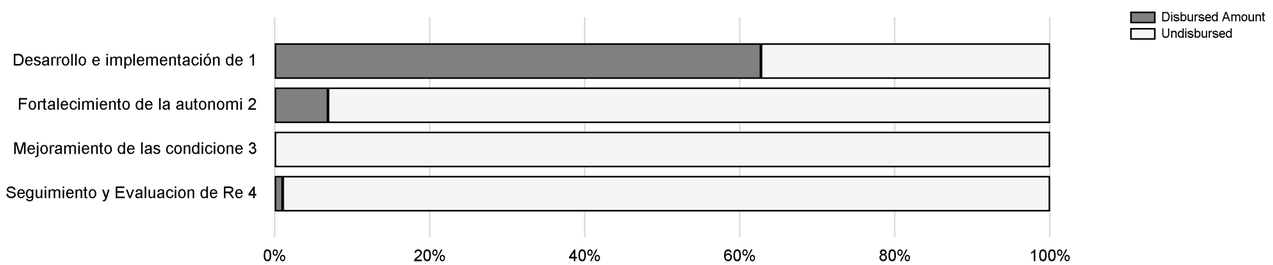
PMR Public Report

Operation Number	PR-L1097	**Chief of Operations Validation Date**	05/09/23
Year- PMR Cycle	Second period Jan-Dec 2022	**Division Chief Validation Date**	05/10/23
Last Update	05/08/23	**Country Representative Validation Date**	05/12/23
PMR Validation Stage	Validated by Representative		
Basic Data			
Operation Profile			
Operation Name	Project to Support Extended School Days and Improved Transportation Conditions for Students Attending Rural Official Schools	**Loan Number**	3660/OC-PR
Executing Agency	MINISTERIO DE EDUCACION Y CIENCIAS	**Sector/Subsector**	EDUCATION-PRIMARY EDUCATION
Team Leader	ZOIDO LOBATON, PABLO	**Overall Stage**	Disbursing (From eligibility until all the Operations are closed)
Operation Type	Loan Operation	**Country**	Paraguay
Lending Instrument	Investment Loan	**Convergence related Operation(s)**	
Borrower	REPUBLICA DE PARAGUAY		
Environmental and Social Safeguards			
Impacts Category	C	**Was/Were the objective(s) of this operation reformulated?**	NO
Safeguard Performance Rating		**Date of approval**	
Safeguard Performance Rating - Rationale			

Financial Data

	Total Cost and Source					Available Funds (US$)			
Operations	**Original IDB**	**Current IDB**	**Local Counterpart**	**Co-Financing / Country**	**Total Original Cost**	**Current IDB**	**Disb. Amount to Date**	**% Disbursed**	**Undisbursed Amount**
PR-L1097	20,000,000	20,000,000	0	0	20,000,000	20,000,000	11,400,389.61	57.00%	8,599,610.39
Aggregated	**20,000,000**	**20,000,000**	**0**	**0**	**20,000,000**	**20,000,000**	**11,400,389.61**	**57.00%**	**8,599,610.39**

Expense Categories by Loan Contract (cumulative values)



Please note that inactive indicators and outputs are not displayed; totals in the actual cost table may not match the sum of the cost of the outputs displayed, due to the cost of inactive outputs.

RESULTS MATRIX

General Development Objectives

General Development Objectives Nbr. 0: Mejora en aprendizajes en 2º ciclo en Lenguaje

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement		EOP 2024
0.0	Diferencia en el puntaje de la prueba de lenguaje entre los alumnos de 2º ciclo que estén expuestos a JEE y los que no (en desviación estándar)	Desviación estándar	0	2017	2024	P	-
						A	-

Details

Means of Verification: Pruebas de rendimiento académico administradas a los estudiantes.

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	**Pro-Ethnicity**	No	CRF indicator	

General Development Objectives Nbr. 1: Mejora en aprendizajes en 2º Ciclo en Matemáticas

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year	Expected Year of Achievement		EOP 2024
1.0	Diferencia en el puntaje de la prueba de matemáticas entre los alumnos de 2° ciclo que están expuestos a JEE y los que no (en desviaciones estándar)	Desviación estándar	0	2017	2024	P	-
						A	-

Details

Means of Verification: Pruebas de rendimiento académico administradas a los estudiantes.

Observations:

The General Development Objective indicator target is expected to be observed by the operation's "Fully Justified" date in Convergence (CO): No

Pro-Gender	No	**Pro-Ethnicity**	No	CRF indicator	

RESULTS MATRIX

Specific Development Objectives

Specific Development Objectives Nbr. 0: Escuelas con Jornada Escolar Extendida Implementadas

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	2021	2022	2024	EOP 2024
0.0	# Escuelas que implementan jornada escolar extendida	Escuela	71	2016	P	-	-	-	-	664	-	-	-	664
					A	-	-	-	-	-	-	-	-	-

Details

Means of Verification: Informes de Rendición de Cuentas de las escuelas aprobados por el MEC

Observations: Implementadas implica que la escuela reporta en los informes de rendición de cuentas que funciona en horario extendido.

Evaluation Methodology: -

Pro-Gender	No	**Pro-Ethnicity**	No	CRF indicator	

Specific Development Objectives Nbr. 1: Escuelas con proyectos educativos gestionados de manera autónoma

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	2021	2022	2024	EOP 2024
1.0	# Escuelas que gestionan de manera autónoma sus proyectos educativos	Escuela	0	2016	P	-	-	-	-	664	-	-	-	664
					A	-	-	-	-	-	-	-	-	-

Details

Means of Verification: Proyectos Educativos Institucionales aprobados por el MEC

Observations: Una escuela que gestiona de manera autónoma tiene al menos un proyecto educativo institucional aprobado.

Evaluation Methodology: -

Pro-Gender	No	**Pro-Ethnicity**	No	CRF indicator	

Specific Development Objectives Nbr. 2: Escuelas con pilotos de transporte aplicados para sus estudiantes

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	2021	2022	2024	EOP 2024
2.0	# Escuelas que aplican pilotos de transporte de sus estudiantes	Escuela	0	2016	P	-	-	-	-	80	-	-	-	80
					A	-	-	-	-	-	-	-	-	-

Details

Means of Verification: Informes de Monitoreo del MEC

Observations: La aplicación de pilotos implica que al menos un estudiante se transporta a la escuela utilizando bicicleta o recursos derivados de subsidios o transferencias del proyecto.

Evaluation Methodology: -

Pro-Gender	No	**Pro-Ethnicity**	No	CRF indicator	

Specific Development Objectives Nbr. 3: Estudiantes beneficiados por la extensión de jornada escolar

Observation:

	Indicator	Unit of Measure	Baseline	Baseline Year		2016	2017	2018	2019	2020	2021	2022	2024	EOP 2024
3.0	# Estudiantes de primaria beneficiados por la extensión de jornada escolar	# of students	16000	2016	P	-	-	-	-	156,000	-	-	-	156,000
					A	-	-	-	-	-	-	-	-	-

Details

Means of Verification: Informes estadísticos del MEC

Observations: Indicador Sectorial (CSI). Los estudiantes beneficiados son los inscritos en los Ciclos 1º y 2º de la EEB en las escuelas que implementan JEE.

Evaluation Methodology: -

Pro-Gender	No	**Pro-Ethnicity**	No	CRF indicator	2.1 Students benefited by education projects (#) (C)

Disaggregation		Female	P	-	-	-	-	78,000	-	-	-	78,000
			A	-	-	-	-	-	-	-	-	-
		Male	P	-	-	-	-	78,000	-	-	-	78,000
			A	-	-	-	-	-	-	-	-	-

RESULTS MATRIX

OUTPUTS: ANNUAL PHYSICAL AND FINANCIAL PROGRESS

Component Nbr. 1 Desarrollo e implementación de innovaciones pedagógicas

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2024	2022	EOP 2024
1.01	Producto 1.1: Materiales para innovaciones pedagógicas elaborados y en condiciones de ser utilizados	Instituciones Educativas	P	-	-	-	-
			P (a)	150	300	-	1,744,290.39
			A	150	150	166,952.03	466,944.69
1.02	Producto 1.2. Materiales para innovaciones pedagógicas de ciencias, ingles, artes y deportes entregados en las escuelas beneficiarias	Instituciones Educativas	P	-	-	-	-
			P (a)	-	300	-	911,730.46
			A	-	-	89,563.19	89,563.19
1.03	Producto 1.3: Rincones de aprendizaje equipados	Instituciones Educativas	P	-	-	-	-
			P (a)	-	640	-	1,558,075.38
			A	300	300	1,086,170.19	1,086,170.19
1.04	Producto 1.4: Docentes capacitados	Docentes	P	-	-	-	-
			P (a)	-	2,100	-	196,211.93
			A	-	-	-	-
1.05	Producto 1.5: Plataforma de contenido digital adquirido e implementado	Plataformas	P	-	-	-	-
			P (a)	-	2	-	1,147,618.98
			A	-	-	-	-
1.06	Producto 1.6: TV Smart instalados en las escuelas beneficiarias	TV Smart	P	-	-	-	-
			P (a)	-	2,155	-	1,463,423.83
			A	2,050	2,050	1,379,923.83	1,379,923.83
1.07	Producto 1.7: notebooks instalados para las salas en las escuelas beneficiarias	Notebooks	P	-	-	-	-
			P (a)	-	2,200	-	1,257,134.32
			A	-	-	-	-
1.08	Producto 1.8: Implementación de innovaciones pedagógicas	Innovaciones pedagógicas implementadas	P	-	-	-	-
			P (a)	3	5	7,044,508.5	549,059.04
			A	3	3	77,393.86	391,136.3
1.09	Producto 1.9: Diseño y adecuaciones de Escuelas del Siglo XXI	Escuelas adecuadas	P	-	-	-	-
			P (a)	200	200	2,096,000	4,583,734.67
			A	300	300	926,706.13	4,583,734.67

Component Nbr. 2 Fortalecimiento de la autonomía de las instituciones educativas

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2024	2022	EOP 2024
2.01	Producto 2.1: Talleres de intercambio de experiencias docentes entre escuelas realizados	Taller	P	-	48	25,424	118,646
			P (a)	18	600	213,344.32	709,099.12
			A	-	-	-	-
2.02	Producto 2.2: Guia de apoyo al vinculo entre las escuelas, la comunidad y la familia desarrollada, impresa y distribuida	Guías	P	334	664	50,338	234,909
			P (a)	500	37,000	741,477.81	231,522.53
			A	-	-	30,328.58	33,729.82
2.03	Producto 2.4: Consejos Escolares conformados	Taller	P	-	664	20,925	101,174
			P (a)	500	1	10,291.39	10,000
			A	-	-	-	-
2.04	Producto 2.5: Sistema software para el monitoreo de la gestión escolar diseñado e instalado	Software	P	-	-	-	-
			P (a)	1	-	270,000	470,201.54
			A	-	-	6,488.78	6,488.78
2.05	Producto 2.3: Directores de JEE capacitados en gestión escolar	Taller	P	-	-	-	-
			P (a)	600	300	443,000	209,785.26
			A	-	-	-	-
2.06	Producto 2.6: Kits para las unidades pedagógicas de innovación instaladas	Equipos	P	-	-	-	-
			P (a)	16	18	100,000	210,513.55
			A	-	-	28,037.81	87,645.05

Component Nbr. 3 Mejoramiento de las condiciones de transporte de estudiantes de escuelas oficiales del área rural

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2024	2022	EOP 2024
3.01	Producto 3.1 Estudio de soluciones de transporte aprobado	Documento	P	-	1	-	28,000
			P (a)	-	-	110,098	110,098
			A	-	-	-	-
3.02	Producto 3.2 Adquisición de buses escolares recibida	Documento	P	-	-	-	-
			P (a)	21	-	2,000,000	2,000,000
			A	-	-	-	-
3.03	Producto 3.3 Transferencias a las municipalidades para pilotos de transporte completadas	Transferencia	P	-	134	314,945	2,204,618
			P (a)	56	-	935,000	935,000
			A	-	-	-	-
3.04	Producto 3.4: Estudio de evaluación económica de las opciones de transporte	Documento	P	-	1	24,000	24,000
			P (a)	1	-	29,702	29,702
			A	-	-	-	-

Component Nbr. 4 Seguimiento y Evaluación de los Resultados

				PHYSICAL PROGRESS		FINANCIAL PROGRESS	
	Output	Unit of Measure		2022	EOP 2024	2022	EOP 2024
4.01	Producto 4.1: Estudio de evaluación de proceso	Documento	P	-	1	15,000	51,000
			P (a)	-	1	40,000	189,999.02
			A	1	1	6,077.78	6,077.78
4.02	Producto 4.2: Estudio de evaluación de impacto del Proyecto	Documento	P	1	1	479,000	539,000
			P (a)	1	-	550,000	400,000
			A	-	-	-	-

Other Cost				
	Administración del Proyecto	P	228,619	962,802
		P (a)	771,540.14	962,800.52
		A	154,610.52	351,146.98
	Auditoría del Proyecto	P	48,000	120,000
		P (a)	96,425.91	119,999.46
		A	14,846.31	33,142.32

Total Cost				
	Total Cost	P	2,548,076	20,000,000
		P (a)	15,451,388.07	20,000,000
		A	3,967,099.01	8,515,703.6

CHANGES TO THE MATRIX

Section	Name	Type of Change	Sub type	Modified By	Entered in System
Output	Producto 1.1: Materiales para innovaciones pedagógicas elaborados y en condiciones de ser utilizados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/23/2023
			Modify Unit of Measure	ROCIOAC	3/21/2023
	Producto 1.2. Materiales para innovaciones pedagógicas de ciencias, ingles, artes y deportes entregados en las escuelas beneficiarias	Create Output	N/A	ROCIOAC	3/17/2023
		Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
			Modify Output EOP to Not-Autocalculated	ROCIOAC	3/17/2023
	Producto 1.3: Rincones de aprendizaje equipados	Create Output	N/A	ROCIOAC	3/17/2023
		Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
	Producto 1.4: Docentes capacitados	Create Output	N/A	ROCIOAC	3/17/2023
	Producto 1.5: Plataforma de contenido digital adquirido e implementado	Create Output	N/A	ROCIOAC	3/17/2023
		Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
			Modify Output EOP to Not-Autocalculated	ROCIOAC	3/17/2023
	Producto 1.6: TV Smart instalados en las escuelas beneficiarias	Create Output	N/A	ROCIOAC	3/17/2023
		Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
	Producto 1.7: notebooks instalados para las salas en las escuelas beneficiarias	Create Output	N/A	ROCIOAC	3/17/2023
		Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
	Producto 1.8: Implementación de innovaciones pedagógicas	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Output name	ROCIOAC	3/17/2023
	Producto 1.9: Diseño y adecuaciones de Escuelas del Siglo XXI	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/23/2023
			Modify Output name	ROCIOAC	3/17/2023
	Producto 1: Materiales para innovaciones pedagógicas elaborados y en condiciones de ser utilizados	Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
	Producto 2.1: Talleres de intercambio de experiencias docentes entre escuelas realizados	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/17/2023
	Producto 2.2: Guia de apoyo al vinculo entre las escuelas, la comunidad y la familia desarrollada, impresa y distribuida	Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/17/2023
			Modify Unit of Measure	MGRISELDAD	5/2/2023
	Producto 2.3: Directores de JEE capacitados en gestión escolar	Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023

Output	Producto 2.3: Directores de JEE capacitados en gestión escolar	Modify Output	Modify Means of Verification	ROCIOAC	3/17/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/17/2023
	Producto 2.4: Consejos Escolares conformados	Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/17/2023
	Producto 2.5: Sistema software para el monitoreo de la gestión escolar diseñado e instalado	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/23/2023
	Producto 2.6: Kits para las unidades pedagógicas de innovación instaladas	Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/17/2023
	Producto 3.1 Estudio de soluciones de transporte aprobado	Modify Output	Modify Output name	ROCIOAC	3/17/2023
	Producto 3.2 Adquisición de buses escolares recibida	Modify Output	Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/23/2023
	Producto 3.3 Transferencias a las municipalidades para pilotos de transporte completadas	Modify Output	Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/23/2023
	Producto 3.4: Estudio de evaluación económica de las opciones de transporte	Modify Output	Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/23/2023
	Producto 4.1: Estudio de evaluación de proceso	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/23/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/23/2023
	Producto 4.2: Estudio de evaluación de impacto del Proyecto	Modify Output	Modify Financial EOP P(a) value - caused by a change in the Financial P(a).	ROCIOAC	3/21/2023
			Modify Output name	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/23/2023
	Producto 8: Implementación de innovaciones pedagógicas	Modify Output	Modify Baseline and/or Baseline Year	ROCIOAC	3/17/2023
			Modify Means of Verification	ROCIOAC	3/17/2023
			Modify Physical EOP P(a) value - caused by a change in the Physical P(a).	ROCIOAC	3/17/2023

RISKS AND PLANNED RESPONSES

Risk ID	Risk Status	Risk Taxonomy
1	Inactive	Planning

Response Actions	Management Strategy	Status
1.01	ENHANCE	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
2	Inactive	Planning

Response Actions	Management Strategy	Status
2.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
3	Inactive	Goods, and Services

Response Actions	Management Strategy	Status
3.01	ENHANCE	ACTIVE

Risk ID	Risk Status	Risk Taxonomy
4	Inactive	Technical Design

Response Actions	Management Strategy	Status
4.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
5	Inactive	Technical Design

Response Actions	Management Strategy	Status
5.01	ACCEPT	INACTIVE
5.02	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
6	Active	Institutional Environment

Response Actions

	Management Strategy	Status
6.01	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
7	Inactive	Planning

Response Actions

	Management Strategy	Status
7.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
8	Inactive	Technical Design

Response Actions

	Management Strategy	Status
8.01	ACCEPT	INACTIVE
8.02	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
9	Inactive	Technical Design

Response Actions

	Management Strategy	Status
9.01	MITIGATE	INACTIVE
9.02	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
10	Inactive	Systems

Response Actions	Management Strategy	Status
10.01	ENHANCE	INACTIVE
10.02	ENHANCE	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
11	Inactive	Planning

Response Actions	Management Strategy	Status
11.01	MITIGATE	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
12	Inactive	Governance Framework

Response Actions	Management Strategy	Status
12		

Risk ID	Risk Status	Risk Taxonomy
13	Inactive	Human Resources

Response Actions	Management Strategy	Status
13.01	ENHANCE	INACTIVE
13.02	ENHANCE	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
14	Active	Institutional Environment

Response Actions

	Management Strategy	Status
14.01	ENHANCE	ACTIVE
14.02	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
15	Inactive	Technical Design

Response Actions

	Management Strategy	Status
15.01	ENHANCE	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
16	Inactive	Technical Design

Response Actions

	Management Strategy	Status
16		

Risk ID	Risk Status	Risk Taxonomy
17	Inactive	Economic and Financial Environment

Response Actions

	Management Strategy	Status
17.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
18	Inactive	Goods, and Services

Response Actions

	Management Strategy	Status
18.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
19	Inactive	Political Environment

Response Actions

	Management Strategy	Status
19.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
20	Inactive	Economic and Financial Environment

Response Actions

	Management Strategy	Status
20.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
21	Active	Institutional Environment

Response Actions

	Management Strategy	Status
21.01	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
22	Inactive	Technical Design

Response Actions

	Management Strategy	Status
22.01	MITIGATE	INACTIVE
	Management Strategy	**Status**
22.02	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
23	Inactive	Planning

Response Actions

	Management Strategy	Status
23.01	MITIGATE	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
24	Active		Organizational Structure
	Response Actions		
		Management Strategy	Status
	24.01	EXPLOIT	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
25	Inactive		Institutional Environment
	Response Actions		
		Management Strategy	Status
	25.01	MITIGATE	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
26	Inactive		Systems
	Response Actions		
		Management Strategy	Status
	26.01	EXPLOIT	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
27	Inactive		Planning
	Response Actions		
		Management Strategy	Status
	27.01	MITIGATE	INACTIVE

Risk ID	Risk Status		Risk Taxonomy
28	Inactive		Technical Design
	Response Actions		
		Management Strategy	Status
	28.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
29	Active	Institutional Environment

Response Actions

	Management Strategy	Status
29.01	ENHANCE	ACTIVE
29.02	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
30	Inactive	Technical Design

Response Actions

	Management Strategy	Status
30.01	EXPLOIT	INACTIVE
30.02	MITIGATE	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
31	Inactive	Institutional Environment

Response Actions

	Management Strategy	Status
31.01	ACCEPT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
32	Active	Institutional Environment

Response Actions

	Management Strategy	Status
32.01	EXPLOIT	INACTIVE

Risk ID	Risk Status	Risk Taxonomy
33	Active	Institutional Environment

Response Actions

	Management Strategy	Status
33.01	EXPLOIT	ACTIVE

IMPLEMENTATION STATUS AND LEARNING

Lesson Learned - Categories
Intra/Inter Coordination