



## Sierra Leone Safety Nets Project (P143588)

AFRICA | Sierra Leone | Social Protection & Labor Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 3 | ARCHIVED on 28-Oct-2015 | ISR21060 |

Implementing Agencies: National Commission for Social Action, National Commission for Social Action

## Key Dates

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Board Approval date:25-Mar-2014

Effectiveness Date:29-Aug-2014

Planned Mid Term Review Date:15-Jun-2017

Actual Mid-Term Review Date:--

Original Closing Date:30-Sep-2017

Revised Closing Date:30-Jun-2019

## Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to establish the key building blocks for a basic national safety net system and to provide income support to extremely poor households in Sierra Leone.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

## Components

Name

Development of Systems for Implementation of Social Safety Net Interventions:(Cost \$1.61 M)

Cash Transfers to Extremely Poor Households:(Cost \$16.98 M)

Program Management and Capacity Building:(Cost \$5.21 M)

## Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Moderate	● Moderate



## Implementation Status and Key Decisions

The Social Safety Net Project has made substantial progress since its approval on March 25, 2014 and effectiveness on August 29, 2014. Despite challenges due to the Ebola Virus Disease (EVD) outbreak, the Project is on track to achieve its objectives. The Project has operationalized activities under all components, namely systems building, cash transfers, and project management and capacity building.

The key systems elements operationalized include:

the three-stage targeting tools (geographical targeting, community-based targeting, and proxy means testing); the management information system (MIS) and integrated registry, the Social Protection Registry for Integrated National Targeting (SPRINT); related operational tools, including electronic data collection; the electronic payment system; and basic grievance and anti-corruption measures.

Through these systems, the Project has identified more than 15,000 potential beneficiaries for inclusion in the SPRINT. Out of these, approximately 13,547, slightly exceeding the original Project target of 12,000, have been enrolled in the SSN cash transfer program. Of these, approximately 2,720 have received the first two quarterly payments in March and June of 2015; another 10,827 are expected to receive the first quarterly transfer in October of 2015. Following the signing of the Additional Financing package, an additional 10,000 beneficiaries were targeted in September-October 2015 as per the Additional Financing design.

The systems put in place by the Project thus far, including the targeting tools and anti-corruption and grievance redress measures, have promoted transparency and fairness in the targeting processes. As the targeting phase of the project has now concluded, continuing to strengthen the systems needed to ensure timely and transparent delivery of payments will be key to the Project's success. This will require continuous learning and improvements in the payment system itself, as well as related systems and tools linked to the payment system, including the management information system, ongoing communication campaigns, the anti-corruption and grievance redress mechanisms, and fiduciary support. The Project is expected to undertake a rapid assessment of the payment system prior to the next mission with a view toward introducing payment system improvements. In addition, the first series of complementary workshops, which will focus on improving beneficiaries' understanding of the program and grievance channels, are expected to take place in December 2015. The Bank team will continue to provide strong support for improving systems as the Project progresses.

The mission also noted the leading role the Inter-Agency Forum (IAF) and the SP Secretariat played in coordinating the social protection response to the Ebola crisis and the importance of continued coordination of these interventions in the recovery process and longer run. The Secretariat has been supporting the application of the targeting tools developed under SSN by partners implementing cash transfer interventions. However, the IAF meetings, which are to be held quarterly according to the SSN project design, have not been held since April 2015. Given the importance of coordination for the project's success, it was agreed that the next coordination meeting would be held by November 15, 2015.

An Additional Financing package of US\$14.3 million (US\$10 million IDA with US\$4.3 million co-financing from the Ebola Recovery and Reconstruction Trust Fund) was approved by the Bank's management on August 6, 2015 and signed on September 18, 2015. The Additional Financing is pending effectiveness, which is expected to be declared by January 2016 upon parliamentary approval and issuance of the legal opinion for the Project.



## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Substantial	● Substantial
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Low	● Low
Institutional Capacity for Implementation and Sustainability	--	● Moderate	● Substantial
Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● Low	● Low
Stakeholders	--	● Moderate	● Moderate
Other	--	● Moderate	● Moderate
Overall	--	● Moderate	● Moderate

## Results

### Project Development Objective Indicators

#### ► Proportion of beneficiary households below the extreme poverty line (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	50.00	62.70	70.00
Date	07-Oct-2014	28-Feb-2015	02-Oct-2015	30-Jun-2019

#### ► Proportion of beneficiary households receiving cash transfers by the 15th of the month after each payment quarter (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	100.00	95.40	70.00
Date	27-Mar-2014	--	02-Oct-2015	30-Jun-2019



► Proportion of cash transfer component related grievances resolved within three months of being recorded in the GRM database (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	12.00	70.00
Date	27-Mar-2014	--	02-Oct-2015	30-Jun-2019

► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	11720.00	13547.00	30000.00
Date	27-Mar-2014	10-Jul-2015	02-Oct-2015	30-Jun-2019

▲ Female beneficiaries (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	92.00	92.40	70.00

Overall Comments

**Intermediate Results Indicators**

► Targeting and enrollment, payment and grievance redress mechanisms established (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	27-Mar-2014	06-May-2015	02-Oct-2015	30-Jun-2019



► Proportion of households identified through community targeting with PMT data entered in the Beneficiary Registry (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	86.00	100.00	90.00
Date	27-Mar-2014	01-Mar-2015	02-Oct-2015	30-Jun-2019

► Proportion of cash transfer recipients paid through electronic payment (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	0.00	100.00	60.00
Date	27-Mar-2014	06-May-2015	02-Oct-2015	30-Jun-2019

Comments

Currently estimated as the proportion paid using an electronic verification mechanism. If the stricter definition of full electronic payments were to be used, the current indicator value would equal zero.

Overall Comments

## Data on Financial Performance

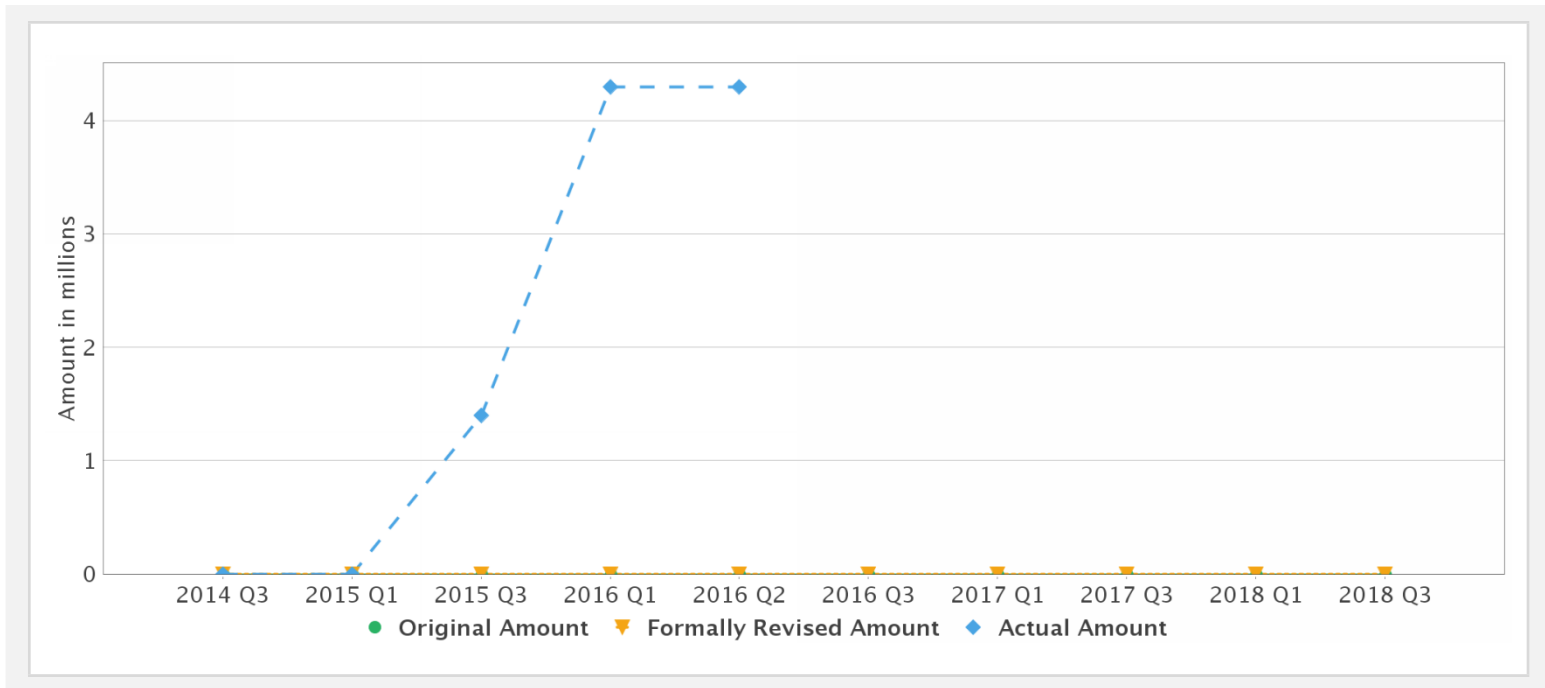
### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P143588	IDA-D0920	Not Effective	XDR	7.20	7.20	0.00	0.00	7.20	0%
P143588	IDA-H9250	Effective	XDR	4.60	4.60	0.00	4.30	0.30	93%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P143588	IDA-D0920	Not Effective	06-Aug-2015	18-Sep-2015	--	30-Jun-2019	30-Jun-2019
P143588	IDA-H9250	Effective	25-Mar-2014	14-Apr-2014	29-Aug-2014	30-Sep-2017	30-Sep-2017

## Cumulative Disbursements



## Restructuring History

There has been no restructuring to date.

## Related Project(s)

P154454-Social Safety Nets Additional Financing