

Implementation Status & Results
Madagascar
Governance and Institutional Development Project II (P103950)

Operation Name: Governance and Institutional Development Project II (P103950) Project Stage: Implementation Seq.No: 8 Status: ARCHIVED Archive Date: 03-Aug-2012

Product Line: IBRD/IDA Country: Madagascar Approval FY: 2008
 Region: AFRICA Lending Instrument: Technical Assistance Loan
 Implementing Agency(ies): Bureau de Projet PGDI

Key Dates

Board Approval Date 03-Jun-2008 Original Closing Date 31-Aug-2012 Planned Mid Term Review Date Last Archived ISR Date 27-Jan-2012
 Effectiveness Date 13-Oct-2008 Revised Closing Date 31-Aug-2012 Actual Mid Term Review Date

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The development objective of the project is to improve the efficiency and transparency of government and selected public services in Madagascar in line with the Madagascar Action Plan (MAP).

Has the Project Development Objective been changed since Board Approval of the Project?

Yes No

Component(s)

Component Name	Component Cost
Improvement of Public Expenditure Magement Management	14.00
Stregthening the efficiency of Government Operations	8.00
Rule of Law and Fight Against Corruption	2.50
Transparency and Social Accountability	4.00
Monitoring and evaluation	7.00
Program coordination	2.50
Unallocated	2.50

Overall Ratings

	Previous Rating	Current Rating
Progress towards achievement of PDO	Unsatisfactory	Unsatisfactory
Overall Implementation Progress (IP)	Unsatisfactory	Unsatisfactory
Overall Risk Rating		

Implementation Status Overview

The development objective of the project is to improve the efficiency and transparency of government and selected public services in Madagascar in line with the Madagascar Action Plan (MAP). The progress towards the achievement of the PDO is unsatisfactory. The project institutional anchoring at the Presidency is not in compliance with the Bank's operational guidelines OP/BP 7.30 – Dealing with de facto Governments. Expected results are no longer in line with the current country political, economic and social context. The project needs be restructured and extended.

Locations

Country	First Administrative Division	Location	Planned	Actual
Madagascar	Not Entered	Fort Dauphin		
Madagascar	Not Entered	Nosy Be		
Madagascar	Not Entered	Moramanga		
Madagascar	Diana	Antsiranana		
Madagascar	Analamanga	Antananarivo		

Results

Project Development Objective Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Number of indicators under the Public Expenditure and Financial Accountability Assessment (PEFA) rated "B"and above	<input type="checkbox"/>	Text	Value	13		21
			Date	31-Mar-2008	31-May-2008	31-Aug-2012
			Comments		The 2010 PEFA Exercise which would inform this PDO indicator did not take place because of the political situation prevailing in the country.	The 2010 PEFA Exercise which would inform this PDO indicator did not take place because of the political situation prevailing in the country.
Pourcentage increase in tax/GDP ratio.	<input type="checkbox"/>	Text	Value	11.10		13.00
			Date	31-Dec-2008	25-Mar-2011	31-Dec-2012
			Comments			
Pourcentage of poupaltion with service provided by Land titling agency	<input type="checkbox"/>	Text	Value	58.00		85.00
			Date	31-Dec-2008	30-Jun-2010	31-Dec-2012
			Comments		Data not collected by the PIU.	
Pourcentage of poupaltion with service provided by Customs Office	<input type="checkbox"/>	Text	Value	27.00		80.00
			Date	31-Dec-2008	30-Jun-2011	31-Dec-2012
			Comments		Data not collected by the PIU.	Data not collected by the PIU.

Percentage of population with service provided by Lower Courts	<input type="checkbox"/>	Text	Value	36.00		increased by 80%
			Date	31-Dec-2008	30-Jun-2011	31-Aug-2012
			Comments		Data not collected by the PIU.	Data not collected by the PIU.
Number of corruption cases affectively adjudicated by judiciary or through administrative procedure	<input type="checkbox"/>	Text	Value	190		increased by 80%
			Date	31-Dec-2007	30-Jun-2011	31-Aug-2012
			Comments		Data not collected by the PIU.	Data not collected by the PIU.

Intermediate Results Indicators

Indicator Name	Core	Unit of Measure		Baseline	Current	End Target
Number of PEFA budget preparation and execution indicator (indicator 1 to 17)	<input type="checkbox"/>	Text	Value	10		14
			Date	31-May-2008	31-May-2010	31-Aug-2012
			Comments		The 2010 PEFA Exercise which would inform this indicator did not take place.	The 2010 PEFA Exercise which would inform this indicator did not take place.
Number of PEFA indicator measuring the efficiency of internal control mechanism and budget report (indicator 18 to 25)	<input type="checkbox"/>	Text	Value	1		5
			Date	31-May-2008	31-May-2008	31-Aug-2012
			Comments		The 2010 PEFA Exercise which would inform this intermediate results indicator did not take place because of the political situation prevailing in the country.	The 2010 PEFA Exercise which would inform this intermediate results indicator did not take place because of the political situation prevailing in the country.
Percentage of Bid awarded under open competition	<input type="checkbox"/>	Text	Value	35		
			Date	31-May-2008	30-Jun-2011	31-Aug-2012
			Comments		Data not collected by the PIU.	Data not collected by the PIU.

Data on Financial Performance (as of 18-May-2012)

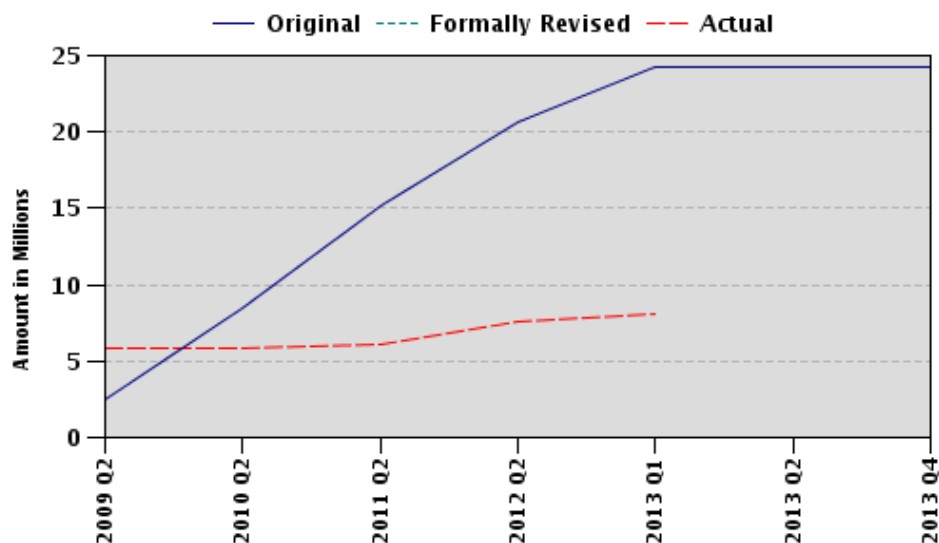
Financial Agreement(s) Key Dates

Project	Ln/Cr/Tf	Status	Approval Date	Signing Date	Effectiveness Date	Original Closing Date	Revised Closing Date
P103950	IDA-44110	Effective	03-Jun-2008	15-Jul-2008	13-Oct-2008	31-Aug-2012	31-Aug-2012

Disbursements (in Millions)

Project	Ln/Cr/Tf	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P103950	IDA-44110	Effective	XDR	24.30	19.10	5.20	8.09	11.01	42.00

Disbursement Graph



Key Decisions Regarding Implementation

Since March 2009, Bank operations in Madagascar are guided by OP/BP 7.30 – Dealing with de facto Governments. Project implementation and achievements of project objectives have been undermined by the political situation and the lack of funding over a period of 26 months (March 2009 – May 2011). On May 7, 2011, the Country Management Unit (CMU) received the authorization from the Managing Director's Office (MDO) to extend the OP/BP 7.30 exception regime to encompass additional operations, including the Second Governance and Institutional Development Project. Since May 2011, the Project Implementation Unit (PIU) has prepared 3 interim work plans to facilitate the transition towards the restructuring and implement the activities under selected relevant components (Improvement of Public Expenditure Management, Strengthening the Efficiency of Government Operations; and Social Accountability).

The restructuring process is on-going and the project restructuring paper will be presented to the World Bank's Board of Directors in August 2012. GoM recently agreed the institutional anchoring of the project will be transferred from the President's Office to the Prime Minister's Office. Government also confirmed some elements of important public sector reforms to be sustained during the political transition. The revised project components will include: i) Public Financial Management (PFM) Reforms; (ii) Local Governance (including Land Management Reforms); (iii) Capacity Building & Knowledge Management (Social Accountability, Statistics & Global Distance Learning Network - GDLN); and (iv) Project Management. Government also agreed on a revised project results framework and ensured selected indicators are relevant and monitorable. The project is scheduled to close on August 31st, 2012, but will be extended for 24 months. The restructured project supports the governance and public sector capacity pillar of the World Bank Madagascar Interim Strategy Note (ISN) adopted by the Board of Directors in February 2012.

Restructuring History

There has been no restructuring to date.

Related Projects

There are no related projects.