



Integrated Growth Poles and Corridor Project 2 (P113971)

AFRICA | Madagascar | Trade & Competitiveness Global Practice |
IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 3 | ARCHIVED on 28-Jun-2016 | ISR24161 |

Implementing Agencies: National Project Secretariat

Key Dates

Key Project Dates

Bank Approval Date:18-Dec-2014

Effectiveness Date:09-Mar-2015

Planned Mid Term Review Date:03-Feb-2017

Actual Mid-Term Review Date:--

Original Closing Date:30-Sep-2019

Revised Closing Date:30-Sep-2019

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective is to contribute to increased economic opportunities and access to enabling infrastructure services, as measured by an increase in jobs and formal firms, in Targeted Regions. The Program objective of the Series of Projects (SOP) is the same as the PDO of this Project.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

COMPONENT 1: STRENGTHENING THE ENABLING ENVIRONMENT FOR ENTREPRENEURSHIP AND INVESTMENT:(Cost \$11.00 M)

COMPONENT 2:SECTOR BASED GROWTH IN THE ATSIMO-ANDREFANA, ANOSY AND DIANA REGIONS:(Cost \$35.50 M)

COMPONENT 3:PROJECT IMPLEMENTATION, M&E, SAFEGUARDS, IMPACT EVALUATION:(Cost \$3.50 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Moderate	● Moderate



Implementation Status and Key Decisions

Implementation: Project disbursement has recently picked up momentum and is currently on track.

Business Environment: The Investment Climate / Doing Business reform program continues to progress, albeit slower than expected. The Project has succeeded to achieve positive results in the area of commercial justice reforms, as a result of a focused TA support to the Ministry of Justice. However, given that the Investment Climate Steering Committee (CCRCA) is not operational yet, a priority IC reform agenda for 2016 has not been approved.

Agribusiness: Overall good progress has been made despite some delays due to insufficient coordination and delays in implementing the pre-agreed approach as to the mode of intervention for the different value chains. The Cotton value chain still poses a risk in term of results due to the uncertainties linked to the production of cotton seeds (Atsimo-Andrefana Growth pole). Similarly there are risks for the renewal and production of quality cocoa seeds (Diana Growth Pole). These challenges will require strengthening of research capacities linked to both value chains, in partnership with FOFIFA. It is still critical that the Government adopt a strategy for the cotton sector and provide capacity support to the cotton platform and for the enforcement of regulations. Detailed actions plans have been developed for both the Cotton and Cocoa value chains.

Tourism: The Project continues to engage in successful support of the tourism sector and identification of a strategic partnership to Air Madagascar. Key advisory positions are currently in the process of recruitment.

Improving services delivery and shared infrastructure: The Project has displayed consistent progress on fast-tracking infrastructure works contracts/activities, which represent 38% of total Project. (US\$19 million).

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Substantial	● Substantial
Macroeconomic	--	● Low	● Moderate
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	--	● Low	● Low



Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● Moderate	● Moderate
Stakeholders	--	● Low	● Low
Other	--	--	--
Overall	--	● Moderate	● Moderate

Results

Project Development Objective Indicators

► Number of formal jobs created in the targeted poles (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3257.00	4339.00	1317.00	8000.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018

Comments

Observations for 2015 figures:

- In Diana, the increase mainly pertains to +1879 new jobs declared in agriculture sector and related activities and 762 in tourism related areas**
 - In Atsimo Andrefana, newly created jobs are mostly in services and trade sectors**
- In Anosy, the drop is explained by a massive exit in the sisal sector, following the current drought, as well as staff cutbacks in tourism sector.**

▲ Of which in the Diana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1528.00	3470.00	790.00	4000.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018

▷ Of which in tourism (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	492.00	403.00	98.00	600.00



Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018
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▲ Of which in Atsimo-Andrefana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	335.00	--	342.00	2500.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018

▷ In which in tourism (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	79.00	77.00	37.00	500.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which in Anosy region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1394.00	372.00	215.00	1500.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018

▶ Number of formal businesses newly registered in the target poles (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1542.00	2048.00	743.00	2080.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018



Comments

DIANA: Figures for 2015 include 8% of companies and 92% of individual enterprises, of which: 614 (Nosy Be), 256 (Ambanja), 689 (Ambilobe) and 612 (Diégo I&II).

ATSIMO-ANDREFANA: Figures for 2015 include 42 companies (13%) and 282 individual enterprises (87%).

ANOSY REGION: Figures for 2015 are composed by 47 new companies and others (8.5%) and 506 new individual enterprises (91.5%)

▲ Of which in Atsimo-Andrefana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	130.00	--	100.00	230.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018

▲ Of which in Anosy region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	383.00	304.00	123.00	550.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which in Diana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1029.00	--	520.00	1300.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018

► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	348.00	432.00	172000.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018



Comments

176 persons were trained in Tourism sector in both Poles.
In addition, 256 farmers were trained in Anosy on pink pepper techniques
No training held yet for Q1 2016

▲ Of which people provided with improved water sources under the project (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	65000.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018

▲ Of which people provided with access to regular solid waste collection under the project (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80000.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Female beneficiaries (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00

Overall Comments

Intermediate Results Indicators



▶ Number of reforms (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	8.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which reforms related to tax simplification (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which reforms related to commercial disputes (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which IC reforms (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	4.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018



► Increase in the number of wage jobs in the target corridors in the target poles (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which in Atsimo-Andrefana region (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	10.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018

▲ Of which in the Diana region (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

▷ Of which in Anosy Region (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	681.00	--	0.00	--



▶ Annual municipal revenues collected in the target poles (Amount(USD), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3074.00	--	1155.00	4050.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018

▲ Of which in Anosy region (Amount(USD), Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	681.00	--	211.00	850.00
Date	31-Dec-2013	--	13-Nov-2015	31-Dec-2018

▲ Of which in Atsimo-Andrefana region (Amount(USD), Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	929.00	719.00	331.00	1350.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which in the Diana region (Amount(USD), Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1464.00	569.00	613.00	1850.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018



► Roads Rehabilitated (Kilometers, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which non rural (Kilometers, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	12.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018

► Passengers traffic, including tourists by air or sea per annum in target poles (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	262653.00	--	48000.00	325000.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018

▲ Of which in Atsimo-Andrefana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	58477.00	--	9800.00	75000.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018



▲ Of which in the Diana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	204176.00	--	38000.00	250000.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018

▶ Hotel rooms for establishments in the target poles (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	4694.00	4880.00	4977.00	5150.00
Date	31-Dec-2013	13-Nov-2015	13-May-2016	31-Dec-2018

▲ Of which in Atsimo-Andrefana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1465.00	--	1563.00	1700.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018

▲ Of which in the Diana region (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3229.00	--	3414.00	3450.00
Date	31-Dec-2013	--	13-May-2016	31-Dec-2018



▶ Export value for the selected crops in the target poles (Amount(USD), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30600000.00	--	--	46000000.00
Date	31-Dec-2013	--	--	31-Dec-2018

▲ Of which in Atsimo-Andrefana region (cotton and sea cucumber) (Amount(USD), Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	9000000.00	--	--	18000000.00
Date	31-Dec-2013	--	--	31-Dec-2018

▲ Of which in the Diana region (cocoa, cashew, ylang ylang) (Amount(USD), Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	21600000.00	--	--	28000000.00
Date	31-Dec-2013	--	--	31-Dec-2018

▶ Increase in revenues from target cash crop production for smallholders in the target corridors in the target poles (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	7.00
Date	31-Dec-2013	--	--	31-Dec-2018



▶ Local Governance Index in the targeted municipalities (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	8.00
Date	31-Dec-2013	--	--	31-Dec-2018

▲ Of which in Anosy region (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	8.00
Date	31-Dec-2013	--	--	31-Dec-2018

▲ Of which in Atsimo-Andrefana region (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	8.00
Date	31-Dec-2013	--	--	31-Dec-2018

▲ Of which in the Diana region (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	8.00
Date	31-Dec-2013	--	--	31-Dec-2018



► Enterprises directly benefiting from the project (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	60.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018

► Annual additional sales value of firms supported by the MBIF (Amount(USD), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	150000.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018

► People provided with Business Development Services and training programs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	348.00	432.00	3000.00
Date	31-Dec-2014	13-Nov-2015	13-May-2016	31-Dec-2018

► Farmers provided with improved inputs and equipment (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	4000.00
Date	31-Dec-2014	--	13-May-2016	31-Dec-2018

Overall Comments

Data on Financial Performance



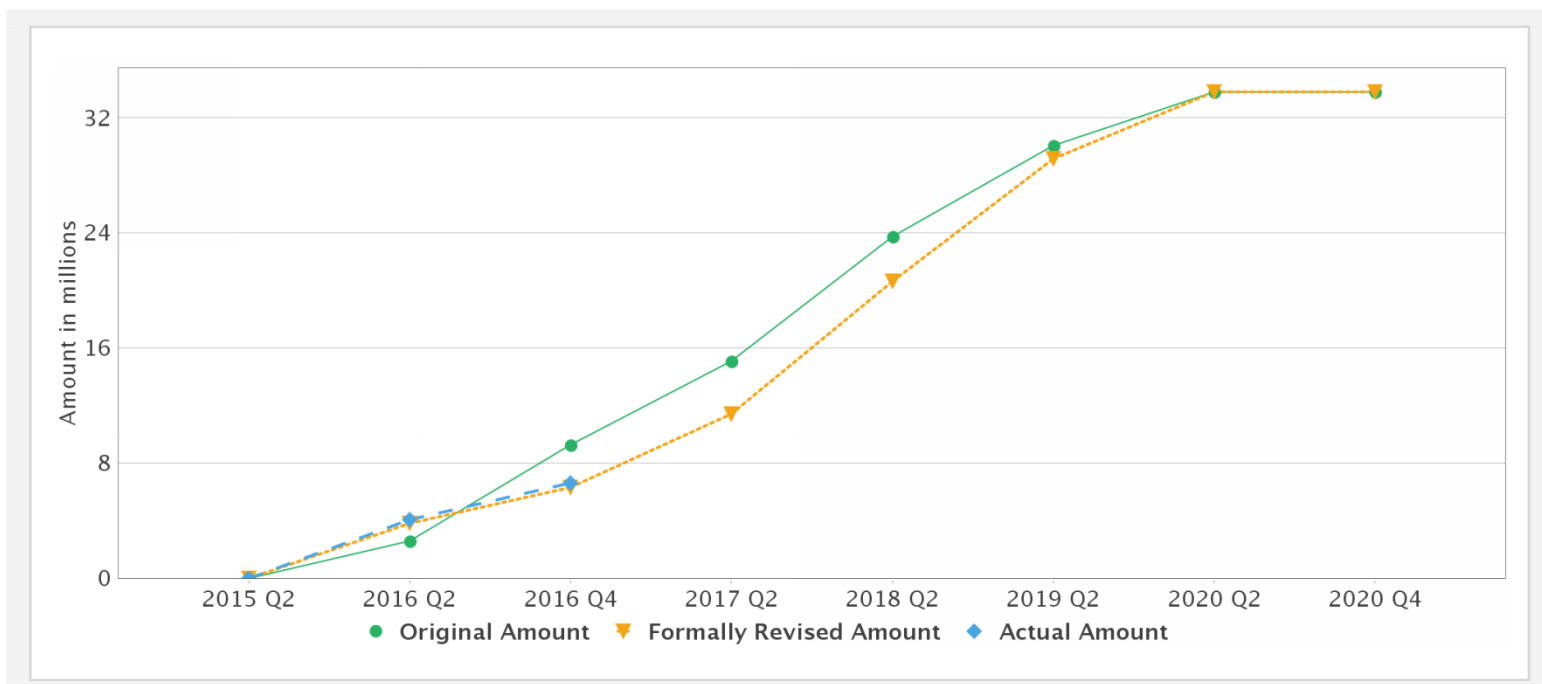
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P113971	IDA-55640	Effective	XDR	33.80	33.80	0.00	6.60	27.20	20%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P113971	IDA-55640	Effective	18-Dec-2014	18-Dec-2014	09-Mar-2015	30-Sep-2019	30-Sep-2019

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.

