Document of The World Bank

FOR OFFICIAL USE ONLY

Report No: { PP1751}

PROJECT PAPER

ON A

PROPOSED GRANT

IN THE AMOUNT OF (US\$ 0.40 MILLION EQUIVALENT)

TO

ALBANIA

FOR A

SUPPORT TO EXTRACTIVE INDUSTRIES TRANSPARENCY INITIATIVE COMPLIANCE PROCESS PROJECT

21 December 2015

This document has a restricted distribution and may be used by recipients only in the performance of their official duties. Its contents may not otherwise be disclosed without World Bank authorization.

CURRENCY EQUIVALENTS

(Exchange Rate Effective November 21, 2015)

1 LEK = US\$ 0.01 US\$ 1 =127.99 LEK

FISCAL YEAR

January 1 – December 31

ABBREVIATIONS AND ACRONYMS

CPS Country Partnership Strategy
CSO Civil Society Organization

EGPS Extractives Global Programmatic Support

EITI Extractive Industries Transparency

EI Extractive Industries FM Financial Management GOA Government of Albania

GA Grant Agreement

GRS Grievance Redress Service

IDA International Development Association

IBRD International Bank for Reconstruction and Development

MDTF Multi-Donor Trust Fund

METE Ministry for Economy, Trade and Energy

MSG Multi-Stakeholder Group

PDO Project Development Objective

TAP Trans Adriatic Pipeline TANAP Trans Anatolian Pipeline

SCD Systematic Country Diagnostic

WB World Bank

WBIF Western Balkans Infrastructure Facility

Regional Vice President: Cyril Muller

Country Director: Ellen R. Goldstein

Global Practice Senior Director: Anita Marangoly George

Practice Manager: Paulo De Sa Task Team Leader: Ilhem Salamon

ALBANIA

Support to Extractive Industries Transparency Initiative Compliance Process

TABLE OF CONTENTS

		Page
I.	STRATEGIC CONTEXT	4
	A. Country Context	9
	B. Sectoral and Institutional Context	9
	C. Higher Level Objectives to which the Project Contributes	11
II.	PROJECT DEVELOPMENT OBJECTIVES	12
	A. PDO	12
	B. Project Beneficiaries	12
	C. PDO Level Results Indicators	12
III.	PROJECT DESCRIPTION	13
	A. Project Background	13
	B. Project Components	14
	C. Project Cost and Financing	16
IV.	IMPLEMENTATION	17
	A. Institutional and Implementation Arrangements	17
	B. Results Monitoring and Evaluation	19
V.	KEY RISKS AND MITIGATION MEASURES	19
	A. Systematic Operations Risk-rating Tool	19
	B. Overall Risk Rating Explanation	20
VI.	APPRAISAL SUMMARY	21
	A. Economic and Financial Analyses	21
	B. Technical Issues	21
	C. Financial Management	21
	D. Procurement	21
	E. Environment and Social (including Safeguards)	22
	F. World Bank Grievance Redress	22

APPRAISAL DATA SHEET

Albania

SUPPORT TO EXTRACTIVE INDUSTRIES TRANSPARENCY INITIATIVE COMPLIANCE PROCESS PROJECT (P158380)

PROJECT PAPER

EUROPE AND CENTRAL ASIA 0000009266

Report No.: PP1751

					Report No 11 1731	
Basic Information						
Project ID		EA Category		Team	Team Leader(s)	
P158380	C - Not Requi	ired	Ilhem	Salamon		
Lending Instrument		Fragile and/or	Capacity Constrai	nts []		
Investment Project Financing	,	Financial Inte	rmediaries []			
		Series of Proj	ects []			
Project Implementation Start	Date	Project Imple	mentation End Date	e		
01-Jan-2016		31-Dec-2018				
Expected Effectiveness Date		Expected Clo	sing Date			
01-Jan-2016 31-Dec-2018						
Joint IFC		•				
No						
	nior Glo rector	bal Practice	Country Director		Regional Vice President	
Paulo De Sa An	ita Mara	angoly George	Ellen A. Goldstein	n	Cyril E Muller	
		Approval	Authority			
Approval Authority						
CD Decision						
Borrower: Ministry of Finance	ee					
Responsible Agency: Ministr		ergy and Indust	ry - Albanian EITI	Secreta	riat	
Contact: Dorina Cinari Title: National Coordinator						
Telephone No.: 355694047910 Email: dorina.cinari@albeiti.gov.al						
Project Financing Data(in USD Million)						
Total Project Cost: 0.4	10		Total Bank Finan	cing:	0.00	

Financing	Gap:	0	.00								
Financing	g Source										Amount
Borrower											0.00
Extractive	s Global	Program	matic Supp	ort							0.40
Total											0.40
Expected	Disburse	ements (in USD M	illion)							
Fiscal Year	2016	2017	2018	2019	0000	0000	0000	0000	00	000	0000
Annual	0.10	0.30	0.00	0.00	0.00	0.00	0.00	0.00	0.0	00	0.00
Cumulati ve	0.10	0.40	0.40	0.40	0.00	0.00	0.00	0.00	0.0	00	0.00
Institutional Data											
Practice Area (Lead)											
Energy & Extractives											
Contribu	Contributing Practice Areas										
Cross Cu	tting Top	pics									
	limate Cha	•									
	ragile, Cor	nflict & V	iolence								
	ender										
'	bs	. 4 - D	1.:								
Sectors /	ublic Priva		rsiiip								
			al % must o	-aual 10	0)						
Major Sec		and tota	ai /0 illust (Sector	0)	ľ	%	Adaptatio	n	Mitic	gation
wagor sec	101			Sector			70	Co-benefi			enefits %
Energy an	d mining			Oil and	gas		100				
Total							100			•	
✓ I certif	y that th	ere is no	Adaptati	on and	Mitigatio	n Climat	te Chan	ge Co-bei	nefits	info	mation
	☑ I certify that there is no Adaptation and Mitigation Climate Change Co-benefits information applicable to this project.										
Themes	Themes										
Theme (M	Theme (Maximum 5 and total % must equal 100)										
Major theme Theme %						%	%				
Public sec	tor gover	rnance		Othe	er account	ability/an	ti-corru	ption	50		
Social dev	//gender/i	nclusion		Part	icipation a	and civic	engagen	nent	30		

Environment and natural resources management	Other environm management	ent and natural reso	urces 20	
Total			100	
Proposed Development Objective(s)				
The project development objective (PD	O) is to assist Alba	nia in implementing	g its EITI age	enda.
Components				
Component Name			Cost (USD Millions)
EITI Implementation Support				0.20
Capacity Building Activities				0.10
Communication and Outreach				0.07
Project Management				0.03
	Complianc	e		
Policy				
Does the project depart from the CAS i respects?	n content or in othe	r significant	Yes [] No [X]
Does the project require any waivers of	Bank policies?		Yes [] No [X]
Have these been approved by Bank management?			Yes [] No [X]
Does the project meet the Regional crit	eria for readiness fo	or implementation?	Yes [X	[] No []
Safeguard Policies Triggered by the	Project		Yes	No
Environmental Assessment OP/BP 4.01	I			X
Natural Habitats OP/BP 4.04				X
Forests OP/BP 4.36				X
Pest Management OP 4.09				X
Physical Cultural Resources OP/BP 4.1	1			X
Indigenous Peoples OP/BP 4.10				X
Involuntary Resettlement OP/BP 4.12				X
Safety of Dams OP/BP 4.37				X
Projects on International Waterways Ol	P/BP 7.50			X
Projects in Disputed Areas OP/BP 7.60				X
Legal Covenants				
Name	Recurrent	Due Date	Freq	uency
Description of Covenant	 !	,	i	

Conditions		
Source Of Fund	Name	Type

Description of Condition

l

Team Composition Bank Staff Name Role Title Specialization Unit Ilhem Salamon Team Leader Senior Oil and Gas TTL/ Oil and Gas GEEDR (ADM Specialist Responsible) Benedicta T. Oliveros Procurement Procurement Procurement GGODR Specialist (ADM Analyst Responsible) Jonida Myftiu Financial Financial Financial GGODR Management Management Management Specialist Specialist Team Member Regional Safeguards **OPSPF** Agnes I. Kiss Environmental and Safeguards Advisor Daksha Shakya Social GEEX1 Team Member Consultant Development/Oper ations Edon Vrenezi Peer Reviewer **Senior Operations** Operations LCROS Officer Elena Segura Labadia Team Member Senior Counsel Legal LEGLE Esra Arikan Safeguards Senior Environmental GENDR Specialist Safeguards Environmental Specialist Hayat Taleb Al-Harazi Program Officer Operations MNARS Team Member Helen Ba Thanh Nguyen Program Assistant ACS GEEDR Team Member Hilda Shijaku Peer Reviewer Economist Economist GMFDR Nightingale Rukuba-Counsel Senior Counsel LEGLE Legal Ngaiza ACS Odeta Bulo Team Member Executive Assistant **ECCAL** Vidya Narasimhan Team Member Finance Officer Disbursement WFALN Vivian Nwachukwu-Team Member Legal Analyst Legal Analyst LEGCF Irondi

Extended Team						
Name	Title		Offic	e Phone		Location
Locations						
Country	First Administrative Division	Location		Planned	Actual	Comments

I. STRATEGIC CONTEXT

A. Country Context

- 1. Albania is a small European country with a population of 2.89 million (2014). Albania enjoys a favorable geographic location in South-East Europe and valuable natural resources. Its natural resources include significant hydropower potential, large swathes of fertile agricultural land, over 360 kilometers of Mediterranean coastline with excellent tourism and transport potential, and valuable mining deposits. The country is also close to much larger economies (Greece and Italy) which are important trading partners, hosts of Albanian migrants and sources of investment.
- 2. Before the global financial crisis, Albania was one of the fastest-growing economies in Europe, enjoying average annual real growth rates of 6%, accompanied by rapid reductions in poverty. However, after 2008 average growth halved and macroeconomic imbalances in the public and external sectors emerged. The pace of growth was also mirrored in poverty and unemployment: between 2002 and 2008, poverty in the country fell by half (to about 12.4%) but in 2012 it increased again to 14.3%. Unemployment increased from 12.5% in 2008 to 17.3 % in the second quarter of 2015, with youth unemployment reaching 34.2%. The recovery to growth rates above 3% in 2011 moderated in 2012 and 2013, reflecting the deteriorating situation in the Eurozone and the difficult situation in the energy sector. Growth picked up to 2.1 % in 2014, led by an increase in consumption and private investments. A rebound is expected in 2015, but growth is also expected to stay below the country's potential over the medium term.
- 3. Recognizing the urgency of restoring growth and reducing poverty, the Government moved energetically to begin implementing a medium-term program of fiscal consolidation and financial sector stability that has included clearing public sector arrears equivalent to more than 5% of GDP. Concurrently, it has moved forward on structural reforms in energy and pensions that have important impacts on fiscal sustainability as well as growth and inclusion. Initial reforms were also undertaken to improve the investment climate and tackle corruption in public service delivery. The track record of the past year demonstrates the highest level of political commitment to resolve the deep-rooted issues facing the country.
- 4. **Overall, weaknesses in governance and the perception of corruption have long persisted in Albania.** The country remains in the bottom of global rankings of corruption perception as measured by Transparency International. In 2014, the country was ranked 110 out of 175 countries. Albania also ranks low in some areas of the Doing Business Index, namely, the areas associated with corruption and the solicitation of bribes. The first legislative steps have been taken (such as the Civil Service Law that came into effect in February 2014) to fight corruption. However, the need to increase transparency and accountability must be a policy priority.

B. Sectoral and Institutional Context

5. The contribution of the extractives industries to economic growth is small in Albania but has a strong potential for enhancement, particularly for oil, chromium, nickel and copper. The contribution of the extractive industries to GDP increased to 5.6% in 2012, up

from 4.3% in 2011, and significantly up from 2.4% in 2008. The industries' contribution to the State Budget was also up from 1.8% to 2.5% in 2012. It must be noted, however, that the value of the oil and gas production is 3.2 times higher than that of mining. The government's revenue from main benefit streams in 2012 was 8.35 billion Lek, up from 2011's 6.06 billion Lek. Albania's mineral deposits include chromite, copper, iron-nickel, limestone and petroleum. Chromium continues to play a leading role at over 60% of mining production, with China and Switzerland as the two main markets.

- 6. The Canadian company Bankers Petroleum, operating onshore in the region of Patos-Marinza, was responsible for 87% of Albania's oil production in 2014. Crude oil production in Albania began in 1929 with 750 tons of crude oil. After World War II production increased steadily and recorded the highest pick in 1974 with an annual production of 2.25 million tons. In the 80s, oil production fell under one million tons per year and did not pick up until 2012. Oil production through petroleum agreements has increased significantly over the last few years. In 2013, the National Agency of Natural Resources reported production of crude oil 1,204 ktoe. Oil produced by private licensees operating in the petroleum sector represented 97% of total oil produced in 2014. This production was extracted mainly from the Patos-Marinza oil fields, operated by Bankers.
- 7. Crude oil export has grown dramatically since 2008's 277 thousand tons to 2012's figure of 1,024 thousand tons. A comparison of 2011 and 2012, however, demonstrates the volatility in the commodities sector. 2011 figures for production value of chromium were US\$143 million which dropped substantially to \$92 million in 2012. In March 2015, the start of exploration at sea for oil and gas was announced and the parliament also passed a new bill on hydrocarbons, in order to grant oil blocks through procedures that boost cooperation between government and investors, avoiding several obstacles and by helping the state, as a regulator, to bring positive effects in the oil market.
- 8. To date there has been no gas market in Albania but plans have advanced for the creation of a functioning gas market in the coming years through the Trans Adriatic Pipeline (TAP). TAP will transport natural gas from Shah Deniz II field in Azerbaijan to Europe. The approximately 870 km long pipeline will connect with the Trans Anatolian Pipeline (TANAP) near the Turkish-Greek border at Kipoi, cross Greece and Albania and the Adriatic Sea, before coming ashore in Southern Italy. Accordingly, Albania will become a central transit country for energy security of the European Union, but also for the diversification of gas supply sources, marking the opening of the Southern Gas Corridor (Power) for Europe. TAP is expected to promote the economic development and job creation along the pipeline route, including Albania. With the first gas sales to Georgia and Turkey targeted for late 2018, the first deliveries to Europe will follow approximately a year later.
- 9. The European Commission's Western Balkans Infrastructure Facility (WBIF) is contributing 1.1 million Euro for drafting the Gas Master Plan. At the same time, the Government of Albania (GoA) has signed an agreement with SOCAR (National Gas Company of Azerbaijan) to support the development of the Gas Master Plan, while the Swiss State Secretariat for Economic Affairs, as part of its 6.6 million Euro technical assistance project for the gas sector, has committed further support for the Gas Master Plan. The comprehensive

medium-term master plan for natural gas is expected to examine all aspects (technical, legal, regulatory, economic, market and social) related to the introduction of a gas system in the country. While the current framework generally allows for the development of the natural gas infrastructure, the Law on Natural Gas Sector adopted in 2008 needs to be upgraded to allow for full transposition of the Third Energy Package. In particular, requirement for unbundling and third party access rules need to be further specified in line with the EU *acquis*.

- 10. The country has proven to be exceptionally rich in renewable energy sources with most of its electricity generated by hydropower plants, but the increased electricity demand has led to regular power shortages, and the country is only exploiting 35% of its hydropower potential at the moment. Recurrent energy shortages due to fluctuations in rainfall, persistently high distribution losses (about 43 percent in 2013), and regulated tariffs below energy costs have resulted in sustained fiscal support from the Government in the form of guarantees for power imports and liquidity injections to the national energy company, KESh. In the distribution sector, low collection rates from households, businesses, and public institutions have contributed to the financial woes of the publicly owned distribution company (OShEE).
- 11. The energy sector poses significant fiscal risks. About 98 percent of Albania's energy is generated from hydropower. Recurrent energy shortages due to fluctuations in rainfall, persistently high distribution losses (about 44 percent in 2013), and regulated tariffs below energy costs have resulted in sustained fiscal support from the government in the form of guarantees for power imports and liquidity injections to the national energy generation company. In the distribution sector, low collection rates among households, businesses, and public institutions (78 percent in 2013) have contributed to rising fiscal costs. In response to these challenges, the World Bank Power Sector Recovery Project (\$150 million) supports the Government's ambitious reform program in the energy sector. It aims to improve reliability of power supply and financial viability of the power sector. Albania has also made progress in bringing its legal and regulatory framework in the energy sector in line with the EU acquis. During 2014 and 2015 there have been positive developments in the energy sector including improved collection rate. The Law on Energy Efficiency is largely in compliance with the EU acquis. A new draft Energy Efficiency Law largely in compliance with the acquis is being prepared. Further, a new Electricity Law compliant with the 3rd EU Energy Market package was adopted by the Parliament on 30 April 2015. The Government also undertook targeted efforts at reducing bad debt and electricity thefts which significantly improved the liquidity and selfsufficiency of the sector in the first half of 2015.

C. Higher Level Objectives to which the Project Contributes

12. The implementation of the Extractives Industries Transparency Initiative (EITI) could support GoA's efforts for improving governance and enhancing transparency in the mining and oil and gas sectors. Through the implementation of EITI, the government can demonstrate its adherence to an internationally recognized standard and practices of good, open and responsible corporate governance. Greater transparency in production data, licenses, and payments and revenues can boost prospective investors' confidence and enhance competition. This could support Albania in consolidating its credibility with international public and private partners. The preceding EITI grant to Albania funded through the EITI Multi-Donor Trust Fund (MDTF) managed by the World Bank was in line with and supported the World Bank Group's

Country Partnership Strategy (CPS) for Albania (FY11-14) (Report No. 54188-AL). EITI implementation in Albania was cited in the CPS (FY11-14) as contributing to the objective of improved business regulations and reduced compliance costs for the private sector.

13. EITI implementation in Albania is in line with the five-year Country Partnership Framework (CPF) covering 2015-2019, and the Systematic Country Diagnostic (SCD), "Next Generation Albania". The SCD for Albania identifies enhancing governance, transparency, and accountability of government as a fundamental priority in achieving the Bank's twin goals. The continued implementation of EITI in Albania largely contributes to this policy priority of enhancing governance, transparency and accountability in the energy sector. Further, one of the key constraints identified in the SCD were the large regulatory barriers to economic agents that impede growth and job creation. The policy actions recommended for this barrier include cutting the regulatory burden across the board and strengthening the policy, legal and institutional framework. The proposed project will use the EITI platform to strengthen the legal and institutional framework for investments in the mining, oil and gas sectors with the objective of enhancing the overall growth of and transparency in the extractives sector.

II. PROJECT DEVELOPMENT OBJECTIVES

A. PDO

14. The project development objective (PDO) to assist Albania in implementing its EITI agenda.

B. Project Beneficiaries

15. Direct project beneficiaries of the project include members of the Albania EITI Multi-Stakeholder Group (MSG), staff of the Albania EITI National Secretariat, operators, and civil society organizations/representatives who will benefit from capacity building activities supported by this project. Trainings to be supported by this project will enable MSG members to better understand the key issues and challenges pertaining to extractive sector development. With enhanced capacity, the MSG can influence positively decisions on sustainable management of the extractives sector in Albania. Further, disclosure of payment and revenue flows between the industry and the government though EITI Reports and analytical work related to the regulatory and legal framework reduces opportunities for corruption and as such the implementation of this project will benefit the wider public in Albania.

C. PDO Level Results Indicators

- 16. Progress in achieving the PDO will be measured by the following key results indicators:
 - a) Improved capacity to implement EITI agenda, as measured by EITI compliance maintained in Albania.
 - b) Enhanced capacity of Albania EITI MSG to manage the EITI process, measured by increased proportion of discrepancies explained in the EITI reports.

c) Improved capacity to communicate on issues associated with transparency and accountability in the extractive industries measured by increased reporting in the media by journalists compared to the previous year.

III. PROJECT DESCRIPTION

A. Project Background

- 17. EITI is a global Standard to promote open and accountable management of natural resources. GoA expressed its support to EITI in February 2009, and Albania became an EITI candidate in May 2009. The implementation of the EITI agenda is ensured by a technical Secretariat, which was created by a Ministerial Council's decision on July 07, 2010 and operates under the leadership of a Multi Stakeholder Group (MSG), created by a Decree issued by the Prime Minister in July 21, 2011. The MSG includes representatives of civil society, extractive industries' operators, and government. The MSG is chaired by the Deputy Minister of Energy and Industry.
- 18. For GoA, the need to boost the contribution of the extractives sector to economic growth and employment is clear and requires enhancing sector governance to foster private sector investments in large infrastructure projects. While the challenge is significant, substantial progress has already been recorded under the strong leadership of Albania's EITI National Secretariat. After rich debates and stakeholder consultations, innovative sector laws have been promulgated to establish principles of transparency and accountability in the mining sector (Law No. 10304 "On the Mining sector in the Republic of Albania" dated 15 July 2010) and the hydrocarbon sector (Hydrocarbon Law number 7746, dated July 28, 1993 and amended on March 12, 2015). Albania became an EITI compliant in May 2013, after successfully publishing four EITI reports covering the years 2009 to 2012.
- 19. In October 2013, the World Bank approved a Trust Fund in the amount of US\$300,000 which was scaled up to US\$420,000 in July 2015 to support the government of Albania's effort to remain compliant to the global standard of accountability and transparency (Albania MDTF for EITI Post-Compliance Grant). The grant, which will close on December 31st, 2015 enabled Albania to: (i) publish the EITI Reports for 2011, 2012, 2013 and 2014 under the proactive supervision of the Albania EITI MSG; (ii) support to the operating costs of EITI National Secretariat; (iii) enhance stakeholders' capacity through EITI training; and (iv) develop analytical work, including a study articulating how to include the hydro power sector in EITI reporting in Albania and a study investigating how to develop IT applications to systemize EITI data reporting.
- 20. While reaching compliance with the Global standard necessitated substantial effort and commitment from the Albania EITI MSG and National Secretariat, the challenges ahead remain massive. To make sure that Albania can meet its ambitious objectives of transparency and improved governance, it must: (i) annually publish EITI reports including the most updated contextual and financial data, covering all extractive industries and the hydropower sector. In addition; (ii) communicate extensively and effectively on the EITI requirements and process, (iii) reach out to all relevant stakeholders in the EITI process and provide them with tailored capacity to engage in the EITI process, and (iv) build the analytical and legal work needed to underpin the

reform agenda associated with the EITI compliance process. The proposed grant is meant to support these critical efforts, the publication of the next EITI reports and other key activities needed to ensure the sustainability and mainstreaming of EITI in Albania.

B. Project Components

- 21. The proposed grant is meant to support critical efforts to help the country maintain EITI compliance. A follow-up grant will be needed to ensure the sustainability and mainstreaming of EITI in Albania. The signing of key contracts under the proposed project will be needed to trigger access to a follow-on grant.
- 22. **Component A: EITI Implementation Support** (*US\$ 200,000*). This component will support the activities essential to EITI implementation and to meet Albania's obligations to maintain its compliant status.
 - Annual EITI reports for Albania (US\$ 150,000). Recruitment of Independent Administrator (IA) in charge of the preparation of two annual EITI reports covering all extractive industries and for the calendar years 2015 and 2016.
 - Legal and Regulatory Review (US\$ 50,000). Recruitment of a local lawyer to identify impediment slowing data collection from State Agencies and Operators in the preparation of EITI reports, and suggest improvements.
- 23. When additional Extractive Global Programmatic Support (EGPS) financing becomes available to Albania, the funds will finance: (i) the set-up of integrated government system for generating EITI data more efficiently, following the option developed in a feasibility study financed under a previous support to EITI implementation (Albania MDTF for EITI Post-Compliance Grant) (US\$400,000); (ii) a study identifying options to enhance the contribution of the extractive industries to economic growth and employment in Albania; (US\$ 300,000); and (iii) a strategy to enhance the participation of the private sector to the petroleum sector and support on-going efforts of the Government to restructure and reorganize the crude oil and petroleum sector (US\$ 300,000).
- 24. **Component B: Capacity Building Activities** (*US\$ 100,000*). This component will support core training on EITI and natural resources management.
 - Tailored training for all relevant stakeholders, including Albania's EITI National Secretariat and MSG, government officials, parliamentarians, companies operating in the Extractives Industries (EI), civil society (including NGOs, the media, and youth) on matters related to the extractive industries, EITI Standard, and overall transparency in the sector (US\$ 50,000).
 - Advisory services for state agencies and companies operating in the EI to address their particular needs in complying with EITI reporting requirements (US\$ 50,000);
- 25. When additional EGPS financing becomes available to Albania, the funds will finance: (i) additional training to deepen Albania's EITI MSG and National Secretariat knowledge of

issues associated with resource management (US\$ 50,000); and (iii) tailored training to investigative journalists on the reporting on the EI and EITI (US\$ 50,000).

- 26. **Component C: Communication and Outreach** (*US\$ 75,000*). This component will support the implementation of the Albania EITI Communication Strategy for the first year of project implementation and will include the following activities:
 - *Print and visual media outreach campaigns (US\$ 30,000)*. Support for the EITI National Secretariat to publish and disseminate crucial information on the EITI implementation through radio, TV, and print media outreach campaigns, in order to inform the public on the overall extractives industry, EITI implementation and related events;
 - Organization of awareness raising events (US\$ 35,000). Round tables, press conferences, conferences, workshops will be organized to increase the overall understanding of the key issues in the management of the extractives sectors.
 - Internet and social media activities (US\$ 10,000). Support for the management of Albania's EITI website and social media accounts that contains information specifically related to the EITI implementation in Albania as well as wider information on activities related to transparency of extractive industries and hydropower in Albania, as well as global news and trends on EITI implementation experiences from other countries.
- 27. When additional EGPS financing becomes available, the funds will be used to finance a second year of implementation.
- 28. **Component D: Project Management** (*USD*\$ 25,000). This Component will support the first year of project implementation.
 - Support to Albania EITI National Secretariat. The project will finance two members of Albania EITI National Secretariat (IT specialist and procurement specialist) on individual consultant contracts to cover specific assignments as needed and support operational costs incurred by the EITI Secretariat and MSG for travel agreed by the world bank. GoA covers all other operating costs, including the costs of national Secretariat staff, office space, office maintenance, internet, phone, banking charges and associated utility costs.
- 29. When additional EGPS financing becomes available, the funds will be used to finance a second year of implementation.

		Trigger for	Activities to be
	financed under the	additional financing	financed under the
	proposed project		follow on project
Component A: EITI	Annual EITI reports	Contract with	- government system
Implementation	for Albania	Independent	for EITI data
		administrator is	generation;
		signed.	
			- study identifying
			options to enhance
			the contribution of

			the extractive industries to economic growth and employment - strategy to enhance
			the participation of the private sector to
			the petroleum sector.
Component B: Capacity Building	all relevant	Contract for training to all stakeholders is	- additional training for Albania's EITI
Activities	stakeholders	signed.	MSG and National Secretariat
	-Advisory services for		Secretariat
	state agencies and		- training to
	companies operating		investigative
	in the EI		journalists
Component C:			- Print and visual
Communication and Outreach	media outreach		media outreach
Ouireacn	campaigns - Organization of		campaigns - Organization of
	awareness raising		awareness raising
	events		events
	- Internet and social		- Internet and social
	media activities		media activities
Component D:	Support to Albania	Contract with IT	Support to Albania
Project Management	EITI National	specialist and	EITI National
	Secretariat	procurement specialist are signed	Secretariat

C. Project Cost and Financing

30. Funding in the amount of US\$ 400,000 will be provided through the EGPS MDTF in the form of a grant. EITI implementation in Albania requires very intensive follow-up with over all the companies reporting. The government of Albania has been co-financing EITI implementation in an amount estimated to be about US\$ 400,000 per year and will continue to provide parallel co-financing going forward to cover majority of the operational and staff costs that is not reflected in the table below.

Project Components	Project cost	Grant Financing	% Financing
1. EITI Implementation Support	200,000	200,000	100%
2. Capacity Building Activities	100,000	100,000	100%
3. Communication and Outreach	75,000	75,000	100%

4. Project Management	25,000	25,000	100%
Total Project Costs	400,000	400,000	100%
Total Financing Required			
	400,000	400,000	

31. An additional financing will be requested when additional funds become available for Albania through the EGPS MDTF.

IV. IMPLEMENTATION

A. Institutional and Implementation Arrangements

- 32. **Implementation Arrangements**. The implementation arrangements will remain unchanged from the previous grant agreements. The Recipient of the EGPS MDTF Grant will be the Republic of Albania, represented by the Ministry of Finance. The executing agency will be the Albanian EITI National Secretariat, housed within the Ministry for Energy and Industry. The National Coordinator will, together with the MSG, coordinate the use of the grant according to the agreed procurement plan.
- 33. Albania' EITI National Secretariat, fully operational since September 2010 with IT, procurement and Financial Management staff, is by now experienced in the field of grant management and execution, understands Bank processes and has proven effective in terms of project delivery. However, considering the procurement environment in the country and the existing procurement capacity, procurement risk rating is moderate.
- 34. The grant proceeds will be used according to the agreed work plan and related procurement plan. An Implementation Manual will be developed to articulate how the operations planned under the proposed project will be under taken by the Secretariat. The World Bank team (based in Washington and Country Office) will provide technical support during implementation, monitor the operational progress, and provide fiduciary oversight/clearances.
- 35. **Financial Management arrangements**. The Albanian EITI Secretariat, and its finance department, will be responsible for financial management and disbursements arrangements of this grant. The Secretariat has experience in implementing previous World Bank assisted grants, however employees previously involved in Bank projects have departed. As a result, some weaknesses were observed such as lack of timeliness in submitting IFRs, not correct format followed for IFRs, difficulties with disbursement applications. Therefore, it is required that the finance department staff attend relevant trainings in the area of project financial management, in addition to WB training program. The Albanian EITI Secretariat will be required to prepare and submit separate semiannual Unaudited Interim Financial Reports (IFRs) to account for activities funded under this grant. IFRs for the project are expected to be submitted not later than 45 days after the end of each semester. The financial reports will follow the template used for the

previous grants. Accounting records will be retained in the automated accounting system of EITI secretariat, complimented by additional disclosure tables as may be necessary. The Implementing Agency shall prepare or obtain and keep necessary records and books of accounts which shall adequately identify, in accordance with accepted international accounting standards and practices, the goods and services financed out of the proceeds of the Grant. The project annual financial statements will be subject to an audit by an independent auditor firm based on the terms of reference approved by the Bank. The independent audit firm will be contracted by the Ministry of Finance under "global audit arrangements" for the entire World Bank financed project portfolio.

- 36. **Disbursement Arrangements:** The grant funds will be disbursed in accordance with the traditional disbursement procedures of the World Bank. Withdrawals from the Grant will be made on the basis of Statement of Expenditures (SOEs) for contracts for goods costing less than the equivalent of US\$50,000 and for consulting contracts (individuals or firms) less than the equivalent of US\$100,000. Documentation supporting expenditures claimed against SOEs will be retained by the Implementing Agency and will be available for review during supervision missions. The funds will be advanced through a Designated Account opened in the Bank of Albania. A bank operational account is maintained in a second level commercial bank to make payments to consultants. It is recommended that the bank account is denominated in the currency of the grant to avoid foreign currency risk.
- 37. No withdrawal shall be made for payments made prior to the date of the Grant Agreement (GA), except withdrawals up to an aggregate amount not to exceed \$40,000 equivalent may be made for payments made prior to the date of the GA but on or after the date twelve (12) months prior to the date of GA, for Eligible Expenditures under the Project.
- 38. The summary disbursement table is as follows:

Category	Amount financed by MDTF USD \$	% financed by MDTF
Goods, Consultants Services, Training, Workshops, and Operating Costs under the project	400,000	100%
Totals	400,000	100%

39. The Proceeds of the grant will be used by Albania's EITI National Secretariat for eligible expenditures as defined in the Grant Agreement and further detailed in the respective annual work plans and budgets. Disbursement arrangement will follow the standard Bank procedures for Investment Lending, for use by the Borrower for eligible expenditures as defined in project Financing/Grant agreements. Financial reporting on disbursement made under the grant will be transactions based reporting and it is expected that the unit will maintain adequate filing and archival system of all relevant supporting documents for review by the Bank's Financial Management team during supervision mission and also for audit purposes.

40. The Implementing Agency shall ensure that the proceeds of the Grant are used exclusively for the procurement of items identified in the Grant in accordance with sound financial and accounting practices following the World Bank rules.

B. Results Monitoring and Evaluation

- 41. Monitoring and evaluation will be managed by the Albania EITI National Secretariat. The Results Framework is included in Annex 1 of this Project Paper. The Bank would assist the EITI National Secretariat in tracking performance indicators during regular supervision missions. The EITI Secretariat will also be responsible for overall day-to-day technical supervision of the implementation of the project activities and will benefit from technical input from the MSG to this end.
- 42. Project monitoring and evaluation will include the following:
 - (a) **Status Reports:** With input from the MSG, the EITI National Secretariat will prepare status reports on the implementation of the project activities as part of the terms of the Implementation Grant Agreement. These reports must be submitted on a bi-annual basis (June 30, 2016, December 31, 2016, June 30, 2017, and November 30, 2017) to the World Bank. The goal of status reporting is to ensure timely support and feedback from the GoA on the activities outlined in the Grant Agreement. These reports will also include the status of the Project Results Framework: PDO and Intermediate Results Indicators, when applicable and as contained in Annex 1.
 - (b) **Completion Report:** With input from the MSG, the EITI National Secretariat will also prepare a completion report within six months of grant closing, to ensure that the objectives outlined in the Grant Agreement are met and there is a plan for their sustainable continuation.
 - (c) **Financial Statements:** The EITI National Secretariat is required to prepare financial statements and interim financial reports that reflect the operations, resources, and expenditures related to the activities detailed in the Grant Agreement. Periodic, independent auditing of financial statements will be included in the Grant Agreement.

V. KEY RISKS AND MITIGATION MEASURES

A. Systematic Operations Risk-rating Tool

Risk category	Rating
1. Political and Governance	L
2. Macroeconomic	L
3. Sector Strategies and Policies	L
4. Technical Design of Project or Program	L

5. Institutional Capacity for Implementation and Sustainability	L
6. Fiduciary	M
7. Environment and Social	L
8. Stakeholders	L
9. Other: Sustainability	M
OVERALL	M

B. Overall Risk Rating Explanation

- 43. Overall risk is rated Moderate due to moderate sustainability and fiduciary risk. The small size of the grant, limited scope of activities and well-conceived concept proven over many years of implementation in other countries, limits substantially the potential risks for this operation. However, even with mitigation measures, two risk categories have been rated Moderate leading to an overall Moderate risk rating: Fiduciary and Sustainability. The sustainability of EITI process in Albania is largely dependent on the cooperation between the MSG and the National Secretariat. It is important to clarify the responsibilities of the AlbEITI MSG and the AlbEITI National Secretariat in order to ensure that both entities function seamlessly and complement each other. The AlbEITI MSG must function as a high level committee in charge of making policy reviews and decisions which are expected to affect all stakeholders. The MSG should thus include members who are widely recognized as a representative/member of their respective stakeholder groups (including Civil Societies Organizations, Government Officials, State Agencies and sector operators) with the capacity to act on their behalf. The grant will, therefore, include the following mitigation measures: (i) A stakeholders mapping will be undertaken by the Bank with support from the Recipient at the start of the proposed grant, in order to verify and confirm membership in the MSG. (ii) All members of the MSG will be evaluated annually by the Leader of the MSG to continue their membership. The annual evaluation will, among other criteria, consider the quality of participation throughout the implementation of the annual work plan. (iii) As the MSG decides on the EITI work plan and evaluates its execution, MSG members will be ineligible to bid for activities financed under this grant in order to avoid obvious conflict of interest. (iv) AlbEITI Secretariat is the implementing agency. As such, it should perform and be responsible for the procurement, financial and technical management of the activities financed under this grant.
- 44. Further, GoA is committed to remaining EITI compliant and to provide the necessary resources to ensure that EITI Reports are produced on time. There is a moderate risk that funding for the uninterrupted implementation of EITI will not be available once this programmatic approach comes to a close. The Bank will work closely with GoA and other donors in ensuring that adequate resources are made available to ensure continuity of the EITI process in Albania. In regards to the moderate fiduciary rating, the ECA Regional Procurement Maximum Thresholds, effective January 2, 2014 (revised February 10, 2015) will apply.

VI. APPRAISAL SUMMARY

A. Economic and Financial Analyses

45. The proposed Project is a technical assistance project supporting GoA's efforts in the EITI implementation by funding the EITI Reports, capacity building of stakeholders in the extractive industries sector, and outreach activities. As such, the Project has a very limited scope aimed at enhancing the overall transparency of payments and revenues in the mining and oil and gas sectors. While the Project is expected to have substantial benefits for improving the governance of the sector and indirectly improving the business environment and efficiency of public financial management, the attribution of those potential benefits to this level of technical assistance is very distant. As such, the traditional cost benefit analysis is not an adequate tool for assessing the potential economic benefits of this small grant.

B. Technical Issues

- 46. The activities financed by this grant are all part of the EITI work plan, which was approved by Albania's EITI MSG and EITI International Secretariat. The Work Plan is part of the established and well proven practice of EITI implementation.
- 47. The funding needs identified in the Work Plan stem from requirements of the EITI Standard, which is an authoritative source approved by the EITI Board on how countries implement EITI. These are all essential for Albania to retain its compliant status to the global standard of transparency and accountability.

C. Financial Management

- 48. The fiduciary arrangements will be carried out by Albania's EITI National Secretariat. The Bank performed a simplified financial management assessment of this proposed project in accordance with OP/BP 10.00 and the Financial Management (FM) Practice Manual (issued by the Financial Management Sector Board in March 1, 2010). It was concluded that the recipient agency has an adequate financial management system in place that can provide, with reasonable assurance, accurate and timely information on the status of the funds as required by the Bank.
- 49. Overall, the project is relatively small and has a straightforward design and planned activities. However, to ensure that the required FM arrangements are maintained, most contracts will be prior reviewed by the World Bank. However, the project would allow for direct purchases. The grant will be transferred to a dedicated account.
- 50. The overall FM risk-rating assigned to this project at appraisal stage is low. The financial management system will monitor the project's financial risk during project implementation.

D. Procurement

51. Procurement of goods and works and selection of consultants shall be conducted in accordance with: (i) "Guidelines: Procurement of Goods, Works, and non-Consulting Services Under IBRD Loans and IDA Credits & Grants by WB Borrowers," dated January 2011 (revised July 2014); (ii) "Guidelines: Selection and Employment of Consultants Under IBRD Loans and

IDA Credits & Grants by WB Borrowers," dated January 2011; and (iii) "Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credits and Grants," dated October 15, 2006, and revised in January 2011 (revised July 2014). Most of the grant funds for this Project, will fund consultant services. There is substantial global experience in the Bank and other EITI Implementing countries with standard requirements and terms of references for similar tasks and, therefore, the procurement work load will be relatively straightforward.

52. Based on the moderate risk rating, the ECA Regional Procurement Maximum Thresholds, effective January 2, 2014 (revised February 10, 2015) will apply. The related link is: http://intresources.worldbank.org/INTECACOSUPROC/Resources/ECA-Regional-Thresholds.pdf.

E. Environment and Social (including Safeguards)

53. The proposed Project is a technical assistance grant of a limited scope with activities that do not have any likely adverse environmental or social impacts. Funding of the EITI Report and training and other capacity building activities are aimed at improving the transparency of payments and revenues in the extractives sector. All TORs prepared for this technical activity study will meet the Bank's safeguard policies. Therefore, per OP 4.01 Environmental Assessment, the proposed project is classified as a Category C Project.

F. World Bank Grievance Redress

54. Communities and individuals who believe that they are adversely affected by a World Bank (WB) supported project may submit complaints to existing project-level grievance redress mechanisms or the WB's Grievance Redress Service (GRS). The GRS ensures that complaints received are promptly reviewed in order to address project-related concerns. Project affected communities and individuals may submit their complaint to the WB's independent Inspection Panel which determines whether harm occurred, or could occur, as a result of WB noncompliance with its policies and procedures. Complaints may be submitted at any time after concerns have been brought directly to the World Bank's attention, and Bank Management has been given an opportunity to respond. For information on how to submit complaints to the World Bank's corporate GRS, please visit http://www.worldbank.org/GRS. For information on how to submit complaints to the World Bank Inspection Panel, please visit www.inspectionpanel.org.

Annex 1: Results Framework and Monitoring

Country: Albania

Project Name: SUPPORT TO EXTRACTIVE INDUSTRIES TRANSPARENCY INITIATIVE COMPLIANCE PROCESS PROJECT (P158380)

Results Framework

Project Development Objectives

PDO Statement

The project development objective (PDO) is to assist Albania in implementing its EITI agenda.

These results are at | Project Level

Project Development Objective Indicators

		Cumulative Target Values									
Indicator Name	Baseline	YR1	YR2	YR3	YR4	YR5	YR6	YR7	YR8	YR9	End Target
EITI Compliance Maintained (Yes/No)	Yes	Yes	Yes	Yes							Yes
Increased proportion of discrepancies explained (Yes/No)		Yes	Yes	Yes							Yes
Increased reporting in the		Yes	Yes	Yes							No

media by journalists on EITI and the extractive						
industries						
compared to the previous year						
(Yes/No)						

Intermediate Results Indicators

			Cumulative Target Values								
Indicator Name	Baseline	YR1	YR2	YR3	YR4	YR5	YR6	YR7	YR8	YR9	End Target
EITI Reports completed and published in a timely manner (Number)	4.00	5.00	6.00	7.00							7.00
EITI training plan for MSG members and Secretariat staff adopted and implemented (Yes/No)	No	Yes	Yes	Yes							Yes
Percentage of female representation on the MSG (Percentage)	30.00	35.00	40.00	45.00							45.00
Number of activities targeted at	0.00	2.00	4.00	6.00							6.00

MSG, CSOs, media and/or parliamentarians						
(Number)						

Indicator Description

Project Development Objective Indicators

Indicator Name	Description (indicator definition etc.)	Frequency	Data Source / Methodology	Responsibility for Data Collection
EITI Compliance Maintained	Albania maintains compliance to the EITI Standard	Annual	Status Report	EITI National Secretariat
Increased proportion of discrepancies explained	Based on information from the Independent Administrator, evaluation of increased proportion of discrepancies explained in EITI reporting from state and private companies	Annual	EITI Report	EITI National Secretariat
Increased reporting in the media by journalists on EITI and the extractive industries compared to the previous year	The Communications Officer of the EITI National Secretariat to track stories on EITI and extractive industries on a monthly basis and provide cumulative figures for annual reporting	Annual	Status Report	EITI National Secretariat

Intermediate Results Indicators

Indicator Name	Description (indicator definition etc.)	Frequency	Data Source / Methodology	Responsibility for Data Collection
EITI Reports completed and published in a timely manner	EITI report is finalized by the consultant, approved by MSG and published.	Annual	EITI Report	EITI National Secretary
EITI training plan for MSG members and Secretariat staff adopted and implemented	MSG members and EITI National Secretariat staff receive various technical training from the EITI International Secretariat, technical Experts, and other EITI national Secretariats	Annual	Status Report	EITI National Secretariat
Percentage of female representation on the MSG	EITI National Secretariat to refer to MSG meeting notes and membership to report on this indicator on the status report	Annual	Status Report	EITI National Secretariat

Number of activities	Organization of training and awareness	Annual	Status Report	EITI National Secretariat
targeted at MSG, CSOs,	raising events for dissemination of			
media and/or	information on EITI in Tirana and other			
parliamentarians.	cities in Albania			