



## Health System Performance Reinforcement Project (P156679)

AFRICA | Cameroon | Health, Nutrition & Population Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 3 | ARCHIVED on 14-Apr-2017 | ISR27518 |

Implementing Agencies:

### Key Dates

#### Key Project Dates

Bank Approval Date:03-May-2016

Effectiveness Date:13-Dec-2016

Planned Mid Term Review Date:30-Jun-2019

Actual Mid-Term Review Date:--

Original Closing Date:31-May-2021

Revised Closing Date:31-May-2021

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

<p>The proposed Project Development Objective (PDO) is to increase utilization and improve the quality of health services with a particular focus on reproductive, maternal, child and adolescent health and nutrition services.</p>

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Strengthening of Health Service Delivery:(Cost \$109.00 M)

Institutional Strengthening for Improved Health System Performance:(Cost \$18.00 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Moderately Satisfactory
Overall Risk Rating	● Substantial	● Substantial

### Implementation Status and Key Decisions



The project was declared effective on December 13, 2016 with all five effectiveness conditions being met within the deadline. The new implementation model is now fully operational with the National PBF Technical Unit managing both this project and the Health Sector Support Investment Project (P104525).

As with the Health Sector Support Investment Project (P104525), the security situation in the Far North will most likely impede to some extent the speed with which interventions are rolled out in the region. For example, for PBF, implementation in the western region of the Far North (5 out of the 11 districts in the Far North), which borders Nigeria is progressing slower than the other regions due to security challenges and reduced health worker presence. The same challenges will be faced by the other project-supported interventions related to nutrition, adolescent health, CRVS, as well as coordinating with other WB-supported programs such as the safety nets project. The PBF technical unit is currently on mission in this region to assess the situation in-depth. The task team will discuss with them upon their return.

The GFF Investment Case was validated at the national level on October 18 2016, the process being identified as a GFF best practice due to its participatory nature and respect for GFF guiding principles regarding transparency and inclusiveness. The government is currently organizing regional workshops in the four priority regions of the Investment Case (East, Far North, North and Adamaoua) to develop regional implementation plans for Investment Case. To date the East region has been completed and Adamaoua is planned for the first week of April 2017.

In addition, the project is supporting the preparation of systemic investments that need to be coordinated at the national level. These include: (i) strengthening the national health information system and improving the expansion of the DHIS-2 platform; (ii) support the design and implementation of a nutrition cascade training program to improve the capacity of health workers to identify and treat nutritional problems, to advocate for healthy household nutritional behaviors, and train/supervise community health workers for nutritional activities at community level; (iii) to support the BUNEC (National Civil Registration Office) for the design and piloting of the PBF for civil registration offices (to be launched in the third quarter of 2017 in a pilot region); (iv) support the launch of Kangaroo Mother Care and the development impact bond that will fund the program; and (v) support the design and deployment of the adolescent reproductive health program. These activities are expected to start in April 2017 and will be financed through performance contracts with central level directorates of the associated ministries (health, interior, gender, etc.).

In addition, the project will provide financial support to the 2017 DHS survey, which will include a larger sample for district-level coverage estimates in the 4 Investment Case regions, as well as including the 10-14 age group to have baseline estimates for the full adolescent population in these regions. The project will also finance national Service Delivery Indicators surveys for health and education in 2017.

In terms of supporting the national scale-up of PBF, the project has begun preparation to expand to an additional 50 health districts to start PBF in July 2017, with preparation moving forward on schedule. This includes training, mapping of health facility catchment areas, hiring of additional verification agents and management staff for the Center Region. This phase of the scale-up targets the remaining 36 districts in the three northern regions, an additional 5 districts in each of North-West, South-West and Littoral regions, and 4 districts in the Center region (along with the creation of the Contracting and Verification Agency, as it is a new region for PBF). With this extension, PBF will cover approximately 50% of Cameroon's population with full coverage in the four regions prioritized by the GFF Investment Case. In addition, the Central Hospital in Yaoundé has also started PBF with technical support of the project.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● Moderate	● Moderate	● Moderate
Macroeconomic	● Moderate	● Moderate	● Moderate
Sector Strategies and Policies	● Moderate	● Moderate	● Moderate
Technical Design of Project or Program	● Substantial	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	● Substantial	● Substantial	● Substantial
Fiduciary	● Substantial	● Substantial	● Substantial
Environment and Social	● Low	● Low	● Low



Stakeholders	● Moderate	● Moderate	● Moderate
Other	● Substantial	● Substantial	● Substantial
Overall	● Substantial	● Substantial	● Substantial

## Results

### Project Development Objective Indicators

#### ► People who have received essential HNP services (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	722,468.00	5,520,987.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

#### Comments

New outpatient consultations Q3 and Q4 2016

Source: PBF statistics

#### ► Children 12-23 months fully immunized in the 3 Northern regions and the East (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	68.00	68.00	68.00	80.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

#### ► Births attended by a skilled professional in the 3 Northern regions and the East (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	37.60	37.60	37.60	55.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021



► Average score of the quality of care checklist (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.00	30.00	38.00	50.00
Date	30-Jun-2016	10-Nov-2016	30-Dec-2016	31-May-2021

Comments

Source: PBF statistics for Q3 2016, PBF portal

► Children under 24 months being weighed for growth monitoring in the 3 Northern regions and the East (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	6,528.00	1,608,480.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2017

► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	728,157.00	6,973,044.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

Comments

Source: PBF statistics for Q3 and Q4 2016

▲ Female beneficiaries (Percentage, Core Supplement)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	486,740.00	4,661,169.00

## Overall Comments

## Intermediate Results Indicators

► Pregnant women receiving at least 4 antenatal care visits in the 3 Northern regions and the East (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	42.80	42.80	42.80	60.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

► Adolescent girls 10-19 years benefiting from multisectoral services supported by the GFF Investment Case (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	150,000.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

► Women 15-49 using modern contraceptive methods in the 3 Northern regions and the East (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	12.80	12.80	12.80	22.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021



► Children aged 6-59 months who received a vitamin A supplement in the last six months (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	109,924.00	474,286.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

Comments  
Q3-Q4 2016 from PBF statistics

► Percentage of facilities with 100% tracer drugs available in targeted health facilities on the day of the visit (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	20.00	20.00	45.49	40.00
Date	30-Jun-2016	10-Nov-2016	30-Dec-2016	31-May-2021

Comments  
Note this will decline once the program expands to the new districts in July where drug availability is less.  
Source: Q3-Q4 2016 from PBF statistics

► Number of consultations provided to the poor and vulnerable free of charge (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	162,201.00	1,302,057.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

Comments  
Source: Q3-Q4 2016 from PBF statistics



► Patients/people referred to the health facilities by community health workers (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	36,359.00	243,890.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

Comments

Source: Q3 and Q4 2016 from PBF statistics

► Percentage of reported maternal deaths audited in PBF districts (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

► Percentage of health facilities conducting community interface meetings (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	4.00	0.00	17.00	60.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

Comments

Scale up in North-West region in Q1 2017



► Percentage of the national population covered by the PBF program (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00	25.00	27.00	95.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

► Percentage of the total budget for family planning needs funded by the Ministry of Public Health budget (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	30-Jun-2016	10-Nov-2016	29-Mar-2017	31-May-2021

**Overall Comments**

Indicators with population coverage cannot be updated until the 2017 DHS survey is completed

Absolute numbers are from verified PBF statistics from the PBF portal and quarterly purchasing agency reports

## Data on Financial Performance

### Disbursements (by loan)

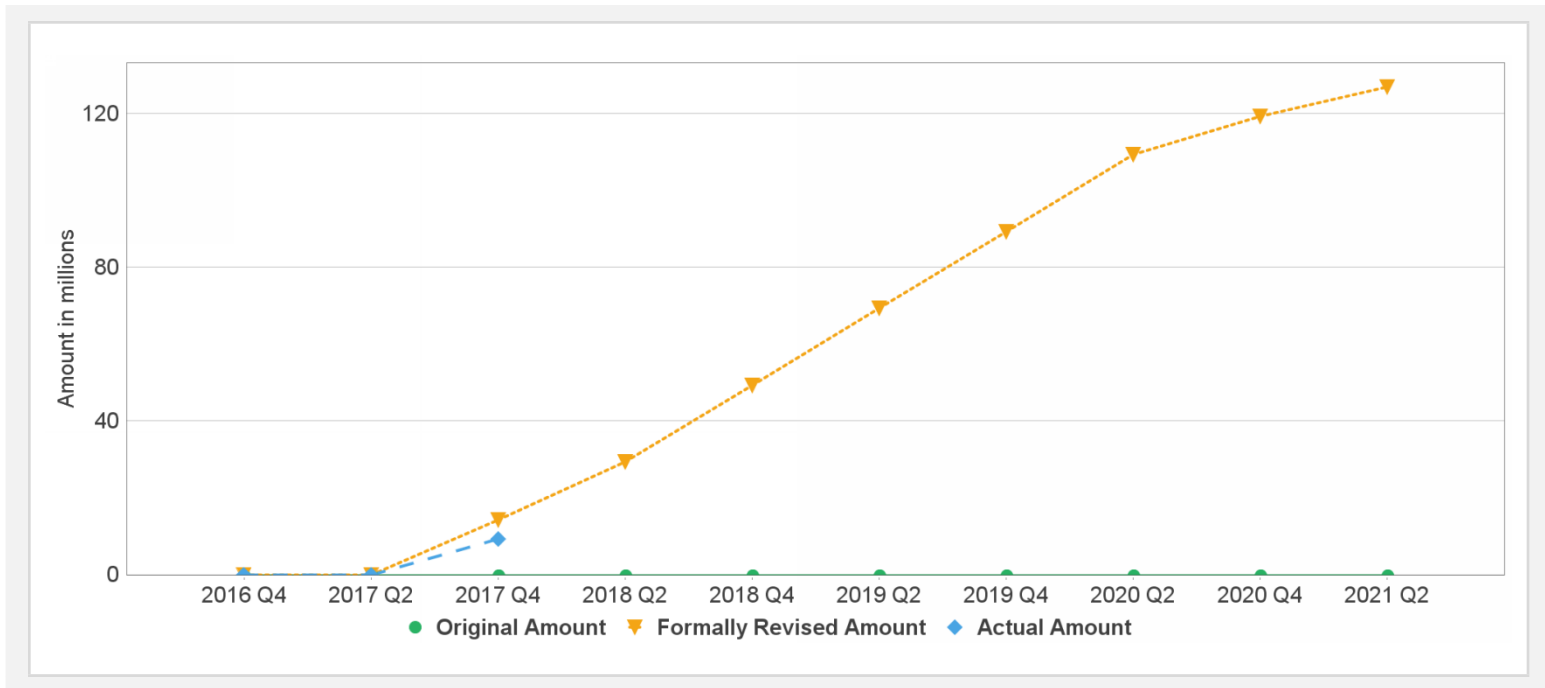
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P156679	IDA-57900	Effective	USD	100.00	100.00	0.00	9.28	89.30	9%
P156679	TF-A2177	Effective	USD	27.00	27.00	0.00	0.00	27.00	0%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P156679	IDA-57900	Effective	03-May-2016	14-Sep-2016	13-Dec-2016	31-May-2021	31-May-2021
P156679	TF-A2177	Effective	03-May-2016	14-Sep-2016	13-Dec-2016	31-May-2021	31-May-2021

## Cumulative Disbursements





## Restructuring History

There has been no restructuring to date.

## Related Project(s)

There are no related projects.