



Citizen-centered public services (P151972)

The World Bank

EUROPE AND CENTRAL ASIA | Albania | Governance Global Practice | IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 2 | ARCHIVED on 19-Jul-2016 | ISR23149 |

Implementing Agencies: Ministry of State for Innovation and Public Administration

## Key Dates

### **Key Project Dates**

Bank Approval Date:25-Aug-2015 Planned Mid Term Review Date:15-Mar-2018 Original Closing Date:31-Dec-2020 Effectiveness Date:22-Mar-2016 Actual Mid-Term Review Date:--Revised Closing Date:31-Dec-2020

### **Project Development Objectives**

Project Development Objective (from Project Appraisal Document) The development objective of the project is to improve the efficiency of delivery and access to selected administrative services in Albania.

Has the Project Development Objective been changed since Board Approval of the Project Objective? No

# Components

Name
Enhancing the back-end systems:(Cost \$15.59 M)
Enhancing citizen interface with service delivery:(Cost \$10.79 M)
Building capacity to deliver:(Cost \$5.62 M)

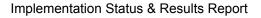
## **Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Satisfactory
Overall Risk Rating	Substantial	Substantial

### Implementation Status and Key Decisions



The World Bank Board of Directors approved the loan for the Citizen-Centric Service Delivery Project to the Republic of Albania in the amount of \$32,000,000 on August 25, 2015. The Project's development objective is to improve the efficiency of delivery and access to selected administrative services in Albania. The project has three components: enhancing the back-end systems, enhancing the citizen interface with service delivery, and building capacity to deliver. On January 28, 2016, the loan agreement was approved by the Parliament. It was subsequently ratified by the President has been published in the Official Gazette no. 23/2016, dated February 17. It will enter into force on March 3rd, 2016. As of June 30, 2016 total project disbursements amounted to approximately \$6.5 million.





## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	Moderate	Moderate	Moderate
Macroeconomic	Moderate	Moderate	Moderate
Sector Strategies and Policies	Moderate	Moderate	Moderate
Technical Design of Project or Program	Substantial	Moderate	Moderate
Institutional Capacity for Implementation and Sustainability	High	<ul> <li>High</li> </ul>	<ul> <li>High</li> </ul>
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	Low	Low	Low
Stakeholders	Substantial	Substantial	Substantial
Other			
Overall	<ul> <li>Substantial</li> </ul>	<ul> <li>Substantial</li> </ul>	<ul> <li>Substantial</li> </ul>

## Results

### **Project Development Objective Indicators**

Reduction in days tak	ken to obtain motor vehicle regist	ration (Days, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.30		5.30	4.00
Date	31-May-2016		31-May-2016	30-Jul-2020



	ervices of the vulnerable and the easy or very easy (Percentage		vho stated that receiving	services from
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	45.00		45.00	34.00
Date	31-May-2016		31-May-2016	30-Jul-2020

▲ Percentage of Roma who stated that process of receiving services from institution contacted was easy (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	47.00		47.00	35.00

► Reduction in days taken to	o process old age pension a	application (Days, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	53.00		53.00	40.00
Date	31-May-2016		31-May-2016	30-Jul-2020

#### ▶ Reduction in days taken to obtain health insurance card (Hours, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.50		5.50	4.00
Date	31-May-2016		31-May-2016	30-Jul-2020

#### Overall Comments

#### **Intermediate Results Indicators**



<ul> <li>Services with information available on multiple platforms (Number, Custom)</li> </ul>					
	Baseline	Actual (Previous)	Actual (Current)	End Target	
Value	0.00			130.00	
Date	29-Apr-2015			30-Jul-2020	

<ul> <li>Services with business proc</li> </ul>	ess reengineered (Numbe	er, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00		0.00	335.00
Date	29-Apr-2015		30-Jun-2016	30-Jul-2020

► New services with level 3	automation (Number, Custo	om)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00			75.00
Date	15-Jun-2015			30-Jul-2020

Baseline	Actual (Previous)	Actual (Current)	End Target
0.00			150.00
29-Apr-2015			30-Jul-2020
	0.00	0.00	0.00



<ul> <li>Institutional pre-requisites of Citizen Centric Service Delivery Program (Yes/No, Custom)</li> </ul>							
Baseline Actual (Previous) Actual (Current) End Tar							
Value	Ν	Ν	Y	Y			
Date	29-Apr-2015	15-Jan-2016	31-May-2016	16-Nov-2015			

<ul> <li>Services with KPIs reported and quarterly performance reports circulated (Number, Custom)</li> </ul>								
	Baseline Actual (Previous) Actual (Current) End Ta							
Value	0.00			25.00				
Date	29-Apr-2015			31-Jul-2020				

Agencies with new and enhanced IT systems (Number, Custom)						
	Baseline Actual (Previous) Actual (Current)					
Value	0.00			8.00		
Date	29-Apr-2015			30-Jul-2019		

Functional outreach points for assisted access with online service delivery (Number, Custom)						
	Baseline	Baseline Actual (Previous) Actual (Current)				
Value	0.00			90.00		
Date	29-Apr-2015			31-Jul-2020		



Number of services with proactive citizen feedback mechanisms implemented (Number, Custom)							
Baseline Actual (Previous) Actual (Current) End Target							
Value	1.00			25.00			
Date	29-Apr-2015			31-Jul-2020			

Annual performance report of each key agency with KPIs and feedback on quality prepared and published (Number, Custom)						
Baseline	Actual (Previous)	Actual (Current)	End Target			
0.00			8.00			
29-Apr-2015			31-Jul-2020			
	Baseline 0.00	Baseline Actual (Previous) 0.00	BaselineActual (Previous)Actual (Current)0.00			

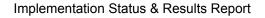
► Users accessing e-government services online (Number, Custom)						
	Baseline	Baseline Actual (Previous) Actual (Current)				
Value	50000.00			80525.00		
Date	29-Apr-2015			31-Jul-2020		

### **Overall Comments**

## **Data on Financial Performance**

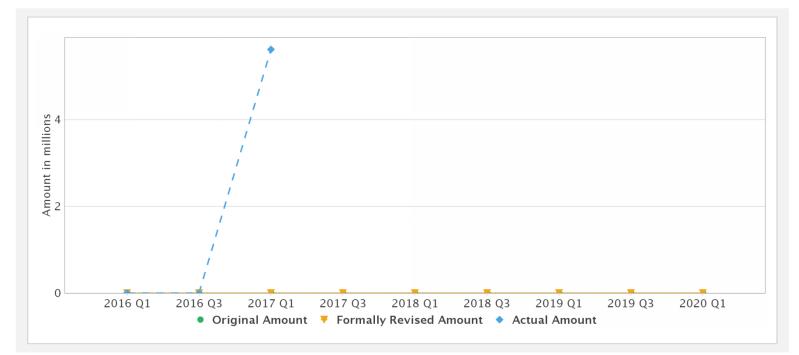
### **Disbursements (by loan)**

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P151972	IBRD-85210	Effective	USD	32.00	32.00	0.00	5.70	26.48	18%
Key Dates	s (by loan)								
Project	Loan/Credit/TF	Status	Approval Date	e Signir	ng Date	Effectiveness [	Date Orig.	Closing Date	Rev. Closing Date
P151972	IBRD-85210	Effective	25-Aug-2015	23-Se	p-2015	22-Mar-2016	31-De	c-2020	31-Dec-2020





### **Cumulative Disbursements**



## **Restructuring History**

There has been no restructuring to date.

## **Related Project(s)**

There are no related projects.