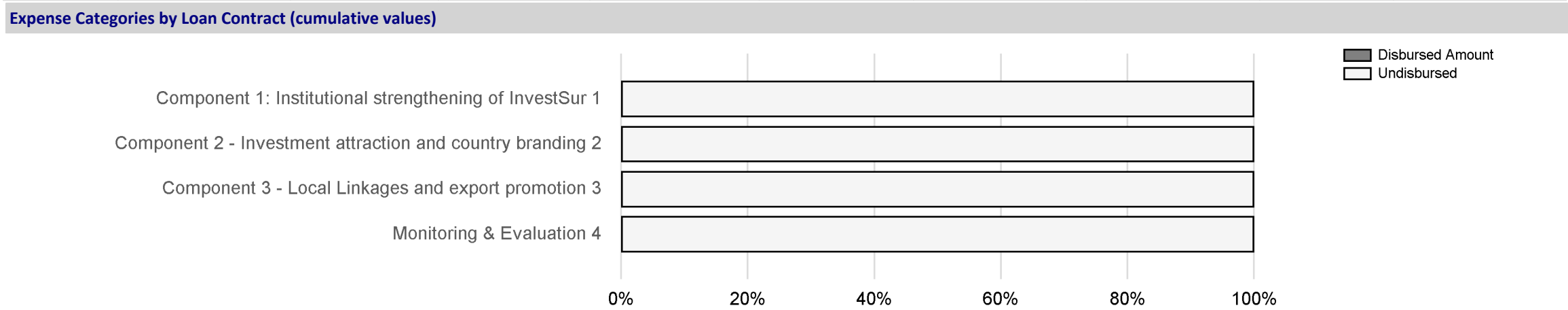


PMR Public Report

Operation Number	SU-L1056	Chief of Operations Validation Date	03/31/23
Year- PMR Cycle	Second period Jan-Dec 2022	Division Chief Validation Date	04/28/23
Last Update	03/27/23	Country Representative Validation Date	05/15/23
PMR Validation Stage	Validated by Representative		

Basic Data			
Operation Profile			
Operation Name	Foreign Investment and Export Promotion Program	Loan Number	4801/OC-SU
Executing Agency	MINISTRY OF FOREIGN AFFAIRS, INTERNATIONAL BUSINESS, AND INTERNATIONAL COOPERATI	Sector/Subsector	TRADE-EXPORT AND INVESTMENT PROMOTION
Team Leader	UMANA, MARIO ALBERTO	Overall Stage	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	Country	Suriname
Lending Instrument	Investment Loan	Convergence related Operation(s)	
Borrower	REPUBLIC OF SURINAME		
Environmental and Social Safeguards			
Impacts Category	C	Was/Were the objective(s) of this operation reformulated?	NO
Safeguard Performance Rating		Date of approval	
Safeguard Performance Rating - Rationale			

Financial Data									
	Total Cost and Source					Available Funds (US\$)			
Operations	Original IDB	Current IDB	Local Counterpart	Co-Financing / Country	Total Original Cost	Current IDB	Disb. Amount to Date	% Disbursed	Undisbursed Amount
SU-L1056	10,000,000	10,000,000	0	0	10,000,000	10,000,000	65,000	0.65%	9,935,000
Aggregated	10,000,000	10,000,000	0	0	10,000,000	10,000,000	65,000	0.65%	9,935,000



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 1: Increase FDI inflows

Observation: Definition: US\$ amount of FDI inflows for the country. All sectors and industries aggregated. Baseline: Balance of Payments from the Central Bank of Suriname, Statistics Department. Goal: Increase of 30% in FDI inflows to Suriname. Estimations based on the impact of the extra budget in the flow of FDI attraction in Suriname (Volpe Martincus & Szatjerowska, 2019). See EA. M&E: To be evaluated using a Before&After non experimental methodology. See PME.

Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
1.0	1. FDI inflows	US\$	163.3	2017	2024	P	212.42
						A	-
Details							

Means of Verification: Central Bank of Suriname (CBoS), Balance of Payments

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

General Development Objectives Nbr. 2: Increase other than traditional extractive goods & services exports

Observation: 1. Definition: Average of the total goods and services exports excluding mining as a proxy for gold and bauxite, in US\$ for the last three years. Baseline: Balance of Payments from the CBoS, Statistics Department. Average. Period from 2015-2017. Goal: Increase of 3% in the amount of exports of goods and services in sectors other than traditional extractive. Based on a 7% increase in Chilean companies' exports due to export promotion program assuming a moderate impact due to Suriname's context (Volpe & Carballo, 2010). Refer to the EA. M&E: To be evaluated using a Before& After non-experimental methodology. See PME. 2Definition: Number of companies in Suriname that exported any amount of goods, excluding goods related to gold and bauxite as captured by Customs. Baseline: Customs. Goal: Currently, only 6.5% out of the 12,475 companies established in Suriname export. After the program, we expect to increase companies' probability of exporting by a third of the impact achieved in the case of Brazil: 2.3pp (Cruz, 2014) for a total of 910 or 7.3% of companies exporting. Based on. See EA. M&E: To be evaluated using a Before&After non-experimental methodology. See PME.

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
2.0	1. Amount of exports of goods & services in sectors other than traditional extractive.	US\$	463.23	2017	2024	P	484.29
						A	-
Details							

Means of Verification: CBoS, Balance of Payments and Customs Data

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

Indicator		Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement	EOP 2025	
2.1	2. Companies exporting products other than traditional extractive.	# of comopanies	808	2017	2024	P	910
						A	-
Details							

Means of Verification: Customs

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator			

RESULTS MATRIX										
Specific Development Objectives										
Specific Development Objectives Nbr. 0: Increased number of existing and new companies with FDI projects in Suriname.										
Observation: Formula: (Number of international investors/companies assisted by InvestSur that establish a company in Suriname/ Total number of international investors/companies assisted by InvestSur) *100. A firm will be considered as established in the country if it performs one of the following activities: (i) has started the process to be registered in the country; (ii) has signed a lease; or (iii) has started recruiting personnel. Such activities will be recorded by InvestSur.										
	Indicator			Unit of Measure	Baseline	Baseline Year	2024	2025	EOP 2025	
0.0		Percentage of international investors/companies assisted by InvestSur that establish a company in Suriname.		Percentage (%)	0	2017	P	14	-	14
							A	-	-	-
Details										
Means of Verification: Client Relations Management (CRM) System implemented by InvestSur										
Observations:										
Evaluation Methodology: -										
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator						
Specific Development Objectives Nbr. 1: Increased number of companies that are ready to export and exporting companies that increase exports volume in other than traditional extractive products and services.										
Observation: 2.1) Traditional products and services are defined as gold and bauxite. Definition: A company is considered “ready to export” reaching if it has successfully passed the three Export Initiation Program (EIP) phases.; 2.2) Formula: Average exports volume per firm of the treatment group relative to the control group. The treatment group will be formed by all the assisted companies by InvestSur while the control group will be formed by non-assisted companies										
	Indicator			Unit of Measure	Baseline	Baseline Year	2024	2025	EOP 2025	
1.0		Previously non-exporting companies that are ready to export goods and services (excluding those related to traditional extractive sector) for the first time as part of the Export Initiation Program.		# of companies	0	2018	P	13	-	13
							A	-	-	-
Details										
Means of Verification: CRM System implemented by InvestSur										
Observations:										
Evaluation Methodology: -										
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator						
	Indicator			Unit of Measure	Baseline	Baseline Year	2024	2025	EOP 2025	
1.1		Companies' average exports volume change.		# of companies	0	2017	P	7	-	7
							A	-	-	-
Details										
Means of Verification: Evaluation based on Customs data										
Observations:										
Evaluation Methodology: -										
Pro-Gender	No	Pro-Ethnicity	No	CRF indicator						
Specific Development Objectives Nbr. 2: Linkages between local and foreign companies are promoted										
Observation: Formula: Sum of the total companies accredited as potential providers to foreign companies. The accreditation will be provided by InvestSur after analyzing the firm’s adequacy to become a potential supplier/provider of a firm with foreign sharing. Local companies that qualify as accredited have to fulfill a set of criteria in some indicators such as services, experienced team, knowledge of languages, website, customer satisfactory testimony, standard process and a business oriented culture. The companies that are currently providers of a foreign one won’t count for this indicator. Baseline: The accreditation program has not been implemented, (baseline value is 0). Goal: Based on Haiti considering the investment amount in Suriname.										
	Indicator			Unit of Measure	Baseline	Baseline Year	2024	2025	EOP 2025	
2.0		Local companies that are accredited as potential providers to foreign companies.		# of companies	0	2018	P	250	-	250
							A	-	-	-
Details										

Means of Verification: CRM System implemented by InvestSur

Observations:

Evaluation Methodology: -

Pro-Gender	No	Pro-Ethnicity	No	CRF indicator	

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Component 1: Institutional strengthening of InvestSur

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
1.01	1. Legal framework recommendations set of recommendations for InvestSur and other government institutions developed	# of documents	P	-	1	33,000	93,000
			P (a)	-	1	33,000	93,000
			A	-	-	-	-
1.02	2. Trade & Investment National Plan including InvestSur´ Strategic and Action Plan developed	# of plans	P	1	1	20,000	200,000
			P (a)	1	1	20,000	200,000
			A	-	-	-	-
1.03	3. InvestSur set of processes reported to be fully-operational according to international standard practices.	# of reports	P	-	1	150,000	480,000
			P (a)	-	1	150,000	480,000
			A	-	-	-	-
1.04	4. InvestSur ICT infrastructure system operational	# of Systems	P	-	1	38,000	117,000
			P (a)	-	1	38,000	117,000
			A	-	-	4,730	4,730
1.05	5. Training places for InvestSur personnel, public administration, workers dealing with areas involved, and representatives in other countries available.	Number of training places	P	69	360	50,000	185,000
			P (a)	69	360	50,000	185,000
			A	-	-	-	-
1.06	6. Open Data Platform operational.	# of platforms	P	-	1	90,000	300,000
			P (a)	-	1	90,000	300,000
			A	-	-	-	-

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
2.01	7. InvestSur website	# of sites	P	1	1	40,000	143,000
			P (a)	1	1	40,000	143,000
			A	-	-	471	471
2.02	8. Investment guide developed	# of documents	P	1	1	6,000	40,000
			P (a)	1	1	6,000	40,000
			A	-	-	-	-
2.03	9. Investment opportunities prospectus developed	# of documents	P	2	8	30,000	120,000
			P (a)	2	8	30,000	120,000
			A	-	-	-	-
2.04	10. Suriname country brand image package	Number of country brands packages	P	-	1	195,000	602,000
			P (a)	-	1	195,000	602,000
			A	-	-	-	-
2.05	11. Outreach and lead generation program functioning	Number of programs	P	-	1	230,000	1,353,000
			P (a)	-	1	230,000	1,353,000
			A	-	-	-	-
2.06	12. Portfolio of projects to promote overseas developed.	Number of reports	P	-	1	20,000	70,000
			P (a)	-	1	20,000	70,000
			A	-	-	-	-
2.07	13. Red carpet services operations manual developed	Number of operations manual	P	1	1	20,000	80,000
			P (a)	1	1	20,000	80,000
			A	-	-	-	-
2.08	14. Investment online cost calculator developed.	Number of online calculators	P	-	1	40,000	40,000
			P (a)	-	1	40,000	40,000
			A	-	-	-	-
2.09	15. Sector target strategies developed.	Number of strategies	P	1	8	50,000	260,000
			P (a)	1	8	50,000	260,000
			A	-	-	-	-
2.10	16. One-stop Shop operational	# of platfforms	P	-	1	250,000	1,378,000
			P (a)	-	1	250,000	1,378,000
			A	-	-	-	-
2.11	17. Aftercare services support program operational.	# of Programs	P	1	1	125,000	460,000
			P (a)	1	1	125,000	460,000
			A	-	-	-	-

Component Nbr. 3 Component 3 - Local Linkages and export promotion

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2025	2022	EOP 2025
3.01	18. Community Skills and Talent Portal including a skills database operational	# of plattforms	P	-	1	60,000	455,000
			P (a)	-	1	60,000	455,000
			A	-	-	-	-
3.02	19. Suriname Service Provider’s Platform operational for registering certified companies.	# of platforms	P	-	1	40,000	550,000
			P (a)	-	1	40,000	550,000
			A	-	-	-	-
3.03	20. Surinamese companies active in ConnectAmericas	# of companies	P	-	30	-	45,000
			P (a)	-	30	-	45,000
			A	-	-	-	-
3.04	21. Surinamese companies that are owned by women and that are active in ConnectAmericas	# of companies	P	-	11	-	45,000
			P (a)	-	11	-	45,000
			A	-	-	-	-
3.05	22. Training program for companies regarding exports and specific topics implemented	# of trainings	P	-	3	20,000	60,000
			P (a)	-	3	20,000	60,000
			A	-	-	-	-
3.06	23. Information section for exporters available in InvestSur website	# of sections in the website	P	-	1	60,000	370,000
			P (a)	-	1	60,000	370,000
			A	-	-	-	-
3.07	24. Export ready program active	# of Programs	P	-	1	135,000	726,000
			P (a)	-	1	135,000	726,000
			A	-	-	-	-
3.08	25. Companies invited to the Export Initiation Program	# of companies	P	-	135	138,000	414,000
			P (a)	-	135	138,000	414,000
			A	-	-	-	-

Other Cost				
	Operational Support to InvestSur	P	75,000	318,000
		P (a)	75,000	318,000
		A	6,130	6,130
	Project Administration and Contingencies	P	299,000	1,096,000
		P (a)	299,000	1,096,000
		A	37,156	37,156
Total Cost				
	Total Cost	P	2,214,000	10,000,000
		P (a)	2,214,000	10,000,000
		A	48,487	48,487

No information available for this section

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status		Risk Taxonomy
1	Inactive		Systems
	Response Actions		
	1.01	Management Strategy	Status
		ACCEPT	COMPLETE
	1.02	Management Strategy	Status
		ACCEPT	COMPLETE

Risk ID	Risk Status		Risk Taxonomy
2	Active		Human Resources
	Response Actions		
	2.01	Management Strategy	Status
		ENHANCE	ACTIVE

Risk ID	Risk Status		Risk Taxonomy
3	Inactive		Systems
	Response Actions		
	3.01	Management Strategy	Status
		ACCEPT	ACTIVE
	3.02	Management Strategy	Status
		ACCEPT	ACTIVE
	3.03	Management Strategy	Status
		ACCEPT	COMPLETE
	3.04	Management Strategy	Status
		ACCEPT	COMPLETE
	3.05	Management Strategy	Status
		ACCEPT	ACTIVE

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Intra/Inter Coordination
Stakeholder Priorities