

**Implementation Status & Results
Burkina Faso
Administration Capacity Building Project (P078596)**

Operation Name: Administration Capacity Building Project (P078596)	Project Stage: Implementation	Seq.No: 10	Status: ARCHIVED	Last Modified Date: 15-Mar-2011
Country: Burkina Faso	Approval FY: 2005			
Product Line: IBRD/IDA	Region: AFRICA	Lending Instrument: Technical Assistance Loan		
Implementing Agency(ies): Prime Minister				

Key Dates

Board Approval Date	22-Mar-2005	Original Closing Date	28-Feb-2011	Planned Mid Term Review Date	26-May-2008	Last Archived ISR Date	30-Jun-2010
Effectiveness Date	25-Aug-2005	Revised Closing Date	31-Aug-2011	Actual Mid Term Review Date	26-May-2008		

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

Strengthen the Recipient's Central Government resource management capacity and enhance the Recipient's capacity in the planning, organization and monitoring of the implementation of the decentralization process.

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Strengthening central government efficiency and controls	2.50
Strengthening policy formulation, coordination and monitoring in key ministries responsible for decentralization	0.56
Project Management	0.41

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Moderately Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Moderately Satisfactory
Overall Risk Rating		

Implementation Status Overview

After the completion of the restructuring of the project on June 29, 2010, an implementation support mission visited the country during the period from September 13 to 30. The mission noted that the implementation of the project did not proceed as was anticipated during the last mission because the procurement activities that were launched at the beginning of the year could not be completed as scheduled. the main reasons are (i) the recruitment of consultants by the ministry of finance was suspended because the financial proposals made by the selected firms were well above the estimated costs, (ii) the extension of the computerized pay system to the regions was delayed because the procurement

committee of the ministry of finance took too much time to incorporate the comments made by our procurement colleagues, (iii) the recruitment of the consultant for the preparation of the decentralization roadmap also took too much time because (a) the first consultant selected was no longer available when the final decision was made, and (b) the second one who started his assignment in August did not perform well and the ministry was about to put an end to his contract when the mission was visiting the country. For these reasons, the implementation of the project in 2010 was very slow.

There are some improvements in 2011 : the ministry of finance has decided which activities they will implement until the end of the project, the computerized pay system was extended to all regional directorates of budget and will be put in use soon, the ministry of decentralization is about to complete the recruitment of the consultant who will prepare the decentralization roadmap.

The effectiveness of the devolution of the responsibility for processing HR decisions to ministries has reduced significantly the time it took to process these decisions centrally. The time was reduced from an average of 70 days in 2009 to 49 days in 2010 (target was 52 days).

Results

Project Development Objective Indicators

Indicator			Baseline	Current	End Target
Indicator Name			Value	Value	Value
HR management			70.00	38.00	35.00
Date			Date	Date	Date
01-Jun-2009			15-Mar-2011	31-Aug-2011	
Type	Unit of Measure	Comment			
Custom Indicator	Number	The target at project closing date is attainable			

Indicator			Baseline	Current	End Target
Indicator Name			Value	Value	Value
Pay management					
Type	Unit of Measure	Sub-Type			
Custom Indicator	Number	Supplemental			

Intermediate Results Indicators

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Indicator		Baseline	Current	End Target
Indicator Name		Value	Value	Value
Reduce by 50% the processing time of administrative and pay decisions		70.00	38.00	35.00
		Date	Date	Date
		01-Jun-2009	28-Feb-2011	31-Aug-2011
Type	Unit of Measure	Comment	Comment	Comment
Custom Indicator	Days	This an average for four items	The target at the project closing date is 35 days	same as above

Data on Financial Performance (as of 03-Mar-2011)

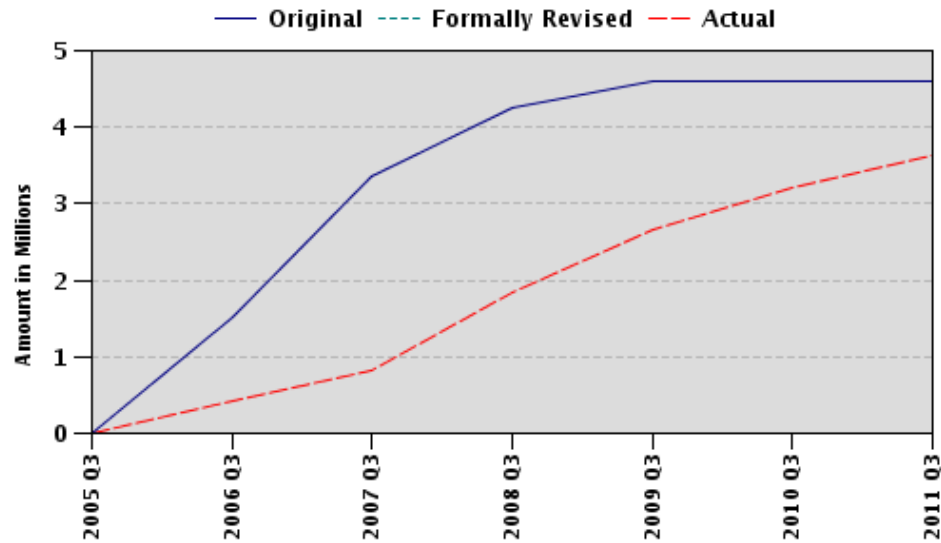
Financial Agreement(s) Key Dates

Project	Loan No.	Status	Approval Date	Signing Date	Effectiveness Date	Closing Date
P078596	IDA-H1510	Effective	22-Mar-2005	29-Mar-2005	25-Aug-2005	31-Aug-2011

Disbursements (in Millions)

Project	Loan No.	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P078596	IDA-H1510	Effective	XDR	4.60	4.60	0.00	3.64	0.96	79.00

Disbursement Graph



Key Decisions Regarding Implementation

The mission agreed with the government that the ministry of finance will decide which activities within the initial program are more important for him and can be fully implemented before the project closing date. The mission received and processed the request for the extension of the closing date of the project to August 2011. This extension was requested because of the delays incurred for (i) the recruitment of the consultant who will prepare the decentralization roadmap, (ii) the selection of the contractors who will extend the computerized systems for the processing of pay data in the regions, and the processing of HR decisions in line ministries and central institutions. The six month extension will allow a full completion of the works.

Restructuring History

Level one Approved on 20-Jun-2010, Level two Approved on 12-Feb-2011

Related Projects

There are no related projects.