



ADB-50032-001

Capacity Building on Operational Knowledge



Quick Facts

Countries	China
Financial Institutions	Asian Development Bank (ADB)
Status	Active
Bank Risk Rating	B
Voting Date	2016-08-29
Borrower	Government of People's Republic of China
Sectors	Technical Cooperation
Investment Type(s)	Grant
Investment Amount (USD)	\$ 0.80 million
Project Cost (USD)	\$ 0.88 million



Project Description

The capacity development TA responds to the needs outlined above through structured capacity building to better create, use, manage and share operational knowledge. Specifically, the TA would fund selected capacity building and operational knowledge activities at local and national levels.

Local level activities would involve a training needs assessment of local executing and implementing agency staff responsible for managing and implementing ADB financed loan or investment projects to prepare a consolidated and phased master capacity building plan, with individual training plans and a participant database capable of tracking individual progress, together with project management training course materials. Pilot training workshops would be conducted to pre-test the training course for project management and, based on feedback from the pilot training, the project management course would be further revised and strengthened to enhance training effectiveness and help create new operational knowledge. A second phase of the master training plan would develop additional courses for a broader range of groups and be funded under a follow-on TA.

National level activities would involve (i) developing a process for PRC think tank engagement in joint TA project proposal shortlisting, evaluation and selected case development; (ii) strengthening the capacity of selected PRC agency staff to document, manage and share knowledge through training and mentoring in case writing, policy brief preparation, message making and knowledge management, including with support from ADB's Knowledge Sharing and Services Center for provision of international experts; (iii) developing an ADB-MOF co-managed, bilingual operational knowledge database of ADB TA synopses to improve future project design, knowledge work and institutional memory; (iv) documenting in-year synopses and other TA outputs in a new, annual implementing agency report, executing agency reporting and web uploading to strengthen operational knowledge access and sharing; (v) piloting policy briefings/briefs to provide just in time knowledge on urgent PRC reform needs; and (vi) piloting national-provincial level and cross-province learning exchanges to capture and share operational knowledge.

IMPACT

Government agency capacities and institutional knowledge strengthened

Sharing of information between agencies and think tanks, policy analysis, tools and results to support the implementation of the 13th Five-Year Plan, 2016-2020 increased

CONSULTING SERVICES

A total of 38 person months of national consulting services would be provided. In dialogue with the executing agency, ADB would recruit the experts in accordance with ADB Guidelines on the Use of Consultants (2013) as amended from time to time.

To implement Component 1 (Phase 1) activities for local executing/implementing agency capacity building, a total of 26 person months of national consultant inputs are required, comprising a coordinator (12 person months), a capacity development and training specialist (4 person months), and a project management specialist (10 person months). In addition, a database development consulting firm would be recruited to develop the participant database and to monitor the implementation of individual training plans. The TA would also cover four pilot training workshops on the project management course for about 120 staff of executing/implementing agencies.

To implement Component 2 for national level activities, 12 months of individual national consultant inputs are required from a knowledge management coordinator (12 person-months), and short term resource persons to carry out well-defined tasks during the TA implementation. In addition, two think tanks would be recruited for third party TA short-listing, selected evaluation and case studies in 2017 and for TA synopsis preparation and policy brief training.



Investment Description

- Asian Development Bank (ADB)



Contact Information

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ACCOUNTABILITY MECHANISM OF ADB

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Bank Documents

- [Capacity Building on Operational Knowledge: Technical Assistance Report](#) [Original Source]
- [Project Disclosure PDF](#)