



Morocco Urban Transport Project (P4R) (P149653)

MIDDLE EAST AND NORTH AFRICA | Morocco | Transport & ICT Global Practice | IBRD/IDA | Program-for-Results | FY 2016 | Seq No: 2 | ARCHIVED on 21-Dec-2016 | ISR26080 |

Implementing Agencies: Ministry of Interior - General Directorate for Local Government

Program Development Objectives

Program Development Objective (from Program-for-Results Appraisal Document)

The Program Development Objective is to strengthen the capacity of urban transport institutions to plan, implement and monitor infrastructure and services, and to improve the level of service of urban transport in targeted corridors in the program area.

Overall Ratings

| Name | Previous Rating | Current Rating |
|--------------------------------------|-----------------|----------------|
| Progress towards achievement of PDO | ● Satisfactory | ● Satisfactory |
| Overall Implementation Progress (IP) | ● Satisfactory | ● Satisfactory |
| Overall Risk Rating | ● Substantial | ● Substantial |

Implementation Status and Key Decisions

Project was approved on December 9, 2015 and became effective on January 15, 2016. The project has already disbursed \$28 million in July 2016 in addition to the \$50 million advance. An additional disbursement of around 31 million could happen before the end of FY17, conditional to the verification of prior results by the IVA (IGAT). Technical assistance to support the Program and the sector has been mobilized using trust funds, including for the definition and adoption of a Priority Program of Corridors (linked to DLI 6 and 7) that is undergoing and is scheduled for finalization by the end of 2016.

The mission focused on result framework, technical assistance and validation of results triggering disbursement (DLI). Visible progress was made by the counterpart for the achievement of institutional results as well as the infrastructure expenditures (notably in Marrakech where the Massira BRT corridor is scheduled to be operational by the end of December 2016). A second result verification mission by the IVA is expected to take place in the first quarter of 2017 to enable the above-mentioned second disbursement before the end of FY17, conditional to the verification of results by the IVA (IGAT). This disbursement should reflect results achieved in DLI#2 (operational Urban Transport Fund), DLI#4 (urban transport master plans) and DLI#5 (operational urban transport municipally-owned enterprises).



Data on Financial Performance

Disbursements (by loan)

| Project | Loan/Credit/TF | Status | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|--|
| P149653 | IBRD-85600 | Effective | USD | 200.00 | 200.00 | 0.00 | 78.34 | 121.66 |  39% |

Key Dates (by loan)

| Project | Loan/Credit/TF | Status | Approval Date | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-----------|---------------|--------------|--------------------|--------------------|-------------------|
| P149653 | IBRD-85600 | Effective | 09-Dec-2015 | 21-Dec-2015 | 15-Jan-2016 | 30-Jun-2020 | -- |

Risks

Systematic Operations Risk-rating Tool

| Risk Category | Rating at Approval | Previous Rating | Current Rating |
|--|--------------------|-----------------|----------------|
| Political and Governance | -- | ● Moderate | ● Moderate |
| Macroeconomic | -- | ● Moderate | ● Moderate |
| Sector Strategies and Policies | -- | ● Substantial | ● Substantial |
| Technical Design of Project or Program | -- | ● Substantial | ● Substantial |
| Institutional Capacity for Implementation and Sustainability | -- | ● Substantial | ● Substantial |
| Fiduciary | -- | ● Substantial | ● Substantial |
| Environment and Social | -- | ● Moderate | ● Moderate |
| Stakeholders | -- | ● Substantial | ● Substantial |
| Other | -- | -- | -- |



Overall -- ● Substantial ● Substantial

Disbursement Linked Indicators (DLI)

► Strengthened M&E system for the urban transport sector (Text)

| | Baseline | Actual (Previous) | Actual (Current) |
|-------|--|-------------------|--|
| Value | Current M&E system is paper based and limited in scope and depth | -- | Sector-wide M&E needs have been identified and the strengthened central computer-based M&E system has been designed, as verified by IGAT (results verification agency of the Program), which has enabled the disbursement of USD 4.5 million for this DLI in July 2016. The strengthened system is anticipated to be deployed in at least 3 cities in the next 12 months as planned (starting with Agadir as a pilot in the next few months) |
| Date | 09-Dec-2015 | -- | 30-Nov-2016 |

► Strengthened Urban Transport Fund (Text)

| | Baseline | Actual (Previous) | Actual (Current) |
|-------|--|-------------------|---|
| Value | The Urban Transport Fund institutional and financial arrangement under preparation | -- | The institutional and financial arrangement have continued to show progress. A Priority Program of Investment in Urban Transport Corridors is under preparation with the assistance of the Bank and should be adopted by the end of the year. |
| Date | 09-Dec-2015 | -- | 30-Nov-2016 |

► Number of Operational Associations of Urban Agglomerations (Number)

| | Baseline | Actual (Previous) | Actual (Current) |
|----------|-------------|-------------------|------------------|
| Value | 0.00 | -- | 1.00 |
| Date | 09-Dec-2015 | -- | 30-Nov-2016 |
| Comments | | | |



Several Associations of Urban Agglomerations (ECI) that cover urban transport have been created in the past few years, notably in Greater Rabat, Casablanca, Nador and Agadir. The ECI of Agadir is the only one that is operational at this point, as verified by IGAT, which has enabled a disbursement of USD 8.33 million for this DLI in July 2016.

► Number of urban mobility masterplans prepared using a structured process and participatory approach (Number)

| | Baseline | Actual (Previous) | Actual (Current) |
|-------|-------------|-------------------|------------------|
| Value | 3.00 | -- | 6.00 |
| Date | 09-Dec-2015 | -- | 30-Nov-2016 |

Comments

Several urban mobility masterplans (PDU) have been prepared (or are under preparation) in past few years in Morocco. The PDU of Agadir and Oujda have been verified by IGAT in terms of structured process and participatory approach followed, which has enabled the disbursement of USD 15 million for this DLI in July 2016. The PDU of El Jadida was reported to be completed and this will be further confirmed in the next verification mission by IGAT planned in early of 2017.

► Number of operational municipally-owned urban transport enterprises (Number)

| | Baseline | Actual (Previous) | Actual (Current) |
|-------|-------------|-------------------|------------------|
| Value | 2.00 | -- | 3.00 |
| Date | 09-Dec-2015 | -- | 30-Nov-2016 |

Comments

Several municipally-owned urban transport enterprises (SDL) have been created (or are under creation) in the past few years, notably in Greater Rabat, Casablanca, Agadir and Marrakech. The SDL of Marrakech is the only one at this point that has been operationalized since the start of the Program (subject to verification by IGAT in its next mission to enable its inclusion in the next disbursement request by the GoM).

► Percentage of Priority Program of Corridors completed and open to traffic (Percentage)

| | Baseline | Actual (Previous) | Actual (Current) |
|-------|-------------|-------------------|------------------|
| Value | 0.00 | -- | 0.00 |
| Date | 09-Dec-2015 | -- | 30-Nov-2016 |

► Percentage of corridors in the Priority Program of Corridors supported under the Program that meet their objective in reduction of urban transport journey time (Percentage)

| | Baseline | Actual (Previous) | Actual (Current) |
|--|----------|-------------------|------------------|
|--|----------|-------------------|------------------|



| | | | |
|-------|-------------|----|-------------|
| Value | 0.00 | -- | 0.00 |
| Date | 09-Dec-2015 | -- | 30-Nov-2016 |

Results

Results Area

Intermediate Results Area

Strengthened central capacity to plan and monitor urban transport

Strengthened local capacity to plan, implement and monitor urban transport

Improved level of service of urban transport on targeted corridors

Project Development Objective Indicators

► Number of cities (with more than 100,000 inhabitants) that improved their urban transport institutional assessment score by at least 10 percent (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | 0.00 | 5.00 | 15.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 30-Jun-2020 |

► Percentage of corridors in the Priority Program of Corridors supported under the Program that meet their objectives in reduction of urban transport journey time (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | 0.00 | 0.00 | 90.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 30-Jun-2020 |

Overall Comments

Intermediate Results Indicators

► Direct Program beneficiaries (as a percentage of targets) (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|--|----------|-------------------|------------------|------------|
|--|----------|-------------------|------------------|------------|



| | | | | |
|-------|-------------|-------------|-------------|-------------|
| Value | 0.00 | 0.00 | 0.00 | 90.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 30-Jun-2020 |

▲ of which female (Percentage, Custom Breakdown)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 50.00 | -- | -- | 50.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 31-Dec-2019 |

▶ Strengthened M&E system for the urban transport sector (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|--|--|--|
| Value | Current M&E system is paper-based and limited in scope and depth | Current M&E system is paper-based and limited in scope and depth | Sector-wide M&E needs have been identified and the strengthened central computer-based M&E system has been designed, as verified by IGAT (results verification agency of the Program), which has enabled the disbursement of USD 4.5 million for this DLI in July 2016. The strengthened system is anticipated to be deployed in at least 3 cities in the next 12 months as planned (starting with Agadir as a pilot in the next few months) | Revised M&E system has been implemented in at least 9 cities |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 31-Dec-2019 |

▶ Strengthened Urban Transport Fund (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|--|---|---|
| Value | The Urban Transport Fund institutional and financial arrangements are in place | The Urban Transport Fund institutional and financial arrangements are in place | The Urban Transport Fund institutional and financial arrangement have continued to show progress. A Priority Program of Investment in Urban Transport Corridors is under preparation with the | The Urban Transport Fund has continued to assume its intended functions |



assistance of the Bank and should be adopted by the end of the year

| | | | | |
|------|-------------|-------------|-------------|-------------|
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 31-Dec-2019 |
|------|-------------|-------------|-------------|-------------|

► Number of operational Associations of Urban Agglomerations (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | 0.00 | 1.00 | 3.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 31-Dec-2019 |

► Number of urban mobility master plans prepared using a structured process and a participatory approach (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 3.00 | 3.00 | 6.00 | 7.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 31-Dec-2019 |

► Number of operational municipality-owned urban transport enterprises (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 2.00 | 2.00 | 3.00 | 4.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 31-Dec-2019 |

► Percentage of Priority Program of Corridors completed and open to traffic (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | 0.00 | 0.00 | 30.00 |
| Date | 09-Dec-2015 | 24-May-2016 | 30-Nov-2016 | 31-Dec-2019 |

Overall Comments