

Implementation Status & Results
Madagascar
Governance and Institutional Development Project II (P103950)

Operation Name: Governance and Institutional Development Project II (P103950) Project Stage: Implementation Seq.No: 9 Status: ARCHIVED Archive Date: 13-Mar-2013

Product Line: IBRD/IDA Country: Madagascar Approval FY: 2008
 Region: AFRICA Lending Instrument: Technical Assistance Loan
 Implementing Agency(ies):

Key Dates

Board Approval Date 03-Jun-2008 Original Closing Date 31-Aug-2012 Planned Mid Term Review Date 31-Oct-2013 Last Archived ISR Date 03-Aug-2012
 Effectiveness Date 13-Oct-2008 Revised Closing Date 31-Aug-2014 Actual Mid Term Review Date

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To strengthen the Recipient's public financial management and social accountability at the central government and at the Communal levels.

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Component 1 – REVISED: Improvement of Public Financial Management.	13.33
Component 2 – REVISED: Improvement of Local Governance	8.38
Component 3 - NEW: Institutional Strengthening & Knowledge Management.	4.90
Component 4 – NEW: Project Coordination	4.00

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Unsatisfactory	Moderately Unsatisfactory
Overall Implementation Progress (IP)	Unsatisfactory	Moderately Unsatisfactory
Overall Risk Rating		High

Implementation Status Overview

The project was restructured in August 2012 and extended until June 2014. The restructuring takes into account significant changes in the project environment and identified actions to remedy weak results and delays during the first three years of project implementation. The restructured project focuses on: (i) supporting on-going initiatives on governance, transparency and participation; and (ii) building knowledge and analysis to inform future governance and public sector reforms.

The last supervision mission conducted in November 2012, only six weeks after the restructured project became effective, acknowledged good progress regarding the implementation the activities pertaining to local governance championed by a newly recruited project staff and government counterparts. However, delays in recruiting staff to support the implementation of activities pertaining to public financial management reforms, capacity building and knowledge management undermined the ability of the project team to start implementing key activities in these specific areas of support.

Locations

Country	First Administrative Division	Location	Planned	Actual
Madagascar	Not Entered	Fort Dauphin		
Madagascar	Not Entered	Nosy Be		
Madagascar	Not Entered	Moramanga		
Madagascar	Diana	Antsiranana		
Madagascar	Analamanga	Antananarivo		

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Number of selected indicators that increase their rating in the PEFA self evaluation report	<input type="checkbox"/>	Number	Value	0.00	0.00	3.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Number of ministries publishing budget quarter budget execution report through media or internet	<input type="checkbox"/>	Number Sub Type Supplemental	Value	1.00	1.00	10.00
The Local Governance Index (IGL) average is increased in targeted Local Governments	<input type="checkbox"/>	Percentage Sub Type Supplemental	Value	3.90	3.90	4.50
Direct Project Beneficiaries of which female	<input type="checkbox"/>	Number Sub Type Supplemental	Value	6800.00	6800.00	8000.00

Intermediate Results Indicators

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Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Number of PEFA audited self-evaluation reports published and discussed	<input type="checkbox"/>	Number	Value	0.00	0.00	2.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Number of IFMIS Centralization/integration indicators rated « satisfactory »	<input type="checkbox"/>	Number	Value	1.00	1.00	8.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Number of bids , of the central Government, awarded under open competition	<input type="checkbox"/>	Number	Value	58.00	58.00	75.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
The Number of Public Institutions that endorse, publicly, the "Access to information and Knowledge Sharing Charter"	<input type="checkbox"/>	Number	Value	0.00	0.00	60.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Percentage of FDL communes with an improved CGF score (D+) (FDL communes)	<input type="checkbox"/>	Percentage	Value	39.00	39.00	50.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Percentage of FDL communes with an improved GMP score (D+) (FDL communes)	<input type="checkbox"/>	Percentage	Value	55.00	55.00	65.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Percentage of communes publishing information on public service in compliance with BIANCO recommendations.	<input type="checkbox"/>	Percentage	Value	0.00	0.00	100.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Number of land parcels recorded for local taxation	<input type="checkbox"/>	Number	Value	3000.00	3000.00	8000.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Number of land parcels with secured ownership rights registered	<input type="checkbox"/>	Number	Value	2500.00	5000.00	7500.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Number of social accountability initiatives implemented at the local level	<input type="checkbox"/>	Number	Value	169.00	169.00	450.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			
Number visitor of the INSTAT Website	<input type="checkbox"/>	Number	Value	40000.00	40000.00	90000.00
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			

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Knowledge management database available and accessible via internet	<input type="checkbox"/>	Yes/No	Value	No	No	Yes
			Date	31-Aug-2012	31-Dec-2012	31-Aug-2014
			Comments			

Data on Financial Performance (as of 14-Dec-2012)

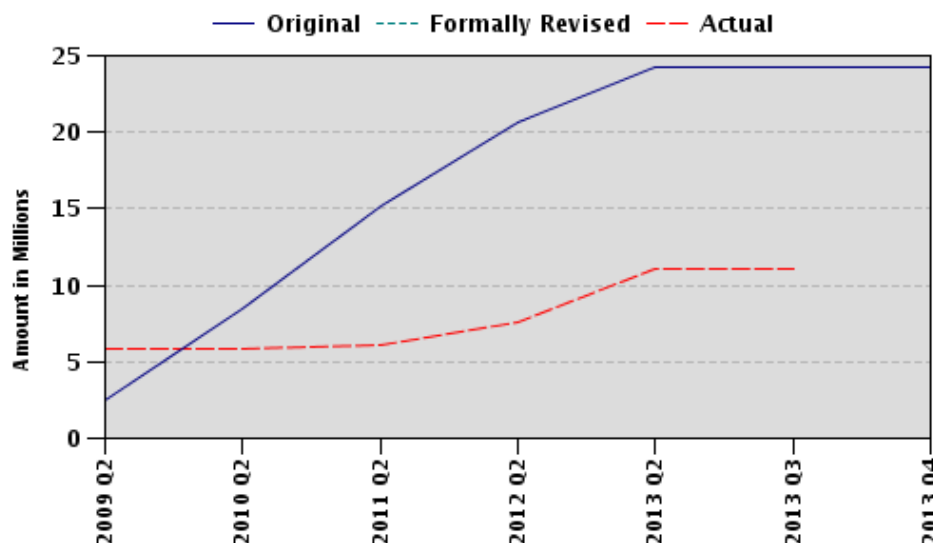
Financial Agreement(s) Key Dates

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P103950	IDA-44110	Effective	03-Jun-2008	15-Jul-2008	13-Oct-2008	31-Aug-2012	31-Aug-2014

Disbursements (in Millions)

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P103950	IDA-44110	Effective	XDR	24.30	19.10	5.20	11.11	8.00	58.00

Disbursement Graph



Key Decisions Regarding Implementation

In July 2012, the Government of the Republic of Madagascar agreed the institutional anchoring of the project be transferred from the President's Office to the Prime Minister's Office. The selection of the Prime Minister's Office as the revised project institutional anchoring is justified by the cross-cutting and cross-sectoral nature of the reforms to be supported by the project.

The restructuring project was approved by the World Bank's Board of Directors on August, 31st, 2012 and became effective on October 11, 2012. The revised project components

include: i) Improvement of Public Financial Management; (ii) Improvement of Local Governance (iii) Institutional Strengthening & Knowledge Management, and (iv) Project Management. The approved restructuring also encompasses: (i) extending the closing date from August 31st, 2012 to August 31st, 2014; (ii) a revision of the project development objective (PDO) and the results framework; (iii) modification of the components and activities; (iv) revision of the implementation arrangements; and (v) reallocation of proceeds. The restructured project supports the governance and public sector capacity pillar of the World Bank Madagascar Interim Strategy Note (ISN) adopted by the Board of Directors in February 2012.

Restructuring History

Board Approval on 15-Jul-2012

Related Projects

There are no related projects.