

Implementation Status & Results
Yemen, Republic of
Yemen Accountability Enhancement Project (P148288)

Operation Name: Yemen Accountability Enhancement Project (P148288)	Project Stage: Implementation	Seq.No: 1	Status: ARCHIVED	Archive Date: 13-Nov-2014
Country: Yemen, Republic of	Approval FY: 2014			
Product Line: Recipient Executed Activities	Region: MIDDLE EAST AND NORTH AFRICA	Lending Instrument: Investment Project Financing		
Implementing Agency(ies): Supreme National Authority for Combating Corruption (SNACC)				

Key Dates

Board Approval Date	12-Jun-2014	Original Closing Date	31-Dec-2016	Planned Mid Term Review Date	Last Archived ISR Date
Effectiveness Date	10-Jul-2014	Revised Closing Date	31-Dec-2016	Actual Mid Term Review Date	

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective is to enhance capacity of targeted accountability institutions to provide access to information and to improve enforcement of the anti-corruption law

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Component 1: Supporting implementation of the National Anticorruption Strategy and Action Plan	2.55
Component 2: Supporting the implementation of the Right to Access to Information (RAI) Law	1.27
Component 3: Supporting the Yemen Anti-Corruption Coalition (YACC) in raising demand for good governance in 7 pilot sectors	1.25
Component 4: Project Management	0.93

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO		Satisfactory
Overall Implementation Progress (IP)		Satisfactory
Overall Risk Rating		Substantial

Implementation Status Overview

This is a project under Middle East and North Africa Transition Fund. The Project's Grant Agreement has been signed on July 10, 2014 and it has become effective on August 28, 2014. The Project Cost is \$ 6 million and the Project closing date is December 31, 2016. The Project Development Objective is to enhance capacity of targeted accountability institutions to provide access to information and to improve enforcement of the anti-corruption law. The targeted accountability institutions are - Supreme National Authority for

Combating Corruption (SNACC), Information Commissioner Office (ICO), and Yemen Anti-Corruption Coalition (YACC).

A Supervision mission was held during August 11-14, 2014 to take stock of the situation. Intensive meetings with senior officials of SNACC, ICO, YACC and the PMU and reached an agreement on the priority actions. The team is well aware of the unstable political situation in the country and have thought hard on how this instability may affect the implementation of agreed activities; however, activities and milestones were agreed with the implementing agencies, knowing fully well that there could be delays in implementation.

An amount of \$700,000 has been released to the PMU to kick start implementation. Following major points emerged during discussions with counterparts:

1. The Project will provide a series of technical experts and office equipments to all implementing agencies - SNACC, ICO and YACC – to enable their smooth function and fill the knowledge gaps.
2. It was agreed with SNACC that a strategy to reduce Bribery in primary service delivery units of key ministries providing essential services to a large number of citizens will be launched. This will provide relief to citizens who suffer due to a large scale administrative corruption at the lower bureaucracy level. In discussion with the SNACC Chairman, Ministry of Public Health and Population was chosen to pilot this strategy. Public Health department affects almost every household of the country and a slight reduction in Bribery would improve lives of millions of people. The World Bank will provide its best support to this endeavor.
3. The PMU will arrange a Project launch when convenient to the implementing agencies and Government.

Locations

Country	First Administrative Division	Location	Planned	Actual
YE	Not Entered	Republic of Yemen		

Results

Project Development Objective Indicators

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Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Pilot ministries that adopted the recommended changes in the existing business processes to prevent corruption and leakage of public finances	<input type="checkbox"/>	Number	Value	0.00	0.00	7.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Diagnostic studies on corruption in pilot sectors will be done after the project gets started. The baseline therefore is zero. A total of 7 pilot sectors have been targeted. Hence, the end target is 7.	The project will support the Yemen Anti-Corruption Coalition (YACC) in raising the demand of good governance in 7 pilot sectors of basic education, health, water, social protection, civil service, judiciary and electricity by raising awareness amongst citizens for building constituencies and alliances to fight corruption at the primary service delivery units of these sectors. Specifically, the Project will support YACC in the documentation, dissemination and mediation in identified cases of corruption and poor service delivery in pilot sectors.	
Investigated corruption cases by SNACC in which prosecution is sanctioned by the AGO	<input type="checkbox"/>	Percentage	Value	10.00	10.00	20.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	In 2012, SNACC had referred 255 cases to the Public Fund Prosecution However, the AGO prosecuted only 26 cases (10 %) in the PublicFunds Courts. With enhanced capacity of, and coordination between SNACC investigators and AGO prosecutors, this proportion would rise.	SNACC is currently planning to implement the system to enhance the coordination between SNACC investigators and AGO prosecutors.	
Citizens who are aware about their right to access information.	<input type="checkbox"/>	Percentage	Value	4.00	4.00	40.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	The RAI law has been passed in July 2012. The ICO has been appointed in July 2013.	The Project will provide technical support in conducting survey for citizens'	

				So far, there has been no focused effort to raise awareness. In consultation with the ICO, the baseline is estimated to be < 5%. With a large proportion of rural population, it will be difficult to go beyond 40% coverage by project end.	awareness about the Right to Access of Information Law	
Citizens identified as the victim of corruption by the civil society have their problem successfully mediated and resolved by the YACC.	<input type="checkbox"/>	Percentage	Value	0.00	0.00	60.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	The work of YACC would start after the commencement of this Project. There are no identified victims of corruption yet. Thus, the baseline is zero.	A national Survey on citizen's perceptions and experience in corruption in 7 pilot sectors will be conducted with technical support from the Project.	
Legal amendments and Policy decisions approved under TACAP are adopted by Council of Ministers	<input type="checkbox"/>	Number	Value	0.00	0.00	100.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	All the legal amendments and policy decisions are in accordance with TACAP and NDC recommendations. Hence, 100% target has been set.	SNACC will prepare legal amendments in regard to: Removing immunity to senior officials, providing investigative powers to SNACC, establishing anti-corruption courts, and other legislations as per NDC's recommendations. Two legal experts will be hired by the Project for that.	

Intermediate Results Indicators

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Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
COMPONENT 1.1: Diagnostic study of form and manifestation of corruption in 7 pilot ministries completed.	<input type="checkbox"/>	Number	Value	0.00	0.00	7.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	SNACC has published the final report on the diagnostic study	The project will support the Yemen Anti-Corruption Coalition (YACC) in raising the demand of good governance in 7 pilot sectors of basic education, health, water, social protection, civil service, judiciary and electricity by raising awareness amongst citizens for building constituencies and alliances to fight corruption at the primary service delivery units of these sectors. Specifically, the Project will support YACC in the documentation, dissemination and mediation in identified cases of corruption and poor service delivery in pilot sectors.	
COMPONENT 1.2: Decision Support System for the Asset Declaration Sector established.	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Output reports on the Asset Declarations.	An international consultant will be hired to do the system requirement study and design the new system.	
COMPONENT 1.3: Management Information System for the Investigations and Complaints Management Sector established	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Output reports on the Management Information System.	An international consultant will be hired to do the system requirement study and design the new system.	
COMPONENT 1.4: Interactive website to disseminate and receive information on anticorruption and receive citizens' complaints launched	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Output reports and	Hotline System will be installed in SNACC and an	

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				anticorruption information on the website.	interactive website of SNACC will be developed. An international consultant will be hired to do the systems study and prepare technical specifications of the new Hotline System and a professional company will be hired to develop this website.	
COMPONENT 1.5: Number of amendments to the anticorruption legal framework and executive orders drafted in accordance with TACAP andNDC resolution	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Amendments in the anti-corruption framework reflected in the applicable laws	SNACC will prepare legal amendments in regard to: Removing immunity to senior officials, providing investigative powers to SNACC, establishing anti-corruption courts, and other legislations as per NDC's recommendations. Two legal experts will be hired by the Project for that.	
COMPONENT 1.6: SNACC officials trained in investigations, legal framework, database management and complaints management.	<input type="checkbox"/>	Number	Value	0.00	0.00	100.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	SNACC has enhanced Investigations procedures implemented by its staff	A comprehensive Training Plan will be prepared for SNACC based on a Training Needs Assessment already conducted. A Training Programfor Judges of Anti-Corruption Courts will be soon implemented in a training institute of international repute. A Training Program for COCA Auditors for the 7 pilot sectors will be prepared and implemented.	
COMPONENT 1.7: Officials of law enforcement agencies (Public Fund Court and Attorneys for Corruption cases) trained in the field of prosecution.	<input type="checkbox"/>	Number	Value	0.00	0.00	100.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Law enforcement agencies have enhanced prosecution	A comprehensive Training Plan will be prepared for SNACC based on a Training	

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				procedures implemented by their staff	Needs Assessment already conducted. A Training Program for Judges of Anti-Corruption Courts will be soon implemented in a training institute of international repute. A Training Program for COCA Auditors for the 7 pilot sectors will be prepared and implemented.	
COMPONENT 1.8: National Anti-Corruption Strategy is revised and updated	<input type="checkbox"/>	Number	Value	0.00	0.00	100.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Verify whether the National Anti-Corruption Strategy updated for 2015-2018	A Strategy and implementation plan for SNACC's Research Unit will be prepared to conduct diagnostic, perceptions and impact evaluation surveys.	
COMPONENT 2.1: Capacity of the Information Commissioner's Office staff developed (staff trained)	<input type="checkbox"/>	Number	Value	0.00	0.00	90.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Gaps in capacity of ICO staff closed	The project will provide technical assistance in conducting systems study and designing the MIS for managing information requests at different ministries, departments, and agencies.	
COMPONENT 2.2: By-laws for Right to Access to Information Law developed	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	By-laws finalized and published by ICO	The Project will provide technical assistance in developing ICO's By-Laws, Organizational structure, Strategic Plan, Key Performance Indicators, Job Charts, and Operational Manual.	

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COMPONENT 2.3: Road Map for the RAI's implementation, Operational manual, four year strategic plan for Right to Access to Information Law implemented.	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Evaluation of effectiveness of implementation	The Project will provide technical assistance in developing ICO's By-Laws, Organizational structure, Strategic Plan, Key Performance Indicators, Job Charts, and Operational Manual.	
COMPONENT 2.4: Knowledge of public officials increased on their obligations under the RAI law (officials trained)	<input type="checkbox"/>	Number	Value	0.00	0.00	500.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Abidance of the 7 pilot ministries by the RAI law increased	The project will provide technical assistance in conducting systems study and designing the MIS for managing information requests at different ministries, departments, and agencies.	
COMPONENT 2.5: Baseline and end-of-project survey on citizen's awareness on RAI law conducted.	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	An independent firm will be hired to do the survey	The Project will provide technical support in conducting survey for citizens' awareness about the Right to Access of Information Law	
COMPONENT 2.6: Multi-media campaign to increase mass awareness about right to information conducted.	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	NONE	NONE	
COMPONENT 2: Information requests management system is developed and installed at different government institutions and linked to the ICO.	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2016
			Comments		NONE	
COMPONENT 2.7: Survey on information infrastructure and capacities in government institutions for abidance to the RAI law conducted.	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	An independent firm will be hired to do the survey.	An independent firm will be hired to do the survey.	

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COMPONENT 2.8: An Information Portal for proactive disclosure of government information is launched	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	NIC is ICO's recommendation for hosting and operating the portal. It needs to be checked with the NIC if they have the hardware and networking resources to do that.	The portal is not discussed yet.	
COMPONENT 3.1: Pilot sectors in which victims of corruption and poor service delivery identified, their evidence recorded and case study documented.	<input type="checkbox"/>	Number	Value	0.00	0.00	7.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	YACC has the final case study reports and documentary film.	YACC has identified 7 Governorates (Sana'a, Aden, Taiz, Hadramaut, Hodeidah, Marib, Jhabua, Al-Jauf and Damar) and Capital San'a for its operations. It will appoint 7 Observers in each of these Governorates and Capital Sana'a (70 Observers in total) to identify and document case studies of victims of corruption.	
COMPONENT 3.2: Case Studies of victims of corruption and poor service delivery in the pilot sectors are disseminated	<input type="checkbox"/>	Number	Value	0.00	0.00	35.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Assessment of the reach of media-vehicles used for dissemination amongst the target audience	YACC has identified 7 Governorates (Sana'a, Aden, Taiz, Hadramaut, Hodeidah, Marib, Jhabua, Al-Jauf and Damar) and Capital San'a for its operations. It will appoint 7 Observers in each of these Governorates and Capital Sana'a (70 Observers in total) to identify and document case studies of victims of corruption.	
COMPONENT 3.3a: Volunteers of YACC received basic training in investigations, data collection, documentation of evidence, and presentation of findings.	<input type="checkbox"/>	Number	Value	0.00	0.00	90.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	YACC has enhanced investigations and documentation procedures implemented by its staff	YACC will prepare a three month implementation plan.	

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				CSCAC has enhanced investigations and documentation procedures implemented by its staff.		
COMPONENT 3.3b: Field supervisors received advanced training in investigations, documentation of evidence and presentation of findings.	<input type="checkbox"/>	Number	Value	0.00	0.00	18.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	YACC has enhanced investigations and documentation procedures implemented by its staff	YACC will prepare a three month implementation plan.	
COMPONENT 3.4: Identified corruption cases mediated with concerning government agencies.	<input type="checkbox"/>	Number	Value	0.00	0.00	50.00
			Date	30-Sep-2013	12-Sep-2014	30-Jun-2017
			Comments	Considering that this activity will start after the project starts, the baseline is zero. In the first year, the YACC will be busy in identification and scope of mediation will not arise. In the second year, it is expected that each of 17 CSOs would mediate at least 5 cases each. In the third year, they would mediate at least 10 cases each.	This activity will start after the project starts, the baseline is zero.	
COMPONENT 3.5: Awareness created amongst citizens about their right to access of information (workshops/public meetings held)	<input type="checkbox"/>	Number	Value	0.00	0.00	408.00
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Since the work has not started, the baseline is zero. In the first year each of 17 CSOs will conduct one meeting each per month, and in the second and the third years, they will conduct two meetings per month.	The Project will support YACC in the documentation, dissemination and mediation in identified cases of corruption and poor service delivery in pilot sectors. It would also create awareness about the Right to Access to Information Law.	

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COMPONENT 3.6:Baseline and end-of-project survey of information responsiveness in 7 pilot ministries	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	30-Oct-2013	12-Sep-2014	30-Jun-2017
			Comments	Baseline survey all 7 sectors would be conducted in year 1 and end of project survey in year 3.	Baseline survey all 7 sectors would be conducted in year 1 and end of project survey in year 3.	

Data on Financial Performance (as of 29-Sep-2014)

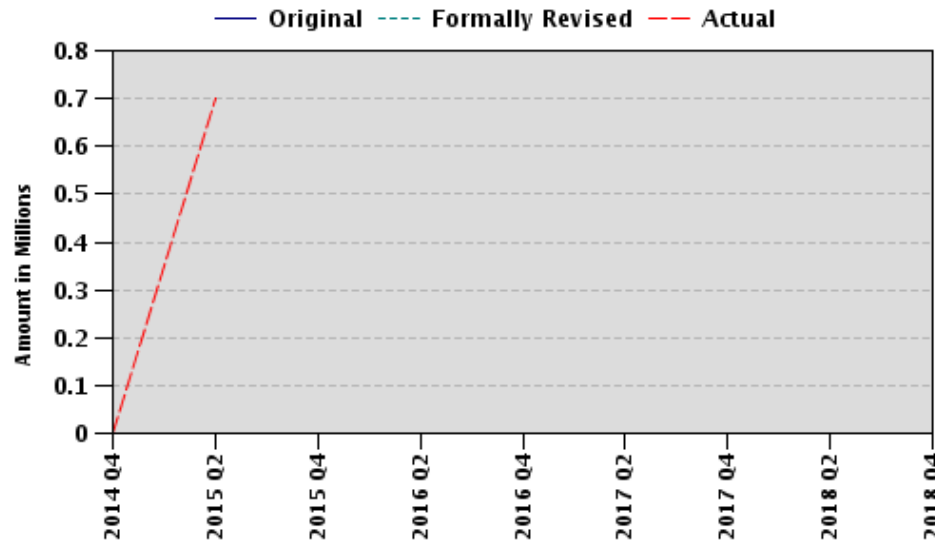
Financial Agreement(s) Key Dates

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P148288	TF-17651	Effective	10-Jul-2014	10-Jul-2014	10-Jul-2014	31-Dec-2016	31-Dec-2016

Disbursements (in Millions)

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P148288	TF-17651	Effective	USD	6.00	6.00	0.00	0.70	5.30	12.00

Disbursement Graph



Key Decisions Regarding Implementation

The Project has been restructured and the Grant Agreement amended to allow Rent for PMU Office to be included under "incremental operating costs" as an admissible expense. This will allow the Project to rent a building for its office.

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.