



Modernization of State-Owned Financial Institutions Project (P155363)

SOUTH ASIA | Bangladesh | Finance & Markets Global Practice |
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 1 | ARCHIVED on 13-Oct-2016 | ISR25362 |

Implementing Agencies: BFID

Key Dates

Key Project Dates

Bank Approval Date:30-Jun-2016

Effectiveness Date:--

Planned Mid Term Review Date:01-Jul-2019

Actual Mid-Term Review Date:--

Original Closing Date:31-Dec-2021

Revised Closing Date:31-Dec-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The proposed project development objective is to contribute to the modernization, transparency and efficiency of state-owned banks.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Supporting SOB Business Process Reengineering:(Cost \$15.00 M)

Supporting IT Modernization of SOBs:(Cost \$173.00 M)

Supporting institutional development of SOBs and MOF in enhancing ownership oversight and corporate governance framework:(Cost \$7.00 M)

Project Implementation and Monitoring:(Cost \$5.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	--	● Satisfactory
Overall Implementation Progress (IP)	--	● Satisfactory
Overall Risk Rating	--	● Substantial



Implementation Status and Key Decisions

The Bangladesh Modernization of State Owned Financial Institutions (MSOFI) Project was approved by the Board of the World Bank on June 30, 2016. The project has not yet been declared effective, pending internal approvals by the GOB. The Bank and Financial Institutions Division (BFID), the project's executive agency and implementation unit, aims to sign the Financial Agreement with the Bank by December 7, 2016. Project effectiveness is expected to follow soon thereafter. The first implementation support visit is planned around January 2017.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● High	--	● High
Macroeconomic	● Moderate	--	● Moderate
Sector Strategies and Policies	● Substantial	--	● Substantial
Technical Design of Project or Program	● Substantial	--	● Substantial
Institutional Capacity for Implementation and Sustainability	● Substantial	--	● Substantial
Fiduciary	● Substantial	--	● Substantial
Environment and Social	● Low	--	● Low
Stakeholders	● Moderate	--	● Moderate
Other	--	--	--
Overall	● Substantial	--	● Substantial

Results

Project Development Objective Indicators

► Bank automation CBS (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	2663.00	--	2663.00	5006.00
Date	15-May-2016	--	30-Sep-2016	31-Dec-2021

► Bank automation ERP (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
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Value	0.00	--	0.00	5006.00
Date	05-Jun-2016	--	30-Sep-2016	31-Dec-2021

► SOB Transparency and Governance (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Partially Compliant	--	Partially Compliant	Substantially Compliant
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021

► SOB efficiency (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	60.00	--	60.00	40.00
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2020

► Bank automation CBS (percentage share) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	40.00	--	40.00	90.00
Date	15-May-2016	--	30-Sep-2016	31-Dec-2021

► Bank automation ERP (percentage share) (Percentage, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	90.00
Date	05-Jun-2016	--	30-Sep-2016	31-Dec-2021

Overall Comments

Intermediate Results Indicators

► Return on Assets/Equity (Percentage, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.70	--	0.70	1.00
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021

▲ Percentage of project-supported institutions that are reporting on this indicator (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00	--	--	100.00

► Automation of SOB transactions (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.00	--	30.00	80.00
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021



► SOB user/client accounts (Number (Thousand), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	15000.00	--	15000.00	20000.00
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021

► Operating Costs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	70.00	--	70.00	50.00
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021

► Customer satisfaction (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	--	50.00	85.00
Date	31-Dec-2016	--	30-Sep-2016	31-Dec-2021

► SOB staff trained in CBS and ERP usage (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	100.00
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021



► Formal Supervisory Board appointment criteria and procedures for SOBs adopted (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021

► Corporate governance and Supervisory Board evaluation guidelines implemented (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021

► SOBs compliant with MOUs/Performance Agreements with BFID (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Partially Compliant	--	Partially Compliant	Substantially Compliant
Date	31-Dec-2015	--	30-Sep-2016	31-Dec-2021

► Business process reengineering successfully completed (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	100.00
Date	09-Jun-2016	--	30-Sep-2016	31-Dec-2021



► SOB IT strategic plans adopted (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	100.00
Date	09-Jun-2016	--	30-Sep-2016	31-Dec-2021

Overall Comments

Data on Financial Performance

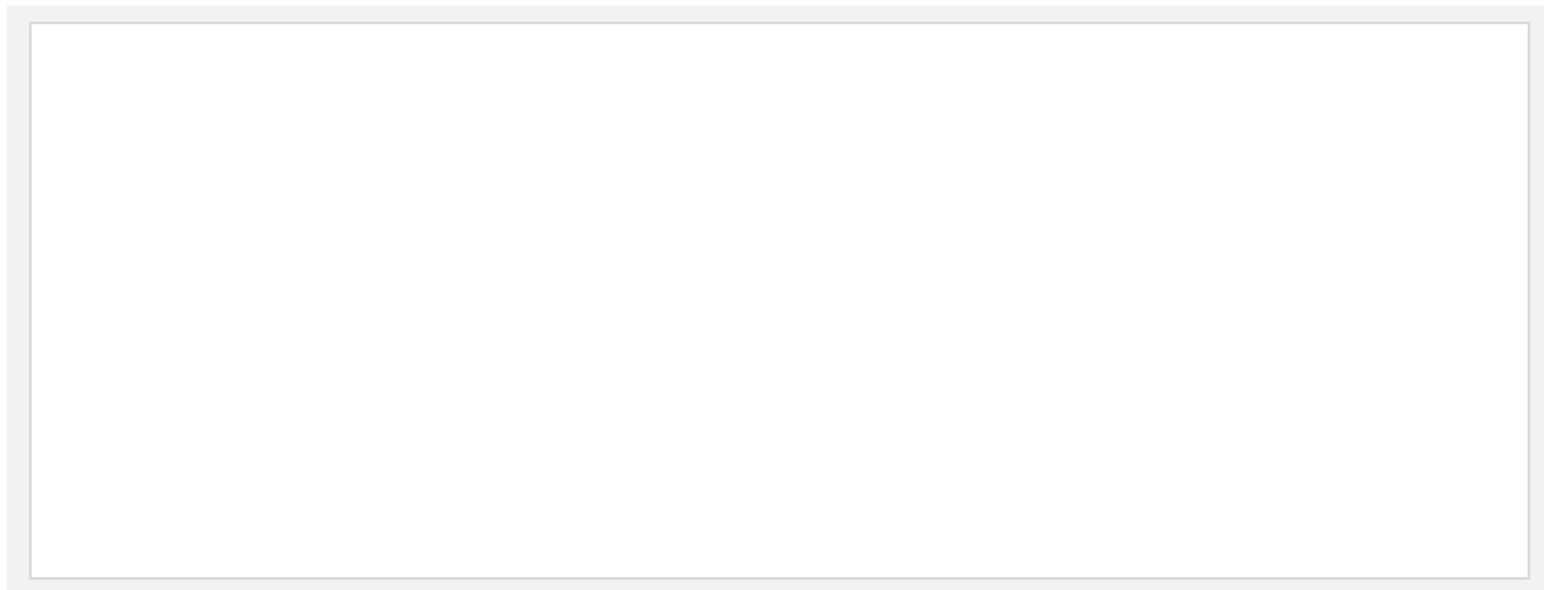
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P155363	IDA-58860	Not Effective	XDR	107.00	107.00	0.00	0.00	107.00	0%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P155363	IDA-58860	Not Effective	30-Jun-2016	--	--	31-Dec-2021	31-Dec-2021

Cumulative Disbursements





Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.
