

TECHNICAL COOPERATION (TC) ABSTRACT

I. BASIC INFORMATION

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| Country/Region: | Jamaica (Montego Bay) |
| TC Name: | Montego Bay – Implementing Emerging and Sustainable Cities Initiative Action Plan |
| TC Number: | JA-T1086 |
| Team: | Andres Blanco (IFD/FMM), Team Leader; Ellis Juan (VPS/VPS), Co-Team Leader; Gabriel Nagy (FMM/CTT); Glaister Cunningham (CCB/CJA); Sophia Whyte-Givans (FMM/CJA); Rebecca Sabo (IFD/FMM); Federico Scodelaro (IFD/FMM); Ivelisse Justiniano (IFD/FMM); Ricardo De Vecchi (INE/INE); Luis Lopez-Torres (IFD/FMM); and Marina Massini (IFD/FMM). |
| CT Type: | Client Support |
| Beneficiary: | Jamaica (Montego Bay) |
| Executing Entity: | IADB through the Emerging and Sustainable Cities Initiative (ESCI). |
| Financing: | US\$830,000 from ESCI's OC |
| Execution Term: | 24 months |
| Disbursements Term: | 36 months |
| Start Date: | June 1, 2013 |
| Consultant Type: | Individual Consultants and Firms |
| Prepared by: | IFD/FMM and INE/WSA |
| UDR: | IFD/FMM |
| Included in Country Strategy: | Yes |
| Priority Sector GCI-9: | Poverty and inequality reduction and sustainable development |
| Included in CPD: | Yes |

II. OBJECTIVE AND JUSTIFICATION

- 2.1 **Objectives:** (i) To prepare, design, apply and evaluate pre-investment studies for prioritized interventions identified in ESCI's Action Plan for Montego Bay; and (ii) to design and prepare a monitoring system for the city.
- 2.2 **Justification.** Financing for ESCI's initial stage — which includes the Analysis and Diagnosis, Prioritization and Development of the Action Plan phases — is

been provided by the Bank through RG-T2173 (ATN/OC-13271-RG) and RG-T2175 (ATN/SS-13259-RG). It is expected that the Action Plan for the city will be completed during the second semester of 2013.

- 2.3 Once the Action Plan is launched, Montego Bay will undergo the process of developing the pre-investment studies and monitoring phases that will be financed by this TC. Currently, the Bank is requesting a no-objection from Jamaican authorities to perform the implementation of ESCI’s pre-investment phase and monitoring activities in Montego Bay.

III. DESCRIPTION OF ACTIVITIES

- 3.1 **Component 1. Pre-investment for Prioritized Interventions.** This Component will finance consulting services to conduct the pre-investment studies for the projects that will be prioritized in Montego Bay’s Action Plan.
- 3.2 **Component 2. Monitoring System and Sustainability Assessment.** This component includes the design and implementation of an independent ESCI monitoring system in Montego Bay.
- 3.3 **Component 3. ESCI’s Coordination and Deepening of Multi-Sector Activities.** One of the main challenges of the Initiative is to efficiently coordinate the activities amongst different areas of the Bank and also with local authorities. This component will finance individual consultancies related to the coordination of the execution and monitoring phases in Montego Bay and to the deepening of the processes and activities of this operation.

IV. INDICATIVE BUDGET

- 4.1 **Indicative Budget.** This TC has a total value of US\$830,000 which will be provided by ESCI’s Ordinary Capital. The budget is laid out in the following table:

Table 4.1: Budget (US\$)

| Components | Costs |
|---|------------------|
| 1. Pre-investment for Prioritized Interventions | 600,000 |
| 2. Monitoring System and Sustainability Assessment | 100,000 |
| 3. Coordination and Deepening of Multisector Activities | 130,000 |
| Total | \$830,000 |

Table 4.2: Results Matrix

| Indicators | Unit | Base | Goal |
|--|--------------|------|------|
| Number of Pre-Investment studies in Montego Bay | # of Studies | 0 | 1 |
| Number of implemented monitoring systems for Montego Bay | # of Studies | 0 | 1 |

V. EXECUTION AGENCY AND STRUCTURE

- 5.1 The Bank will be in charge of executing this TC through ESCI’s Coordination Group following the guidelines of GN-2629-1. This Group has the specialized technical knowledge of the required methodology and procedures, as well as experience providing technical assistance to subnational entities. Additionally, Bank execution will allow for a minimum level of standardization in the processes and the application of methodological instruments that ESCI provides, as well as the adequate operative coordination needed to ensure the project’s success.

VI. RISKS AND ISSUES

- 6.1 The characteristics of Jamaica’s political and institutional system pose unique challenges for ESCI’s operations in Montego Bay. Due to the centralized nature of the Jamaican government as well as its parliamentary structure, execution of this TC will be coordinated by ESCI with both local (St. James Parish Council), and national authorities (Ministry of Local Government and Community Development, the Planning Institute of Jamaica and the Development Bank of Jamaica). This coordination is expected to strengthen ESCI’s operations in the city and provide an adequate framework for identification of priority interventions, the development of related activities and the methodology.
- 6.2 Taking this into account, there are three key risks that may affect the results of the operation in Montego Bay: (i) lack of coordination between local and central government; (ii) institutional weaknesses and low technical capacity of the city’s government; and (iii) the difficulty to integrate multidisciplinary technical aspects involved in the operation.
- 6.3 To minimize the occurrence of the first risk during the execution of the operation, the Bank’s team has held, and will continue to hold, coordination meetings with the different levels of government involved in the process. As for the second risk, project implementation will emphasize the incorporation of institutional strengthening measures to enhance the ability of Montego Bay to implement and monitor projects. In order to minimize the third risk, multidisciplinary teams will be set up by both the Bank and the national and local authorities. These teams will analyze and address issues stemming from ESCI’s operation in Montego Bay in a holistic way.

VII. EXCEPTIONS TO BANK’S POLICY

- 7.1 No exceptions to Bank policy have been identified.

VIII. ENVIRONMENT AND SOCIAL STRATEGY

- 8.1 It is expected that the project will not generate any environmental and/or social impact. This TC has been rated as “C”.