



## Public Finance Management Modernization Project 2 (P150381)

EUROPE AND CENTRAL ASIA | Tajikistan | Governance Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 1 | ARCHIVED on 01-Jan-2016 | ISR22135 |

Implementing Agencies: Ministry of Finance

## Key Dates

## Key Project Dates

Bank Approval Date:01-Jun-2015

Effectiveness Date:--

Planned Mid Term Review Date:01-Oct-2018

Actual Mid-Term Review Date:--

Original Closing Date:30-Jun-2021

Revised Closing Date:30-Jun-2021

## Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The development objective of the project is to improve effectiveness, control and accountability of public expenditure of the Republic of Tajikistan.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

## Components

Name

1. Public Finance Management Modernization:(Cost \$8.80 M)

2. Strengthening Public Procurement:(Cost \$2.50 M)

3. Strengthening External Audit:(Cost \$2.70 M)

4. Managing Public Administration Reforms:(Cost \$4.90 M)

5. Project Management:(Cost \$2.10 M)

## Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	--	● Moderately Satisfactory
Overall Implementation Progress (IP)	--	● Moderately Satisfactory
Overall Risk Rating	--	● Substantial



## Implementation Status and Key Decisions

The project implementation has not started yet. However, the Project Procurement Plan has been approved by the Bank and the project will start procurement processes early in January 2016. ToRs for the key project implementation staff have been developed and will be submitted for the Bank approval soon. As agreed between MoF and the Bank, the key project implementation staff will be selected by a single-source selection method. The Bank team is confident that all current gaps with project implementation will be filled in the first half of 2016.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● Moderate	--	● Moderate
Macroeconomic	● High	--	● High
Sector Strategies and Policies	● Moderate	--	● Moderate
Technical Design of Project or Program	● Moderate	--	● Moderate
Institutional Capacity for Implementation and Sustainability	● Moderate	--	● Moderate
Fiduciary	● Substantial	--	● Substantial
Environment and Social	● Low	--	● Low
Stakeholders	● High	--	● High
Other	--	--	● Moderate
Overall	● Substantial	--	● Substantial

## Results



### Project Development Objective Indicators

- Improved effectiveness of public expenditure measured by the increased alignment of expenditure with policy priorities (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	10.00	75.00
Date	01-Jan-2013	--	14-Dec-2015	30-Jun-2021

- Improved control of public expenditure measured by the stock of expenditure payment arrears (in percent of total expenditure by period) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	2.00
Date	01-Jan-2013	--	14-Dec-2015	30-Jun-2021

- Improved accountability of public expenditure measured by the quality of annual financial reports (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	8.00	--	8.00	12.00
Date	01-Jan-2013	--	14-Dec-2015	30-Jun-2021

- Improved accountability of public expenditures measured by the quality of financial audit (PI-26i) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	--	50.00	75.00
Date	01-Jan-2013	--	14-Dec-2015	30-Jun-2021

Overall Comments  
No comments.

### Intermediate Results Indicators



► Beneficiaries satisfied with systems and procedures implemented by the project, as measured by user satisfaction surveys (percent of users surveyed) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	60.00
Date	01-Sep-2015	--	14-Dec-2015	30-Jun-2021

▲ Percent of women beneficiaries satisfied with systems and procedures implemented by the project, as measured by user satisfaction surveys (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	30.00
Date	01-Sep-2015	--	14-Dec-2015	30-Jun-2021

► Additional functionalities (modules) of TFMS (commitment control, cash management, payment order processing, assets management and payroll management) installed and operational (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	5.00
Date	01-Jan-2015	--	14-Dec-2015	30-Jun-2021

► Timeliness of annual financial reports (PI-25ii) (Months, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	9.00	--	9.00	6.00
Date	01-Jan-2015	--	14-Dec-2015	30-Jun-2021



► Key procurement information is made available to the public in a timely manner through appropriate means (PI-19iii) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	--	10.00	100.00
Date	01-Jan-2015	--	14-Dec-2015	30-Jun-2021

► Total value of contracts that were awarded through an open and competitive process (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00	--	25.00	100.00
Date	01-Jan-2015	--	14-Dec-2015	30-Jun-2021

► Evidence of follow up on audit recommendations (in percent of audit recommendations) (PI-26iii) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00	--	25.00	80.00
Date	01-Jul-2015	--	14-Dec-2015	30-Jun-2021

► Coverage of external audit (in percent of total expenditure) (PI-26i) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	--	50.00	75.00
Date	01-Jan-2015	--	14-Dec-2015	30-Jun-2021



► Timeliness of changes to personnel records and the payroll (months) (PI-18ii) (Months, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	4.00	--	4.00	0.00
Date	01-Jan-2013	--	14-Dec-2015	30-Jun-2021

► The number of services available through e-Governance system (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	5.00
Date	01-Jan-2015	--	14-Dec-2015	30-Jun-2021

► Project supported NGO publishing reports on feedback received and how this feedback has been used. (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y
Date	01-Sep-2015	--	14-Dec-2015	30-Jun-2021

Overall Comments

**Data on Financial Performance**

**Disbursements (by loan)**

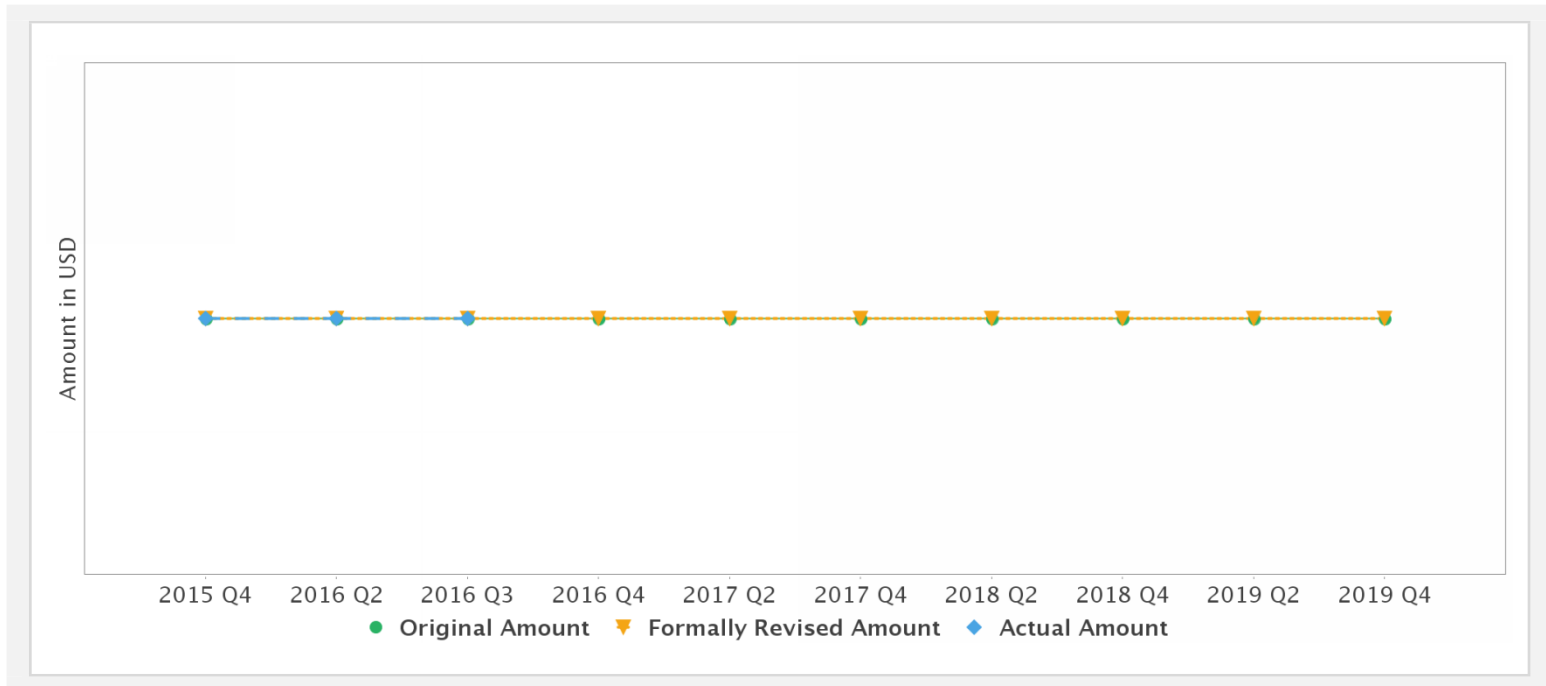
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P150381	IDA-56310	Not Effective	XDR	4.00	4.00	0.00	0.00	4.00	0%
P150381	IDA-D0550	Not Effective	XDR	3.20	3.20	0.00	0.00	3.20	0%

**Key Dates (by loan)**



Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P150381	IDA-56310	Not Effective	01-Jun-2015	--	--	30-Jun-2021	30-Jun-2021
P150381	IDA-D0550	Not Effective	01-Jun-2015	--	--	30-Jun-2021	30-Jun-2021

## Cumulative Disbursements



## Restructuring History

There has been no restructuring to date.

## Related Project(s)

There are no related projects.