



Uganda Support to Municipal Infrastructure Development Program (P117876)

AFRICA EAST | Uganda | Urban, Resilience and Land Global Practice | Requesting Unit: AECE2 | Responsible Unit: SAEU3
IBRD/IDA | Program-for-Results Financing | FY 2013 | Team Leader(s): Martin Onyach-Olaa, John Stephen Ajalu

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Program Development Objectives

Program Development Objective (from Program Appraisal Document)

To enhance institutional capacity of selected municipalities to address urban service delivery gaps

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	☐ Satisfactory	☐ Satisfactory
Overall Implementation Progress (IP)	☐ Moderately Satisfactory	☐ Moderately Satisfactory

Implementation Status and Key Decisions

The original USMID Program has fully disbursed the total credit of SDR 97.4 million, and the PDO achieved.

The USMID Additional Financing (AF) of US\$360 million was approved by Board in May 15, 2018, signed on February 25, 2019 and declared effective on May 11, 2019. Out of the total Program funding of SDR231.70 million, cumulative total disbursement now stands at SDR100.94 representing 40%. The Annual Performance Assessments (APA) to inform disbursement for FY21/22 have been completed by the independent IVA firm and the results now ready for Quality Assurance Review (QAR) by the Bank. In addition, in response to COVID-19 pandemic, the Program has prepared six priority actions - (i) Social distancing and wearing of masks, (ii) limiting physical meetings (10 persons) or else ZOOM, (iii) Health and safety of staff, (iv) limitation on visitors, (v) temperature records, and (vi) restricted field work - and is currently working on the resource allocation.

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P117876	IDA-52230	Effective	USD	150.00	150.00	0.00	138.14	0.02	100%
P117876	IDA-62330	Effective	USD	335.00	335.00	0.00	134.83	187.32	42%
P117876	IDA-D3100	Effective	USD	25.00	25.00	0.00	5.51	18.55	23%
P117876	TF-13021	Closed	USD	0.89	0.79	0.10	0.79	0.00	100%
P117876	TF-99697	Closed	USD	0.55	0.45	0.10	0.45	0.00	100%

Key Dates (by loan)



Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P117876	IDA-52230	Effective	28-Mar-2013	22-May-2013	04-Sep-2013	31-Dec-2018	31-Dec-2023
P117876	IDA-62330	Effective	15-May-2018	25-Feb-2019	11-Apr-2019	31-Dec-2023	31-Dec-2023
P117876	IDA-D3100	Effective	15-May-2018	25-Feb-2019	11-Apr-2019	31-Dec-2023	31-Dec-2023
P117876	TF-13021	Closed	24-May-2013	24-May-2013	11-Jul-2013	30-Jun-2014	31-Dec-2014
P117876	TF-99697	Closed	14-Sep-2011	30-Sep-2011	30-Sep-2011	31-Dec-2013	31-Dec-2013

Program Action Plan

Action Description	The MoLHUD shall prepare and adopt, not later than March 31 of each Fiscal Year (“FY”) during the implementation of the Program, a Capacity Building Plan (“CBP”) specifying activities to be carried out during said FY, and implement the said CBP.				
Source	DLI#	Responsibility	Timing	Timing Value	Status
		Client	Recurrent	Yearly	Completed
Completion Measurement					
Comments					

Action Description	The Recipient, not later than one month prior to the mid-term review, furnish to the Association for comments, a report, in such detail on the progress of the Program, and giving details of the various matters to be discussed at such review.				
Source	DLI#	Responsibility	Timing	Timing Value	Status
		Client	Due Date	22-Jul-2016	Completed
Completion Measurement					
Comments					

Action Description	Each Fiscal Year beginning FY2016: (a) carry out, a VFM audit under DLI#3 and furnish said audit to IDA not later than six months after the end of the FY of the audit; and (b) take into account the audit findings in the Annual Performance Assessment				
Source	DLI#	Responsibility	Timing	Timing Value	Status
		Client	Recurrent	Yearly	Completed
Completion Measurement					
Comments					



Action Description	Each FY beginning FY2013: (a) carry out an audit of contracts procured in the preceding FY and furnish the said audit to IDA not later than six months after the end of the FY, and (b) take into account the audit findings in the APA for that FY.				
Source	DLI#	Responsibility	Timing	Timing Value	Status
		Client	Recurrent	Yearly	Completed
Completion Measurement					
Comments					

Action Description	Each FY carry out an Annual Performance Assessment (“APA”) of participating Program LGs, covering the previous Fiscal Year (“FY”), and furnish IDA the said APA, not later than six (6) months after the end of said FY.				
Source	DLI#	Responsibility	Timing	Timing Value	Status
		Client	Recurrent	Yearly	Completed
Completion Measurement					
Comments					

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Macroeconomic	--	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Environment and Social	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	--	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Other	--	--	--
Overall	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Comments

The team has reviewed the SORT and the Program risk is maintained at moderate.



Results

PDO Indicators by Objectives / Outcomes

Indicator One: By EOP, x% of MCs which have improved the fiduciary, safeguards and urban planning pr				
▶ Indicator One: By EOP, x% of municipalities have improve the fiduciary, safeguards and urban planning process (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	92.42	92.42	90.00
Date	12-Dec-2012	20-Feb-2020	20-Feb-2020	31-Dec-2018
Comments				
▶ Average annual performance score of participating LGs in the seven thematic areas as assessed by the independent annual performance assessment (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	60.00	71.06	69.82	90.00
Date	29-Jun-2018	01-Nov-2019	02-Oct-2020	29-Dec-2023
Comments				
Indicator Two: Percentage of total planned infrastructure completed by participating municipalities.				
▶ Indicator Two: Percentage of total planned infrastructure completed by participating municipalities. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	75.24	75.24	90.00
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				
▶ Local infrastructure targets as set out in the annual work plans delivered by municipal LGs utilizing the Program funds. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	60.00	59.50	77.80	85.00
Date	29-Jun-2018	01-Nov-2019	02-Oct-2020	29-Dec-2023
Comments				
Indicator Three: Number of project beneficiaries of which x% female				
▶ Indicator Three: Number of project beneficiaries of which x% female (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	1,066,000	1,250,600	1,250,600	1,360,516
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				
▶ Direct Program beneficiaries (number), of which female (percentage) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,327,100.00	1,327,100.00	3,500,000.00
Date	29-Jun-2018	01-Nov-2019	02-Oct-2020	29-Dec-2023
Comments				

Intermediate Results Indicators by Results Areas

Intermediate Result indicator One: Roads, street lights and drainage rehabilitated				
▶ Intermediate Result indicator One: Roads, street lights and drainage rehabilitated (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	78.00	78.00	73.00
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				
▶ Municipal roads built or rehabilitated with related infrastructure using urban LDG (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	53.02	78.40	78.70	150.00
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				
▶ Municipal LGs with actual expenditures on O&M more than 75% of the O&M budgeted amount (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6.00	14.00	18.00	22.00
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				
▶ Valuation Services strengthened by CGV office (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	PIP developed	PIP partially implemented	PIP partially implemented	PIP implemented
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				

Intermediate Result indicator Two: Garbage collected and disposed

► Intermediate Result indicator Two: Garbage collected and disposed (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	668 tons (51%)	338,000 (65%)	338,000 (65%)	520,000.00
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				

► Garbage collected and disposed (Tones/year, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	520,000.00	520,000.00	554,385.00	750,000.00
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				

Intermediate Result indicator Three: Establishment of bus parks, markets, parking lots

► Intermediate Result indicator Three: Establishment of bus parks, markets, parking lots (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5.00	5.00	4.00
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				

► Municipal local economic infrastructure (bus parks, markets, parking lots etc) built or rehabilitated using the urban LDG. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3.00	5.00	5.00	15.00
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				

► Technical support by MoLHUD and implementation of the Program action plan to ensure achievement of Program results. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
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Value	0.00	42.00	42.00	90.00
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				

Intermediate Result Indicator Four: Municipal LGs with qualified core staff

► Intermediate Result Indicator Four: Municipal LGs with qualified core staff (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	11.00	14.00	14.00	14.00
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				

Enhanced capacity of participating municipal LGs and MoLHUD in urban development and management

► Intermediate Result Indicator Five: Municipal LGs with at least 10% annual increase in OSR (Number, (Number, Custom))

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	11.00	11.00	14.00
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				

► Intermediate Result Indicator Six: Municipal LGs with clean Audit Reports for previous year (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.00	13.00	13.00	14.00
Date	12-Dec-2013	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				

► Intermediate Result Indicator Seven: Municipal LGs with actual expenditures on O&M more than 75% of (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3.00	14.00	14.00	14.00
Date	12-Dec-2013	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				

► Intermediate Result Indicator Eight: Technical support by MoLHUD and implementation of the Program (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value				
Date				
Comments				



Value	0.00	94.20	94.20	90.00
Date	12-Dec-2013	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				
► Intermediate Results Indicator Nine: Municipalities with functional IFMS system in place (Number, Cu (Number, Custom))				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	2.00	14.00	14.00	14.00
Date	12-Dec-2013	26-Oct-2018	26-Oct-2018	31-Dec-2018
Comments				
► Municipal LGs with at least 10% annual increase in own source revenue (OSR) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6.00	14.00	9.00	22.00
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				
► Municipal LGs with clean audit reports for previous year (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	8.00	21.00	22.00	22.00
Date	29-Jun-2018	20-Feb-2020	02-Oct-2020	29-Dec-2023
Comments				

Municipal LGs with qualified core staff				
► Municipal LGs with qualified core staff (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	14.00	22.00	22.00	22.00
Date	29-Jun-2018	20-Feb-2020	20-Feb-2020	29-Dec-2023
Comments				

Disbursement Linked Indicators

► DLI 1 DLI#1: Program LGs have met Minimum Conditions in Annual Performance Assessment (APA) - Total DLI#1 amount - US\$30m. (Outcome, 30,000,000.00, 85%)



	Baseline	Actual (Previous)	Actual (Current)	FY 2016-2017
Value	0.00	85.37	85.37	--
Date	10-Dec-2012	26-Oct-2018	26-Oct-2018	--
Comments	Disbursement less than original allocation due to exchange loss between SDR and USD.			

► DLI 2 DLI#2: Program LGs have strengthened their institutional performances in seven thematic areas as scored by APA - Total DLI#2 amount- US\$58m (Outcome, 58,000,000.00, 92%)

	Baseline	Actual (Previous)	Actual (Current)	FY 2016-2017
Value	0.00	91.92	91.92	--
Date	12-Oct-2012	26-Oct-2018	26-Oct-2018	--
Comments	Disbursement less than original allocation due to exchange loss between SDR and USD.			

► DLI 3 DLI#3: Program LGs have implemented their Infrastructure Action Plan utilizing Program financing as scored by the APA - Total DLI#3 amount - US\$38m (Intermediate Outcome, 38,000,000.00, 72%)

	Baseline	Actual (Previous)	Actual (Current)	FY 2016-2017
Value	0.00	72.25	72.25	--
Date	12-Oct-2012	26-Oct-2018	26-Oct-2018	--
Comments	Disbursement less than original allocation due to exchange loss between SDR and USD.			

► DLI 4 DLI#4: Program LGs have implemented their CBP utilizing Program financing as scored by the APA - Total DLI#4 amount - US\$10m (Intermediate Outcome, 10,000,000.00, 90%)

	Baseline	Actual (Previous)	Actual (Current)	FY 2016-2017
Value	0.00	90.31	90.31	--
Date	12-Oct-2012	26-Oct-2018	26-Oct-2018	--
Comments	Disbursement less than original allocation due to exchange loss between SDR and USD.			

► DLI 5 DLI#5: MoLHUD has executed its CBP for Participating LGs - Total DLI#5 amount - US\$12m (Intermediate Outcome, 12,000,000.00, 98%)

	Baseline	Actual (Previous)	Actual (Current)	FY 2016-2017
Value	0.00	98.19	98.19	--
Date	12-Oct-2012	26-Oct-2018	26-Oct-2018	--
Comments	Disbursement less than original allocation due to exchange loss between SDR and USD.			



▶ DLI 6 DLI#6: Program LGs with Town Clerks in Place - Total DLI#6 amount - US\$6m. (Intermediate Outcome, 6,000,000.00, 94%)				
	Baseline	Actual (Previous)	Actual (Current)	FY 2016-2017
Value	78.00	94.07	94.07	--
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	--
Comments	Disbursement less than original allocation due to exchange loss between SDR and USD.			

▶ DLI 7 DLI#7: Program LGs with functional IFMS in place - Total DLI#7 amount - US\$6m. (Intermediate Outcome, 6,000,000.00, 87%)				
	Baseline	Actual (Previous)	Actual (Current)	FY 2016-2017
Value	2.00	87.01	87.01	--
Date	12-Dec-2012	26-Oct-2018	26-Oct-2018	--
Comments	Disbursement less than original allocation due to exchange loss between SDR and USD.			