## MP Higher Education Quality Improvement Project (P150394)

SOUTH ASIA | India | Education Global Practice | IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 2 | ARCHIVED on 20-May-2016 | ISR22924 |

Implementing Agencies: Department of Higher Education Madhya Pradesh, Madhya Pradesh Higher Education Department

## **Key Dates**

#### **Key Project Dates**

Bank Approval Date:30-Jun-2015
Planned Mid Term Review Date:01-Nov-2018
Original Closing Date:31-Aug-2021

Effectiveness Date:28-Mar-2016
Actual Mid-Term Review Date:-Revised Closing Date:31-Aug-2021

# **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The development objective of the proposed project is to improve student outcomes especially for disadvantaged groups in selected higher education institutions and to increase the effectiveness of the higher education system in Madhya Pradesh.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

## Components

Name

Public Disclosure Authorized

Grants Support to Higher Education Institutions:(Cost \$270.00 M)

State Level Initiatives:(Cost \$15.00 M)

Improving system management:(Cost \$15.00 M)

## **Overall Ratings**

| Name                                 | Previous Rating                | Current Rating                              |
|--------------------------------------|--------------------------------|---|
| Progress towards achievement of PDO  | <ul><li>Satisfactory</li></ul> | <ul> <li>Moderately Satisfactory</li> </ul> |
| Overall Implementation Progress (IP) | <ul><li>Satisfactory</li></ul> | <ul> <li>Moderately Satisfactory</li> </ul> |
| Overall Risk Rating                  | <ul><li>Substantial</li></ul>  | <ul><li>Substantial</li></ul>               |

#### Implementation Status and Key Decisions

The MPHEQIP, which was approved by the World Bank Board on June 30, 2015, was signed on March 1, 2016 and declared effective on March 28, 2016. The Project Directorate (PD), which is the main implementing agency for MPHEQIP, has been in place since October 2014, headed by a Project Director, who is the Commissioner of the Department of Higher Education, GOMP, an Additional Project Director, and currently includes fifteen additional members. With a view to initiating project activities, especially those pertaining to the achievement of the DLIs for the first year of the project, a number of tasks have been initiated or under implementation: These include the Financial Management and Procurement Manuals and the Project Implementation Plan, selection of an organization for supporting higher education institutions in preparing their institutional development strategy plans, finalization of the Request for Proposal for review of financial assistance schemes for disadvantaged students in higher education in Madhya Pradesh, preparation of the draft Memorandum of Understanding to be signed between the GOMP and higher education institutions that will receive strategic plan grants, and finalization of the designs for college buildings and hostels.

To expedite implementation, the Department of Higher Education and Project Directorate need to complete the following activities quickly:

- Sign the contract with the organization selected through a competitive process for providing Institutional Development Plan preparation support to government colleges and universities by May, 20, 2016. Any further delay will adversely impact, the (a) signing of Memoranda of Understanding between the DHE and the higher education institutions which is a first year DLI; and (b) the achievement of the Project Development Objective.
- 2. Get approval of the revised financial management and procurement manuals prepared for the project from the State Higher Education Council by May 15, 2016 so that it can be translated into Hindi and distributed to all implementing agencies and institutions. The DHE may also consider seeking interim approval from the Department of Finance in order to expedite implementation.
- 3. Move forward on the proposal to establish the Governing Body for the Project Directorate under the Societies Act, so that the governance arrangements are clear and there is appropriate delegation for effective project implementation.
- 4. Additional consultants with specific expertise will be needed in the state level Project Directorate in order to make progress on some of the DLIs in the next year. This is particularly in respect of academic management, institutional governance and training.
- 5. Move forward to appoint persons (on deputation or contracted as consultants) at the district level to support implementation. The experience of appointments to the Project Directorate is this can take many months, so it would be important to start this right away.
- 6. Review the budgetary requirement for the current year given that (a) some government colleges will begin major civil works, and (b) funds will be released to government colleges on the basis of their approved institutional development plans.

# **Risks**

# **Systematic Operations Risk-rating Tool**

| Risk Category  | Rating at Approval            | Previous Rating               | Current Rating                |
|--|-------------------------------|-------------------------------|-------------------------------|
| Political and Governance                                     | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> |
| Macroeconomic  | <ul><li>Low</li></ul>         | • Low                         | • Low                         |
| Sector Strategies and Policies                               | <ul><li>Low</li></ul>         | • Low                         | • Low                         |
| Technical Design of Project or Program                       | <ul><li>Moderate</li></ul>    | Moderate                      | <ul><li>Moderate</li></ul>    |
| Institutional Capacity for Implementation and Sustainability | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> |
| Fiduciary  | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> |
| Environment and Social                                       | Moderate                      | Moderate                      | Moderate                      |
| Stakeholders   | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> |
| Other  |                               |                               |                               |
| Overall  | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> | <ul><li>Substantial</li></ul> |

# Results

#### **Project Development Objective Indicators**

#### ▶ Direct project beneficiaries (Number, Core)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 1545301.00  |                   | 1545301.00       | 3615200.00  |
| Date  | 31-Mar-2015 |                   | 05-Apr-2016      | 31-Aug-2021 |

#### Comments

The updated data for the indicator will become available in September 2016 after admissions to colleges and universities have ended.

#### ▲ Female beneficiaries (Percentage, Core Supplement)

|       | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|----------|-------------------|------------------|------------|
| Value | 41.00    | 41.00             | 41.00            | 48.00      |

## ▶ On-time graduation rates of UG students at supported institutions (disaggregated by relevant categories) (Text, Custom)

|       | Baseline                                 | Actual (Previous) | Actual (Current)                         | End Target                                  |
|-------|--|-------------------|--|---|
| Value | Overall: 31; M:25; F:38;<br>SC:26; ST:19 |                   | Overall: 31; M:25; F:38;<br>SC:26; ST:19 | Overall: 50;<br>M:50; F: 50;<br>SC:40;ST:35 |
| Date  | 31-Mar-2015                              | 31-Mar-2015       | 05-Apr-2016                              | 31-Aug-2021                                 |

#### Comments

HEIs will be selected for support by August-September 2016

## ▶ Govt HEIs accredited by NAAC (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 37.00       |                   | 50.00            | 200.00      |
| Date  | 31-Mar-2015 |                   | 05-Apr-2016      | 31-Aug-2021 |

#### ▶ Govt HEIs publishing an annual report in prescribed format (DLI) (Percentage, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00        |                   | 0.00             | 70.00       |
| Date  | 31-Mar-2015 |                   | 05-Apr-2016      | 31-Aug-2021 |

#### Comments

Annual Report format is under preparation

► Supported Govt HEIs Satisfaction scores of beneficiaries: percentage at least satisfied (disaggregated by relevant categories) (Text, Custom)

|       | Baseline                                      | Actual (Previous) | Actual (Current)                              | End Target   |
|-------|---|-------------------|---|--|
| Value | Students: TBD; Faculty:<br>TBD; Employers: 73 |                   | Students: TBD; Faculty:<br>TBD; Employers: 73 | Students: 80;<br>Faculty: 80;<br>Employers: 80;<br>Employers: 80 |
| Date  | 31-Mar-2015                                   |                   | 05-Apr-2016                                   | 31-Aug-2021  |

#### **Overall Comments**

Terms of Reference for Satisfaction Surveys are under preparation

**Intermediate Results Indicators** 

# ► Transition rate of UG students from first to second year in supported HEIs (DLI) (disaggregated by disadvantaged groups) (Percentage, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 27.00       |                   | 27.00            | 60.00       |
| Date  | 31-Mar-2015 |                   | 05-Apr-2016      | 31-Aug-2021 |

#### Comments

HEIs will be selected for support in August-September 2016

## ▶ Faculty in position in Govt HEIs according to norms in Government HEIs (DLI) (Percentage, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 57.00       |                   | 60.00            | 90.00       |
| Date  | 31-Mar-2015 |                   | 05-Apr-2016      | 31-Aug-2021 |

## ▶ Financial support to disadvantaged students in any HEI in MP (DLI) (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 71800.00    |                   | 71800.00         | 80800.00    |
| Date  | 31-Mar-2015 |                   | 31-Mar-2015      | 31-Aug-2021 |

#### ▶ Number of government colleges with strengthened governance structures (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00        | 0.00              | 0.00             | 400.00      |
| Date  | 31-Mar-2015 | 31-Mar-2015       | 05-Apr-2016      | 31-Aug-2021 |

Comments

This activity has got delayed

|       | Baseline Actual (Previous) |             | Actual (Current) | End Target  |  |
|-------|----------------------------|-------------|------------------|-------------|--|
| Value | 5.00                       | 5.00        | 17.00            | 18.00       |  |
| Date  | 31-Mar-2015                | 31-Mar-2015 | 05-Apr-2016      | 31-Aug-2021 |  |

#### Comments

An additional two staff members are expected to be in place by May 2016.

## ▶ Student and Faculty Satisfaction Surveys in supported HEIs (Text, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target   |
|-------|-------------|-------------------|------------------|--|
| Value | None        |                   | none             | 4th Students<br>and Faculty<br>satisfaction<br>survey; Second<br>Employers<br>Survey |
| Date  | 31-Mar-2015 | 31-Mar-2015       | 05-Apr-2016      | 31-Aug-2021  |

#### Comments

Terms of Reference for the Satisfaction Surveys under preparation

#### ▶ Government Institutions providing complete AISHE data (Number, Custom)

|       | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
|-------|-------------|-------------------|------------------|-------------|
| Value | 270.00      | 270.00            | 400.00           | 400.00      |
| Date  | 31-Mar-2015 | 31-Mar-2015       | 05-Apr-2016      | 31-Aug-2021 |

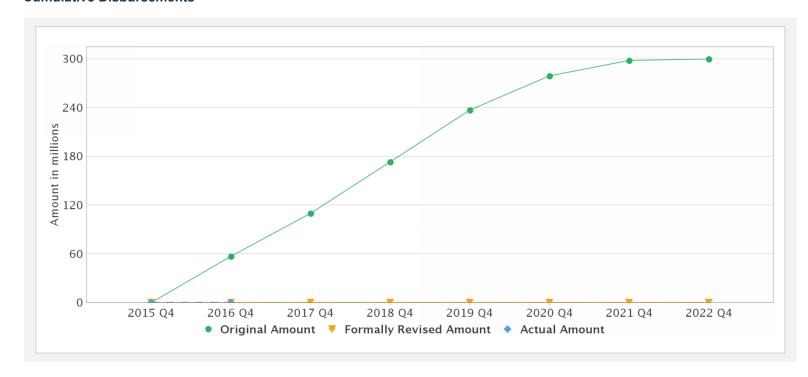
**Overall Comments** 

#### **Data on Financial Performance**

**Disbursements (by loan)** 

| Project             | Loan/Credit/TF | Status    | Currency      | Original | Revised | Cancelled       | Disbursed  | Undisbursed  | d Disbursed       |
|---------------------|----------------|-----------|---------------|----------|---------|-----------------|------------|--------------|-------------------|
| P150394             | IDA-57030      | Effective | USD           | 300.00   | 300.00  | 0.00            | 0.00       | 300.00       | 0%                |
| Key Dates (by loan) |                |           |               |          |         |                 |            |              |                   |
| Project             | Loan/Credit/TF | Status    | Approval Date | e Signir | ng Date | Effectiveness [ | Date Orig. | Closing Date | Rev. Closing Date |
| P150394             | IDA-57030      | Effective | 30-Jun-2015   | 01-Ma    | ar-2016 | 28-Mar-2016     | 31-Au      | g-2021       | 31-Aug-2021       |

#### **Cumulative Disbursements**



# **Restructuring History**

Level 2 Approved on 09-Nov-2015

# Related Project(s)

There are no related projects.