

September 28, 2015

Doctora Susana Berruecos García T.
Directora de Organismos Financieros Internacionales
Nacional Financiera, S.N.C.
Av. Insurgentes Sur 1971
Edificio Anexo Nivel Jardín. Piso Financiero
Col. Guadalupe Inn
México, D.F.

Re: MEXICO: School Based Management Project – IBRD Loan No. 8446-MX
Additional Instructions: AMENDED Disbursement Letter

Dear Doctora Berruecos García T.,

I refer to the Loan Agreement between the International Bank for Reconstruction and Development (“World Bank”) and the United Mexican States (“Borrower”) for the above-referenced project, dated March 13, 2015. The Agreement provides that the World Bank may issue additional instructions regarding the withdrawal of the proceeds of Loan **8446-MX** (“Loan”). This letter (“Disbursement Letter”), as revised from time to time, constitutes the additional instructions.

The *World Bank Disbursement Guidelines for Projects*, dated May 1, 2006, (“Disbursement Guidelines”) which is accessible through The World Bank’s website (<https://siteresources.worldbank.org/PROJECTS/Resources/DisGuideEng.pdf>), are an integral part of the Disbursement Letter. The manner in which the provisions in the Disbursement Guidelines apply to the Loan is specified below. Sections and subsections in parentheses below refer to the relevant sections and subsections in the Disbursement Guidelines and, unless otherwise defined in this letter, the capitalized terms used have the meanings ascribed to them in the Disbursement Guidelines.

According to Article II, Section 2.02 of the Loan, unless the Borrower, through the Titular de la Unidad de Crédito Público of SHCP, otherwise informs the World Bank, the Borrower representative for purposes of taking any action required or permitted to be taken regarding the Loan is de Director/a de Organismos Financieros Internacionales of Nacional Financiera, S.N.C. (NAFIN) or any person or persons whom such representative designated in writing. Therefore, this Disbursement Letter is addressed to NAFIN as the Borrower’s Representative and direct responsible of the withdrawal of the proceeds of the Loan, including, without limitation, the reception and utilization of Secure Identification Credentials (SIDC).

I. Disbursement Arrangements

(i) Disbursement Methods (section 2). The method to be used under this Loan is the Reimbursement.

(ii) Disbursement Deadline Date (subsection 3.7). The Disbursement Deadline Date is four months after the Closing Date specified in Section IV.B.2. of Schedule 2 to the Loan Agreement. Any changes to this date will be notified by the World Bank.

(iii) Disbursement Conditions (subsection 3.8). Please refer to the Disbursement Conditions in Section IV.B.1. of Schedule 2 to the Loan Agreement.

II. Withdrawal of Loan Proceeds

(i) Authorized Signatures (subsection 3.1). Applications for this Loan will be signed by the officials authorized to sign Applications as indicated in the letter dated September 9, 2014 signed by Doctora Susana Berruecos García T., *Directora de Organismos Financieros Internacionales de Nacional Financiera, S.N.C., I.B.D.*, and Maestro Alejandro David Ortigosa Kurian, *Director Jurídico Corporativo y de Negocio de Nacional Financiera, S.N.C., I.B.D.* This letter of authorization applies to this Loan, as confirmed in the Minutes of Negotiations dated September 12, 2014.

(ii) Applications (subsections 3.2 - 3.3). Please provide completed and signed applications for withdrawal, together with supporting documents, to the address indicated below:

Banco Mundial
Sector Comercial Norte,
Quadra 02, Lote A
Edificio Corporate Finance Center
7º andar
70712-900 Brasilia, D.F.
Brazil
Attention: Loan Department

(iii) Electronic Delivery (subsection 3.4) The World Bank may permit the Borrower to electronically deliver to the World Bank Applications (with supporting documents) through the World Bank's Client Connection, web-based portal. The option to deliver Applications to the World Bank by electronic means may be effected if: (a) the Borrower has designated in writing, pursuant to the terms of subparagraph (i) of this Section, its officials who are authorized to sign and deliver Applications and to receive secure identification credentials ("SIDC") from the World Bank for the purpose of delivering such Applications by electronic means; and (b) all such officials designated by the Borrower have registered as users of Client Connection. If the World Bank agrees, the World Bank will provide the Borrower with SIDC for the designated officials. Following which, the designated officials may deliver Applications electronically by completing Form 2380, which is accessible through Client Connection (<https://clientconnection.worldbank.org>). The Borrower may continue to exercise the option of preparing and delivering Applications in paper form. The World Bank reserves the right and may, in its sole discretion, temporarily or permanently disallow the electronic delivery of Applications by the Borrower.

(iv) Terms and Conditions of Use of SIDC to Process Applications. By designating officials to use SIDC and by choosing to deliver the Applications electronically, the Borrower confirms

through the authorized signatory letter its agreement to: (a) abide by the *Terms and Conditions of Use of Secure Identification Credentials in connection with Use of Electronic Means to Process Applications and Supporting Documentation* (“Terms and Conditions of Use of SIDC”) provided in Attachment 1; and (b) to cause such official to abide by those terms and conditions.

(v) Minimum Value of Applications (subsection 3.5). The Minimum Value of Applications for Reimbursements is United States Dollars (USD) 1,000,000¹ equivalent.

III. Reporting on Use of Loan Proceeds

(i) Supporting Documentation (section 4). Supporting documentation (Interim Financial Report - Attachment 2) for Reimbursement should be provided with each application for withdrawal:

- For Direct Support (i.e. Goods, minor Works, and Consultants’ services) under Part 1 of the Project; and
- For Consulting Firms, Non-Consultant’s Services, Individual Consultants, Capacity building, and Project Incremental Cost under Part 2 and 3 of the Project.

IV. Other Disbursement Instructions – Recognition of Eligible Expenditures

(i) Disbursement Category (1) Goods, minor Works and Consultants’ services corresponding to Direct Support financed under Part 1 of the Project.

- The World Bank will recognize the expense once funds are deposited into eligible schools’ bank accounts [Interim Financial Report (Attachment 2) referred in Section III above will report, under this category, transfers to these bank accounts].
- The Direct Support shall not exceed the equivalent to USD 9,000 per year, with the World Bank financing up to 100% of each school amount. The financial management system in place will confirm that Loan proceeds, expensed on the transfer from State Trust Funds to Schools’ bank accounts have been spent on eligible expenditures.

V. Other Important Information

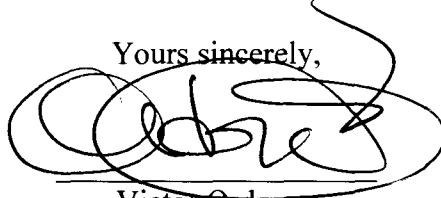
For additional information on disbursement arrangements, please refer to the Disbursement Handbook available on the World Bank’s public website at <https://www.worldbank.org> and its secure website “Client Connection” at <https://clientconnection.worldbank.org>. Print copies are available upon request.

If you have not already done so, the World Bank recommends that you register as a user of the Client Connection website (<https://clientconnection.worldbank.org>). From this website you will be able to download Applications, monitor the near real-time status of the Loan, and retrieve related policy, financial, and procurement information. All Borrower officials authorized to sign and deliver Applications by electronic means are required to register with Client Connection before electronic delivery can be effected. For more information about the website and registration arrangements, please contact the World Bank by email at <clientconnection@worldbank.org>.

¹ To allow an efficient project implementation (cyclical phases) and the specific design of the processing of eligible expenditures per category (mainly Category 1 vis-à-vis Categories 2 and 3), a minimum of USD 1,000,000 was agreed.

If you have any queries in relation to the above, please contact us at loa-lcr@worldbank.org, with copy to Victor Ordonez, Senior Finance Officer (at vconde@worldbank.org), using the above Loan number and project name as reference.

Yours sincerely,

A handwritten signature in black ink, appearing to be 'V. Ordonez', enclosed within a large, loopy circular flourish.

Victor Ordonez
Senior Finance Officer
Latin America and the Caribbean Region

Attachments:

- 1 Terms and Conditions of Use of Secure Identification Credentials, dated March 1, 2013
- 2 Interim Financial Report

**Terms and Conditions of Use of Secure Identification Credentials in connection with
Use of Electronic Means to Process Applications and Supporting Documentation**

March 1, 2013

The World Bank (Bank)² will provide secure identification credentials (SIDC) to permit the Borrower³ to deliver applications for withdrawal and applications for special commitments under the Agreement(s) and supporting documentation (such applications and supporting documentation together referred to in these Terms and Conditions of Use as Applications) to the Bank electronically, on the terms and conditions of use specified herein.

SIDC can be either: (a) hardware-based (Physical Token), or (b) software-based (Soft Token). The Bank reserves the right to determine which type of SIDC is most appropriate.

A. Identification of Users.

1. The Borrower will be required to identify in a completed Authorized Signatory Letter (ASL) duly delivered to and received by the Bank each person who will be authorized to deliver Applications. The Bank will provide SIDC to each person identified in the ASL (Signatory), as provided below. The Borrower shall also immediately notify the Bank if a Signatory is no longer authorized by the Borrower to act as a Signatory.
2. Each Signatory must register as a user on the Bank's Client Connection (CC) website (<https://clientconnection.worldbank.org>) prior to receipt of his/her SIDC. Registration on CC will require that the Signatory establish a CC password (CC Password). The Signatory shall not reveal his/her CC Password to anyone or store or record the CC Password in written or other form. Upon registration as a CC user, the Signatory will be assigned a unique identifying account name.

B. Initialization of SIDC.

1. Prior to initialization of SIDC by a Signatory, the Signatory will acknowledge having read, understood and agreed to be bound by these Terms and Conditions of Use.
2. Where a Physical Token is to be used, promptly upon receipt of the Physical Token, the Signatory will access CC using his/her account name and CC Password and register his/her Physical Token and set a personal identification number (PIN) to be used in connection with the use of his/her Physical Token, after which the Physical Token will be initialized for use by the Signatory exclusively for purposes of delivering Applications. Where a Soft Token is to be used, the Signatory will access CC using his/her account name and CC Password and set a personal identification number (PIN) to be used in connection with the

² "Bank" includes IBRD and IDA.

³ "Borrower" includes the borrower of an IBRD loan, IDA credit, or Project Preparation Facility advance and the recipient of a grant.

use of his/her Soft Token, after which the Soft Token will be initialized for use by the Signatory exclusively for purposes of delivering Applications. Upon initialization of the SIDC, the Signatory will be a "SIDC User". The Bank will maintain in its database a user account (Account) for each SIDC User for purposes of managing the SIDC of the SIDC User. Neither the Borrower nor the SIDC User will have any access to the Account.

3. Prior to first use of the SIDC by the SIDC User, the Borrower shall ensure that the SIDC User has received training materials provided by the Bank in use of the SIDC.

C. Use of SIDC.

1. Use of the SIDC is strictly limited to use in the delivery of Applications by the SIDC User in the manner prescribed by the Bank in the Agreement(s) and these Terms and Conditions. Any other use of the SIDC is prohibited.
2. The Bank assumes no responsibility or liability whatsoever for any misuse of the SIDC by the SIDC User, other representatives of the Borrower, or third parties.
3. The Borrower undertakes to ensure, and represents and warrants to the Bank (such representation and warranty being expressly relied upon by the Bank in granting SIDC) that each SIDC User understands and will abide by, these Terms and Conditions of Use, including without limitation the following:

4. ***Security***

4.1. The SIDC User shall not reveal his/her PIN to anyone or store or record the PIN in written or other form.

4.2. The SIDC User shall not allow anyone else to utilize his/her SIDC to deliver an Application to the Bank.

4.3. The SIDC User shall always logout from CC when not using the system. Failure to logout properly can create a route into the system that is unprotected.

4.4. If the SIDC User believes a third party has learned his/her PIN or has lost his/her Physical Token he/she shall immediately notify clientconnection@worldbank.org.

4.5. The Borrower shall immediately notify the Bank at clientconnection@worldbank.org of any lost, stolen or compromised SIDC, and take other reasonable steps to ensure such SIDC are disabled immediately.

5. ***Reservation of Right to Disable SIDC***

5.1. The Borrower shall reserve the right to revoke the authorization of a SIDC User to use a SIDC for any reason.

5.2. The Bank reserves the right, in its sole discretion, to temporarily or permanently disable a SIDC, de-activate a SIDC User's Account or both.

6. ***Care of Physical Tokens***

6.1. Physical Tokens will remain the property of the Bank.

6.2. The Bank will physically deliver a Physical Token to each Signatory designated to receive one in a manner to be determined by and satisfactory to the Bank.

6.3. Physical Tokens contain delicate and sophisticated instrumentation and therefore should be handled with due care, and should not be immersed in liquids, exposed to extreme temperatures, crushed or bent. Also, Physical Tokens should be kept more than five (5) cm from devices that generate electromagnetic radiation (EMR), such as mobile phones, phone-enabled PDAs, smart phones and other similar devices. Physical Tokens should be carried and stored separate from any EMR device. At close range (less than 5 cm), these devices can output high levels of EMR that can interfere with the proper operation of electronic equipment, including the Physical Token.

6.4. Without derogating from these Terms and Conditions of Use, other technical instructions on the proper use and care of Physical Tokens are available at <http://www.rsa.com>.

7. ***Replacement***

7.1. Lost, damaged, compromised (in terms of 4.5, above) or destroyed Physical Tokens will be replaced at the expense of the Borrower.

7.2. The Bank reserves the right, in its sole discretion, not to replace any Physical Token in the case of misuse, or not to reactivate a SIDC User's Account.

Interim Financial Report (IFR)
(Report 1, section 1 of two sections)⁴

SEP

SECRETARÍA DE EDUCACIÓN PÚBLICA



SUBSECRETARÍA DE EDUCACIÓN BÁSICA

DIRECCIÓN GENERAL DE DESARROLLO DE LA GESTIÓN E INNOVACIÓN EDUCATIVA

DIRECCIÓN GENERAL ADJUNTA DE GESTIÓN

0000-MX PROYECTO DE FORTALECIMIENTO DE LA AUTONOMÍA DE GESTIÓN ESCOLAR

INTERIM UNAUDITED FINANCIAL REPORT (IFR)

Cifras en Pesos Mexicanos excepto donde se indique otra moneda

FECHA ELABORACIÓN 6-SEP-14

		MONEDA					
						CLASIFICACIÓN	
Comisión de Apertura	4						
Reembolsos	1						
	2						
Anticipos	1						
Anticipos comprobados	1						
Correspondiente a Reembolsos	1						
Correspondiente al Anticipo	1						
Comprobaciones	1						
SUMA CONTRAPARTIDA							
Otros fondos - Aportaciones Estatales	1						
Fondos de Aporte Local	1						
Fondos de Aporte Local	2						
Fondos de Aporte Local	3						
CATEGORÍA							
Transferencias a Escuelas	1						
Contrapartida Nacional	1						
Otros fondos-Aportaciones Estatales	1						
Fondos de Aporte Local	1						

⁴ Report number 1 was split in two section only to provide a readable form. Actual report will not be separated into these two sections.

(Report 1, section 2 of two sections)

Gastos de Operación	2					
Fondos de Aporte Local	2					
Servicios de Consultoría	3					
Fondos de Aporte Local	3					
Comisión de Apertura	4		0.00	0.00	0.00	
HOJA 1						
Comprobación anticipo incluido en Sol. 7	1	17-Dec-13	La fecha de comprobación corresponderá a la aceptación del BIRF a la Sol 8	200,018,877.63	20-Dec-13	Se sustituyen Estados incorporados en la Sol De Anticipo. Se enviaron los Estados de Aguascaliente y México y ahora se presenta Chihuahua y México.
CUMPLA CON LOS REQUISITOS DE LA SOLICITUD 8				200,018,877.63		
Reembolsos	1	May-2014				
Reembolsos	2	May-2014				
Anticipo que se solicita	N/A		0.00	0.00		
NOTA ESPECIFICAR:						
1/ VER ANEXO DEL IFR CON AJUSTES A CIFRAS INICIALES DE ESTA SOL. 8 CON RESPECTO A CIFRAS FINALES DE LA SOL. 7						
2/ U.S.DLS. ESTIMADOS EQUIVALENTES A UN T.C. 12.917000 QUE INCLUYEN IMPORTES DE REEMBOLSOS CAT. 1 Y 2 QUE SE ESTÁN TRAMITANDO EN ESTA SOLICITUD 8. CABE DESTACAR QUE LOS MISMOS SE MODIFICARÁN UNA VEZ QUE SE APLIQUE EL T.C. DE LA FECHA VALOR DEL REEMBOLSO DEL BIRF.						
Autorizó		Revisó y Elaboró		NACIONAL FINANCIERA, S.N.C.		
Mtra. Pedro Velasco Sodi Director General Adjunto de Gestión		Lic. Lorenzo Baladrón Zeeth. Coordinador de Gestión Financiera		C. P. Luis Gómez Menéndez Subdirector de Operaciones Agente Financiero		

(Report 2)

ENTIDAD FEDERATIVA		NOTAS	APORTACIÓN ESTATAL	FNEC TRANSFIERE AL FEEC	MONTOS EJERCIDOS DE TRANSFERENCIAS	% FINANCIAMIENTO	MONTO DESEMBOLSADO POR BIRF	% CONTRA-PARTIDA NACIONAL	CONTRAPARTIDA NACIONAL	REEMBOLSO SOLICITADO EN LA LA SOLICITUD No. 9			
			2013-2014	2013-2014						DISPERSIÓN			
										RECURSOS AL 100%	MONTO ELEGIBLE DE FINANCIAMIENTO	MONTO ELEGIBLE DE FINANCIAMIENTO USD	FECHA
MÉXICO	h)	(1) 71,415,383.00	214,246,149.00	(2) 6,258,729.63	(3) 90%	(4) = (2) x (3) 5,632,856.67	(5) 10%	(6) = (2) x (5) 625,872.96		214,246,149.00	5,632,856.67	432,247.62	ene. feb.- 14
TOTAL		71,415,383.00	214,246,149.00	6,258,729.63		5,632,856.67		625,872.96		214,246,149.00	5,632,856.67	432,247.62	A)
										ANTICIPO	0.00	0.00	B)
										SALDO POR COMPROBAR	0.00	0.00	(C) -(B) - (A)
NOTA Referencia Reglas de Operación XIII, ciclo escolar (2013-2014) FNEC: Fideicomiso "Fondo Nacional para Escuelas de Calidad". FEEC: Fideicomiso Estatal de Escuelas de Calidad. Esta solicitud, presenta cifras reales de transferencias a las entidades federativas. NOTAS Estos gastos corresponden al apoyo directo, que no excede el equivalente a 9,000 dólares por año, con el financiamiento del Banco Mundial hasta el 100% por cada escuela. Gastos relativos a bienes, obras menores y consultoría de servicios.													
Autorizó		Revisó y Elaboró											
Mtro. Pedro Velasco Sodi Director General Adjunto de Gestión		Lic. Lorenzo Baladrón Zent, Coordinador de Gestión Financiera Programa Escuelas de Calidad											
		NACIONAL FINANCIERA, S.N.C.											
		C.P. Luis Gómez Menéndez Subdirector de Operaciones Agente Financiero											

(Report 3)

SEP

SECRETARÍA DE EDUCACIÓN PÚBLICA



Dirección General de Desarrollo de la Gestión e Innovación Educativa

Dirección General Adjunta de la Gestión

0000-MX PROYECTO DE FORTALECIMIENTO DE LA AUTONOMIA DE GESTION ESCOLAR

Reporte de Gastos de Operación

Periodo del gasto: Del 01 de enero al 31 de diciembre de 2013

Presupuesto 2013

VIATICOS

23-May-14

Alinka García Garcés	Puebla, Pue.	37504	650	800.00	100%	800.00
	Queretaro, Qro.	37504	774	1,199.50	100%	1199.50
	León, Gto.	37504	730	1,139.00	100%	1139.00
	Chetumal, Qro	37504	545	1,729.00	100%	1729.00
	Hermosillo, Son.	37504	776	483.00	100%	483.00
Fernando Martínez Munguía	Monterrey, N.L.	37504	515	439.00	100%	439.00
Irma Guadalupe Martínez Ramírez	Puebla, Pue.	37504	734	1,157.00	100%	1157.00
	Queretaro, Qro.	37504	733	1,020.50	100%	1020.50
	Hermosillo, Son.	37504	732	240.00	100%	240.00
	San Luis Potosí, SLP	37504	731	967.50	100%	967.50
	Puebla, Pue.	37504	834	1,515.00	100%	1515.00
Juan Antonio Hurtado Martínez	Chihuahua, Chis	37504	698	1,174.20	100%	1174.20
Juan Carlos Camacho Gómez	Puebla, Pue.	37504	707	320.00	100%	320.00
	Cd. Victoria, Tamp.	37504	524	365.00	100%	365.00
	Aguascalientes, Ags.	37504	896	390.00	100%	390.00
	Puerto Vallarta, Jal.	37504	897	1,764.35	100%	1764.35
Laura Montalvo Díaz	León, Gto.	37504	663	1,149.35	100%	1149.35
Linda Yaneli López Martínez	Zacatecas, Zac.	37504	608	2,472.39	100%	2472.39
Lorena González Medina	Durango, Dgo.	37504	564	989.36	100%	989.36
	Cd. Victoria, Tamp.	37504	565	290.00	100%	290.00
María Elena Mora Oropeza	León, Gto.	37504	748	920.35	100%	920.35
Patricia Montero Roa	Zacatecas, Zac.	37504	543	1,095.00	100%	1095.00
				21,619.50		21,619.50

NOTAS GENERALES

Certificamos que las cantidades arriba consignadas se han pagado por concepto de la debida ejecución de las actividades del Proyecto de acuerdo con los términos y condiciones del contrato de préstamo referentes a costos operativos. Toda la documentación justificativa de los gastos se mantienen en la Dirección General Adjunta de Gestión de la DGDGIE/SEP para revisión del BIRF o auditores externos designados para tal efecto.

Autorizó	Revisó y Elaboró	NACIONAL FINANCIERA, S.N.C.
Mtro. Pedro Velasco Sodi Director General Adjunto de Gestión	Lic. Lorenzo Baladrón Zeah. Coordinador de Gestión Financiera	C.P. Luis Gómez Menéndez Subdirector de Operaciones Agente Financiero

MÉXICO
0000-MX PROYECTO DE FORTALECIMIENTO DE LA AUTONOMIA DE GESTION ESCOLAR
BANCO INTERNACIONAL DE RECONSTRUCCIÓN Y FOMENTO

En esta columna deberá anotarse "SI" cuando el contrato corresponda a revisión previa o "NO" cuando el contrato no haya sido revisado previamente. Con la incorporación de esta columna se solicita se elimine el Anexo 5 de la Carta de Desembozo.

[illegible]

Certificamos que las cantidades arriba consignadas se han pagado por concepto de la debida ejecución de las actividades del Proyecto de acuerdo con los términos y condiciones del convenio, para CONTRATOS Bienes, Pequeñas Obras, Servicios de Consultoría en la Parte 1 del Proyecto Asimismo para Servicios de NO consultoría, consultores individuales, Desarrollo de Capacidades y Costos Incrementales en la parte 2 y 3 del Proyecto. Toda la documentación justificativa de los gastos se mantienen en SEP (Nivel central o Delegaciones Estatales /Escuelas según corresponda) para revisión del BRF o auditores externos designados para tal efecto

NACIONAL FINANCIERA, S.N.C.

C.P. Luis Gómez Menéndez
Subdirector de Operaciones de
Agente Financiero

(Report 5)



SUBSECRETARÍA DE EDUCACIÓN BÁSICA
DIRECCIÓN GENERAL DE DESARROLLO DE LA GESTIÓN E INNOVACIÓN EDUCATIVA
DIRECCIÓN GENERAL ADJUNTA DE GESTIÓN
0000-MX PROYECTO DE FORTALECIMIENTO DE LA AUTONOMÍA DE GESTIÓN ESCOLAR
Transferencias de Recursos a Fideicomisos Estatales de Escuelas de Calidad

HOJA DE CUENTA DE COMPROBACIÓN DEL ANTICIPO OTORGADO EN LA SOLICITUD No. 7 BIRF

FECHA ELABORACIÓN 6-SEPTIEMBRE-14

ENTIDAD FEDERATIVA	NOTAS	APORTACIÓN ESTATAL	FNEC TRANSFIERE AL FEEC	MONTOS EJERCIDOS DE TRANSFERENCIAS	% FINANCIA MIENTO	MONTO DESEMBOLSADO POR BIRF	% CONTRA- PARTIDA NACIONAL	CONTRAPARTIDA NACIONAL	COMPROBACIÓN DEL ANTICIPO BIRF OTORGADO EN LA SOLICITUD No. 7					
		2013-2014	2013-2014						DISPERSIÓN					
									% RECURSOS AL 100%	MONTO ELEGIBLE DE FINANCIAMIENTO	MONTO ELEGIBLE DE FINANCIAMIENTO USD	FECHA		
		(1)		(2)	(3)	(4) = (2) x (3)	(5)	(6) = (2) x (5)						
	e) f)													
	g)													
TOTAL		0.00	0.00	0.00		0.00		0.00	0.00	0.00	0.00	A)		
Referencia										c)	ANTICIPO	0.00	0.00	B)
Reglas de Operación XIII, ciclo escolar (2014-2015) FNEC: Fideicomiso "Fondo Nacional para Escuelas de Calidad". FEEC: Fideicomiso Estatal de Escuelas de Calidad. Esta solicitud, presenta cifras reales de transferencias a las entidades federativas.										d)	SALDO POR COMPROBAR	0.00	0.00	(C) - (B) - (A)
NOTAS														
Estos gastos corresponden al apoyo directo, que no excede el equivalente a 9.000 dólares por año, con el financiamiento del Banco Mundial hasta el 100% por cada escuela. Gastos relativos a bienes, obras menores y consultores de servicios.														
Autorizó														
Revisó y Elaboró														
NACIONAL FINANCIERA, S.N.C.														
C.P. Luis Gómez Méndez Subdirector de Operaciones Agente Financiero														
Mtro. Pedro Velasco Sodi Director General Adjunto de Gestión														
Lic. Lorenzo Baledón Zeeh Coordinador de Gestión Financiera Programa Escuelas de Calidad														

FOR OFFICIAL USE ONLY

Drafted by: Maria Virginia **Hormazabal** and Victor **Ordonez** (CTRLD)
Amended by: Fernanda Balduino (WFALN)

Cleared with and cc: Rafael E. **de Hoyos** and Raja B. **Kattan** (GEDDR), co-TTLs.
Jimena **Garrote** (LEGLE)

With copy: Juan Carlos **Serrano-Machorro** (GGODR)