



## Sierra Leone Safety Nets Project (P143588)

AFRICA | Sierra Leone | Social Protection & Labor Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 4 | ARCHIVED on 18-Apr-2016 | ISR23166 |

Implementing Agencies: National Commission for Social Action, National Commission for Social Action

### Key Dates

#### Key Project Dates

Bank Approval Date:25-Mar-2014

Effectiveness Date:29-Aug-2014

Planned Mid Term Review Date:15-Jun-2017

Actual Mid-Term Review Date:--

Original Closing Date:30-Sep-2017

Revised Closing Date:30-Jun-2019

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to establish the key building blocks for a basic national safety net system and to provide income support to extremely poor households in Sierra Leone.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Development of Systems for Implementation of Social Safety Net Interventions:(Cost \$1.61 M)

Cash Transfers to Extremely Poor Households:(Cost \$16.98 M)

Program Management and Capacity Building:(Cost \$5.21 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Moderately Satisfactory
Overall Risk Rating	● Moderate	● Moderate



## Implementation Status and Key Decisions

The Social Safety Net Project has made substantial progress since its approval on March 25, 2014 and effectiveness on August 29, 2014. An Additional Financing package of US\$14.3 million (US\$10 million IDA with US\$4.3 million co-financing from the Ebola Recovery and Reconstruction Trust Fund) was approved by the Bank's management on August 6, 2015 and declared effective on December 17, 2015. Despite challenges due to the Ebola Virus Disease (EVD) outbreak, the Project is moderately on track to achieve its objectives. On-the-ground implementation is advancing well, particularly as it relates to improving the coordination and timeliness of payments and reducing the risk of leakage by intensifying ACC field presence.

Recent implementation progress includes:

1. NaCSA and partners (ACC, Splash the financial service provider etc) have completed targeting and enrolled 9,370 extremely poor and vulnerable households, bringing it to a total 22,917 in the four target districts of Bombali, Kono, Moyamba and Western Area (Rural).
2. Payments have started on time in Q1 2016. Delivery of the fourth quarterly payment began on March 5, 2016 and is expected to be completed by March 31, 2016.
3. Supporting systems, including the payment system, Management Information System (MIS), targeting mechanism and Grievance Redress Mechanism (GRM) were assessed during a recent World Bank mission from February 29 – March 11, 2016. A recent rapid payment assessment found potential risks in various stages of the payment cycle, but no major issues. The assessment however confirmed that the mobile ecosystem in the country is weak in particular in rural areas, where most SSN communities are concentrated. Initial recommendations to enhance the payment system have been provided and the final report expected by April 30, 2016. MIS testing will be completed by March 31, 2016 and the release of the first version of the MIS is expected by May 30, 2016. The GRM system designed to capture complaints from program beneficiaries and from citizens at large has made great strides since its launch and has been instrumental in minimizing the risk of leakages and improving grievance resolution during the targeting, enrollment, and payment processes. GRM complaints can be lodged through CSOs/community structures, phone contact, Anti-Corruption Commission (ACC)/GRM hotline, or walk-in to NaCSA District offices before being filed in the MIS and addressed by the ACC. Since the launch in July 2015 to date, a total of 974 complaints have been recorded, of which 49% were complaints related to the SSN. Among these, 6% were corruption-related and the rest were administrative. On Information, Education and Communication (IEC), posters describing the program and the GRM have been designed in collaboration with UNICEF and ACC, and incorporated in the workshop materials. A jingle and a song have also been recorded and translated in the 4 main local languages, to be aired on the radio and played at the payment points on megaphones. Despite this, additional efforts are required to increase the outreach, both at national and subnational levels and were discussed with NaCSA during the recent mission.
4. Roll-out of complementary workshops for the SSN will begin in earnest. Module One, which focuses on intensive training about the SSN Project, will be delivered to SSN I communities (65) in Kono, Moyamba, Bombali, and Western area, as a pilot to inform the full rollout. NaCSA has trained 130 Community Identification Committees (CIC) who will implement Module One in all four SSN I project districts. The first workshop for Module One rolled out on March 7, 2016 in Kono. Workshops for Module Two have been scheduled to be delivered in the next round of payments in June 2016.



## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Substantial	● Substantial
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Low	● Low
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Substantial
Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● Low	● Low
Stakeholders	--	● Moderate	● Moderate
Other	--	● Moderate	--
Overall	--	● Moderate	● Moderate

## Results

### Project Development Objective Indicators

- Proportion of beneficiary households below the extreme poverty line (Percentage, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	62.70	62.70	70.00
Date	07-Oct-2014	02-Oct-2015	11-Mar-2016	30-Jun-2019

► Proportion of beneficiary households receiving cash transfers by the 15th of the month after each payment quarter (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	95.40	64.20	70.00
Date	27-Mar-2014	02-Oct-2015	11-Mar-2016	30-Jun-2019

► Proportion of cash transfer component related grievances resolved within three months of being recorded in the GRM database (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	12.00	36.00	70.00
Date	27-Mar-2014	02-Oct-2015	11-Mar-2016	30-Jun-2019

► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	13547.00	22917.00	30000.00
Date	27-Mar-2014	02-Oct-2015	11-Mar-2016	30-Jun-2019

▲ Female beneficiaries (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	92.40	91.70	70.00



## Overall Comments

## Intermediate Results Indicators

## ► Targeting and enrollment, payment and grievance redress mechanisms established (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	27-Mar-2014	02-Oct-2015	02-Oct-2015	30-Jun-2019

## ► Proportion of households identified through community targeting with PMT data entered in the Beneficiary Registry (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	100.00	96.00	90.00
Date	27-Mar-2014	02-Oct-2015	11-Mar-2016	30-Jun-2019

## ► Proportion of cash transfer recipients paid through electronic payment (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	100.00	100.00	60.00
Date	27-Mar-2014	02-Oct-2015	02-Oct-2015	30-Jun-2019

## Overall Comments

## Data on Financial Performance

## Disbursements (by loan)

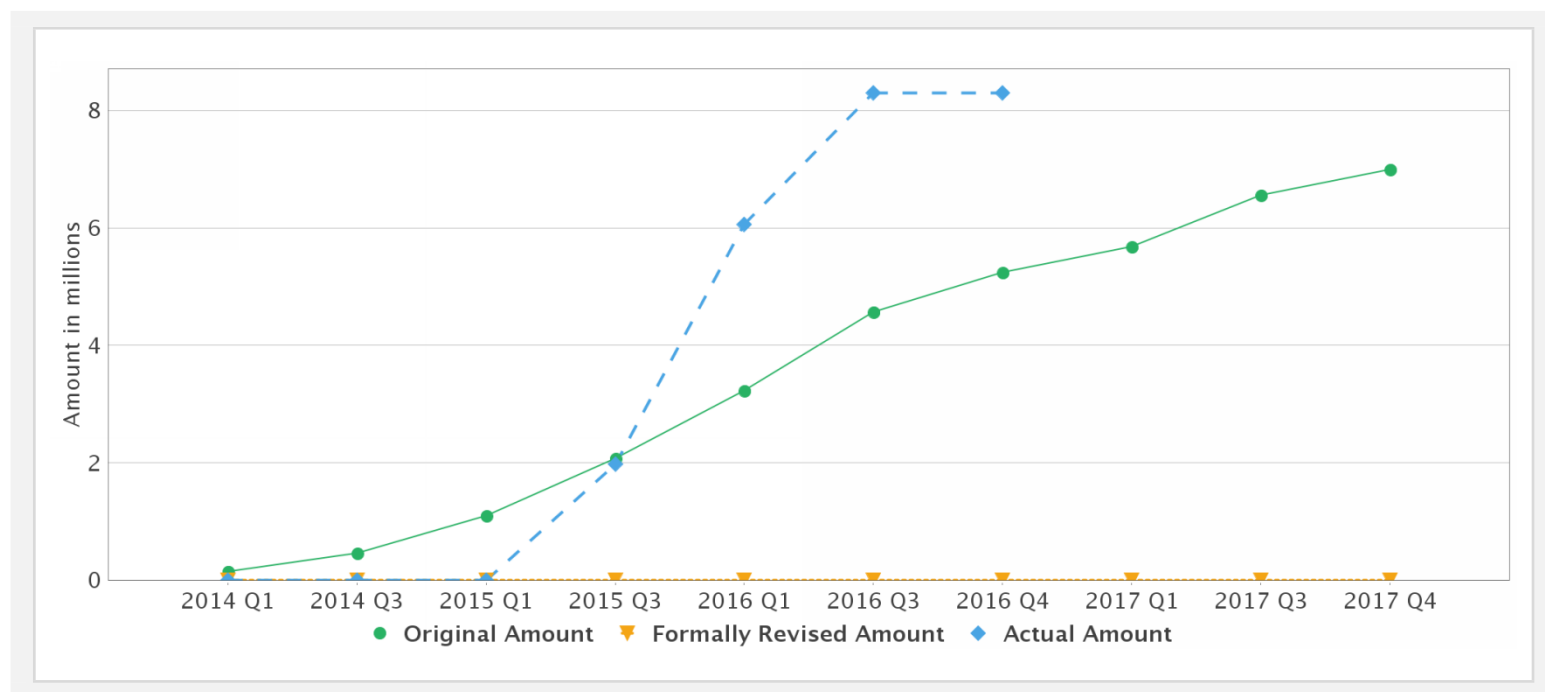


Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P143588	IDA-D0920	Effective	USD	10.00	10.00	0.00	0.00	10.14	0%
P143588	IDA-H9250	Effective	USD	7.00	7.00	0.00	6.06	0.42	87%
P143588	TF-A0806	Effective	USD	4.30	4.30	0.00	2.24	2.06	52%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P143588	IDA-D0920	Effective	06-Aug-2015	18-Sep-2015	16-Dec-2015	30-Jun-2019	30-Jun-2019
P143588	IDA-H9250	Effective	25-Mar-2014	14-Apr-2014	29-Aug-2014	30-Sep-2017	30-Sep-2017
P143588	TF-A0806	Effective	02-Sep-2015	18-Sep-2015	16-Dec-2015	30-Jun-2019	30-Jun-2019

### Cumulative Disbursements



### Restructuring History

There has been no restructuring to date.



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## Related Project(s)

P154454-Social Safety Nets Additional Financing

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