

TECHNICAL COOPERATION ABSTRACT

I. BASIC INFORMATION

Country/Region:	Barbados (Bridgetown)
TC Name:	Implementation of the Emerging and Sustainable Cities Initiative (ESCI) in the city of Bridgetown, Barbados
TC Number:	BA-T1030
Team:	Team Leader: Huascar Eguino (IFD/FMM); Co-Team Leader: Gilberto Chona (IFD/FMM); Ellis J. Juan (VPS/VPS); Rebecca Sabo (IFD/FMM); Roland Krebs (IFD/FMM); Ivelisse Justiniano (IFD/FMM); Luis Lopez-Torres (INE/WSA); and Marina Massini (IFD/FMM).
TC Type:	Client Service (CS)
Beneficiary:	Bridgetown, Barbados
Executing Entity:	Inter-American Development Bank, through the coordination of ESCI and IFD/FMM
Financing:	US\$300,000 from ESCI's Ordinary Capital (OC) and US\$900,000 from Multidonor Fund
Execution Period:	36 months
Disbursements Period:	48 months
Consultant Type:	Individual Consultants and Firms
UDR:	IFD/FMM
Priority Sector GCI-9:	Poverty and inequality reduction and sustainable development

II. OBJECTIVE AND JUSTIFICATION

- 2.1 **Objective.** The main objective of this Technical Cooperation (TC) is to implement the methodology of the Emerging and Sustainable Cities Initiative (ESCI) in the city of Bridgetown, Barbados under ESCI's regular program.
- 2.2 **Justification.** The operation will support a diagnostic assessment and the preparation of an action plan to improve the city's sustainability in the environmental, urban, and fiscal and governance dimensions. It will then support pre-investment studies consisting of more detailed diagnostics, the determination of economic and technical pre-feasibility, engineering drafts and designs of projects that are prioritized in the action plan. The operation also seeks financing for the consulting contracts necessary to carry out the rapid and efficient administration of all steps of the process. This operation is the continuation of a multisectoral effort that seeks to improve the quality of life in emerging cities in Latin America and the Caribbean (LAC) in the long term.

III. DESCRIPTION OF COMPONENTS AND BUDGET

A. Components

- 3.1 **Component 1. Preparation, diagnostic assessment and analysis, prioritization, strategy selection, and preparation of action plan (\$350,000).** This component includes the identification of critical action areas for the city using a multisectoral diagnostic assessment of the city's environmental, urban, and fiscal and governance dimensions analyzed by Bank specialists and consultants in conjunction with stakeholder interviews and other relevant documents such as development plans, and the subsequent prioritization of the critical action areas with the greatest potential to improve the sustainability and quality of life in the city using environmental, economic, and public opinion criteria. An action plan will then be developed with concrete strategies to address the issues identified in the priority action areas.
- 3.2 **Component 2. Pre-investment studies (\$US550,000).** The operation will finance pre-investment studies essential to the sustainability of the city of Bridgetown. The pre-investment studies will cover projects in one or more of the initiative's three pillars (environmental, urban, and fiscal/governance). The number, depth, and areas of coverage of the studies will be determined by the action plan.
- 3.3 **Component 3. Monitoring system (\$100,000).** This component will finance the design and initial implementation of an external system to monitor the results and impact of Bridgetown's action plan and the city's general progress.
- 3.4 **Component 4. Intersectoral work for the application and execution of the program for the city of Bridgetown, Barbados. (US\$200,000).** The following activities will be financed: (i) activities and contracts to support the development and implementation of the ESCI methodology for the city of Bridgetown; and (ii) activities and contracts to carry out specialized analysis and technical advising on infrastructure, urban development, environmental management, fiscal issues and other topics relevant to the selected city. This will deepen intersectoral work within the Bank, guarantee the technical quality of the final product developed, and foster communication between Bridgetown's authorities, nongovernmental organizations, and academics, and the Bank's specialists.
- 3.5 As a result, in the short term, the city of Bridgetown will have a diagnosis and prioritization of its critical areas, with solutions identified for the critical problems in an action plan. This plan will support an integrated vision of urban, environmental, and fiscal/institutional sustainability. The action plan will provide the city with an agenda of priority investments compatible with the technical and financial capacities necessary to execute it in an effective and efficient way. This will allow the city to execute high impact investments, avoiding wasting resources on low priority topics. In addition, the development of the ESCI coordination activities will advance intersectoral work within the Bank.

B. Budget

- 3.6 The budget for this technical cooperation will be US\$1,200,000, of which US\$300,000 will be financed by the ESCI's Ordinary Capital and US\$900,000 will be financed by the ESCI's Multidonor Fund.

Components	Total
Component 1. Preparation, diagnostic assessment, prioritization, action plan	350,000
Component 2. Pre-investment studies to be determined by the action plan	550,000
Component 3. Monitoring system	100,000
Component 4. Intersectoral work for the application of the ESCI in Bridgetown	200,000
Total	1,200,00

IV. EXECUTION

- 4.1 The Bank will be responsible for executing this TC, through IFD/FMM, due to the division's technical knowledge and experience providing technical assistance to subnational entities, in close coordination with the Bank's ESCI Coordination Group.

V. RISKS

- 5.1 There are two fundamental risks that could impede achieving the results of this TC: (i) lack of coordination among different levels of government during the implementation of the methodology in Bridgetown; and (ii) institutional weakness and low technical capacity of some areas of the city's government.
- 5.2 To minimize the first risk, during the execution of the TC the Bank's team will hold coordination meetings with all levels of government involved in the process, including the Ministry of Finance. As to the second risk, the action plan will incorporate institutional strengthening methods to improve the capacity of the city of Bridgetown to execute and supervise projects like those to be implemented from the ESCI action plan.

VI. ENVIRONMENTAL AND SOCIAL STRATEGY

- 6.1 This project is not expected to have any negative environmental and/or social impact. On the contrary, the studies and projects to have a positive social and environmental impact, promoting improvements in the urban environment and the quality of life of Bridgetown's residents. This TC has been rated as "C".