

Linking School Infrastructure to Student Success

9th School Infrastructure Regional Workshop Inter-American Development Bank

Frank Locker PhD

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Linking School Infrastructure to 21st Century Student Success

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This Presentation

- Harvard University
 - Learning Environments for Tomorrow
 - Interdisciplinary course for educators + architects
- Ohio Facilities Construction Commission
 - 21st Century Visioning + School Transformation Workshop
 - Training for school district leadership
- Bogota Capital District Schools
 - 21st Century Schools Infrastructure Initiative
 - Changing the model for infrastructure + education





A Short History of American Public Schools

100 YEARS AGO 75 YEARS AGO







50 YEARS AGO TODAY





A Short History of American Public Schools

TODAY TODAY







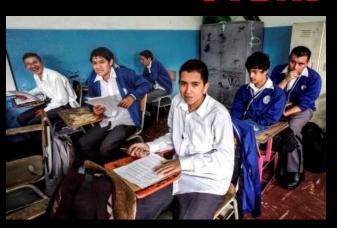


TODAY TODAY



A Short History of Colombian Public Schools

TODAY TODAY









TODAY TODAY



A Short Future of American Public Schools

TODAY TODAY









TODAY TODAY



A Short Future of Bogota Public Schools

SOON SOON









SOON SOON



21st Century Learning 20th CENTURY TEACHER CENTERED

- •Focus on teaching efficiency
- •Producing workers for an industrial age

21st CENTURY STUDENT CENTERED

- •Focus on learning effectiveness
- •Producing citizens for a postindustrial age



21st Century Learning

20th CENTURY

TEACHER CENTERED

- •Rigid curriculum + schedule
- •No intentional relationships
- Subject content knowledge
- •Teacher is holder of knowledge
- Teacher works alone
- "Broadcast" teaching
- Content is abstracted
- •Subjects taught separately

- Passive learning
- •Mostly direct instruction + papers

21st CENTURY

STUDENT CENTERED

- •Flexible curriculum + schedule
- •Build relationships
- •Skills as well as content
- •Teacher is a guide
- •Teacher collaboration + teaming
- Differentiated learning
- •Content is real, relevant
- •Integrated/interdisciplinary teaching + learning
- Active, applied learning
- Project-based learning



•Students learn in teams

21st Century Learning 20th CENTURY TEACHER CENTERED

- •One model of education
- Isolated rooms
- Supports passive learning
- Rigid
- •Teachers only work alone
- •Grade level + curriculum based plans
- •No attention to student social life
- •Public not expected in the building

21st CENTURY STUDENT CENTERED

FRASTRUCTURE

- •Multiple models of education
- Suites of learning spaces
- •Supports active learning
- •Flexible
- Teachers can work together
- •Relationship-based plans
- •Student social life respected
- •Public embraced as learners, coteachers, mentors

Measures of Student Success? HOW DO WE KNOW WE ARE DOING THE RIGHT THING?

- Standardized testing
- Course failure rates
- Attendance rates
- Graduation rates
- Student behavior
- Parent involvement
- College/post-secondary admission
- College/post-secondary graduation
- Others?



Medidas de Éxito del Estudiante 1 Measures of Student Success? HOW DO WE KNOW WE ARE DOING THE RIGHT THING?

What do students want to talk about at the dinner table every night?



El futuro del trabajo

Why 21st Century Learning? FUTURE OF WORK THOMAS FREY, GOOGLE FUTURIST

As a rule of thumb, 60% of the jobs 10 years from now haven't been invented yet.

- 1. Augmented Reality Architects
- 2. Alternative Currency Bankers
- 3. Seed Capitalists
- 7. Urban Agriculturalists
- 12. 3D Printing Engineers
- 13. 3D Food-Printer Engineers
- 17. Wind Turbine Repair Techs
- 19. Smart Dust Programmers
- 26. Elevated Tube Transport Engineers
- 32. College and University Dismantlers



El futuro del trabajo

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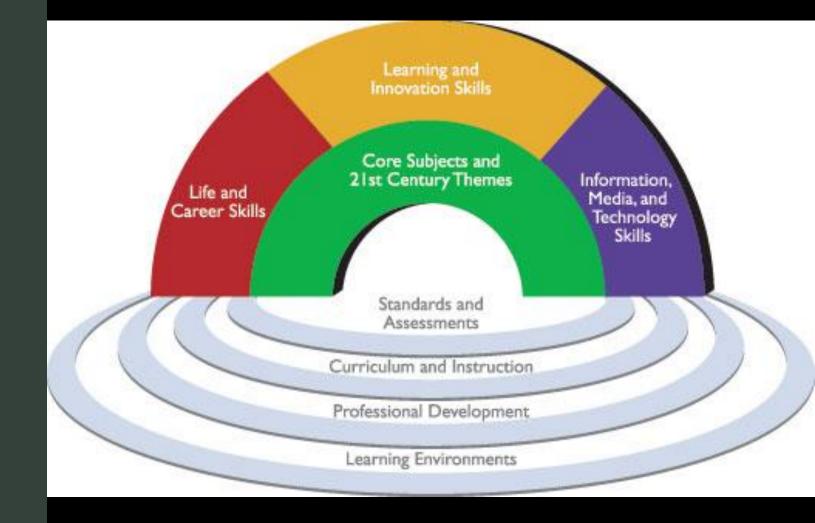
2030 and beyond.

- 35. Tree-Jackers
- 37. Extinction Revivalists
- 44. Time Brokers Time Bank Traders
- 54. Amnesia Specialists



Habilidades del Siglo 21

Why 21st Century Learning? PARTNERSHIP FOR 21st CENTURY SKILLS





Habilidades del Siglo 21

Why 21st Century Learning? PARTNERSHIP FOR 21st CENTURY SKILLS

CORE ACADEMICAREAS



- English/Reading
- World Languages
- The Arts
- Mathematics
- Science
- Geography
- History
- Government/Civics

- Global Awareness
- Financial, Economic, Business + Entrepreneurial Literacy

21ST CENTURY THEMES

- Civic Literacy
- Health Literacy

Global Awareness =

Geography + Languages + History + Sociology + Music + Art



Habilidades del Siglo 21

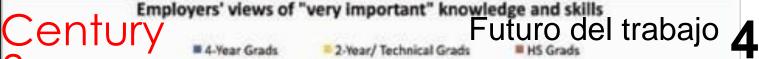
Why 21st Century Learning? PARTNERSHIP FOR 21st CENTURY SKILLS THE FOUR 'Cs"



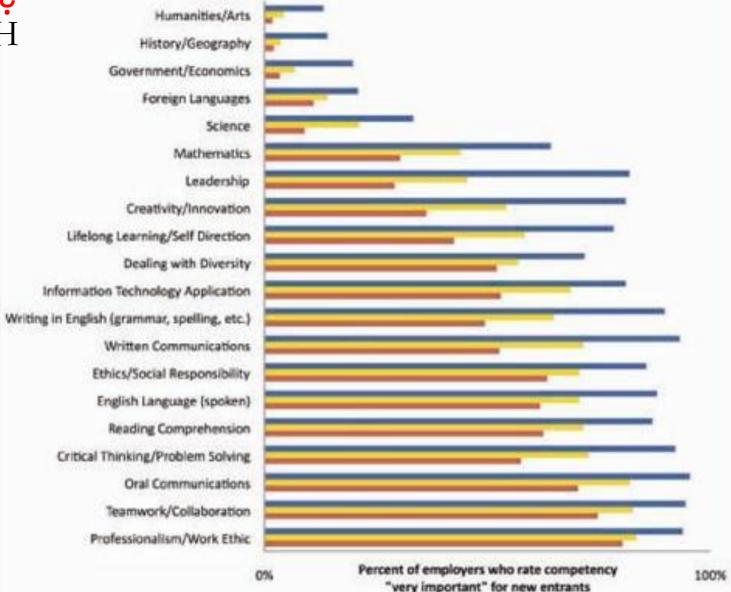
- Creativity + innovation
- Critical thinking + problem solving
- Communication
- Collaboration



Why 21st Century Learning? RESEARC



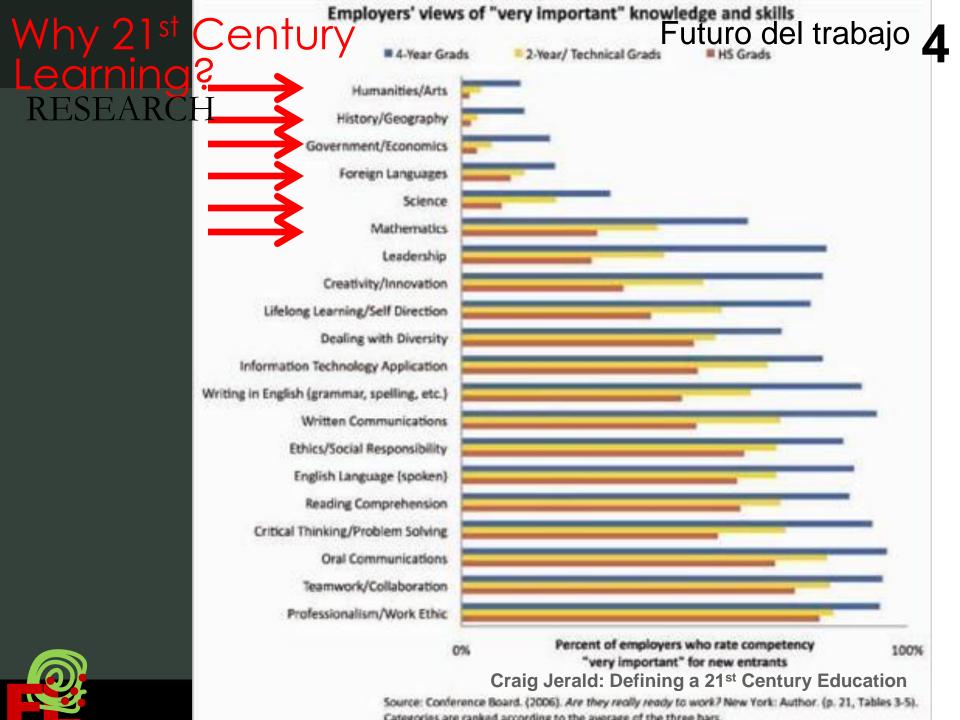


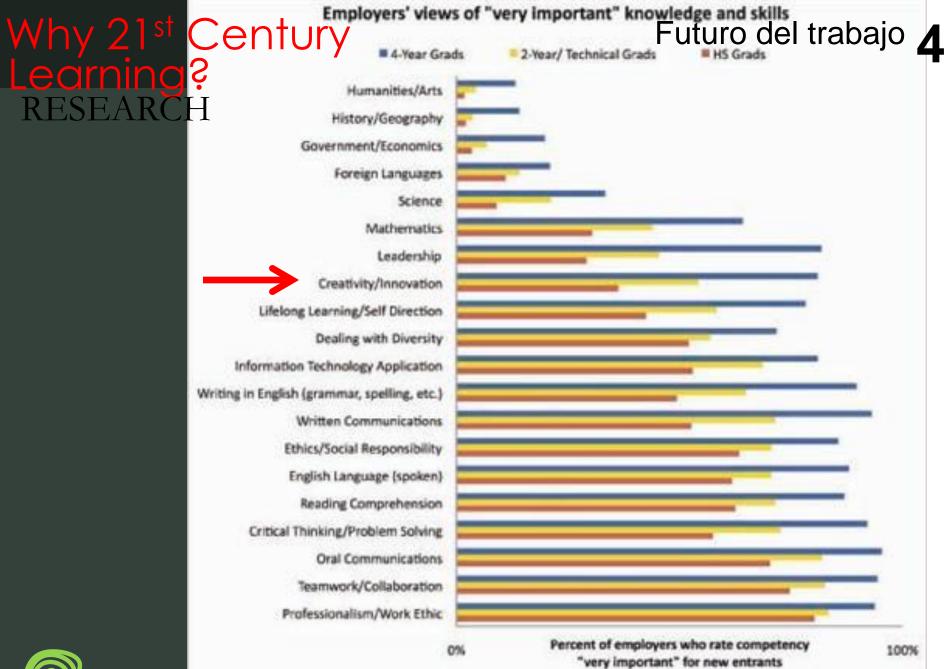




Craig Jerald: Defining a 21st Century Education

Source: Conference Board. (2006). Are they really ready to work? New York: Author. (p. 21, Tables 3-5). Categories are ranked according to the average of the three bars

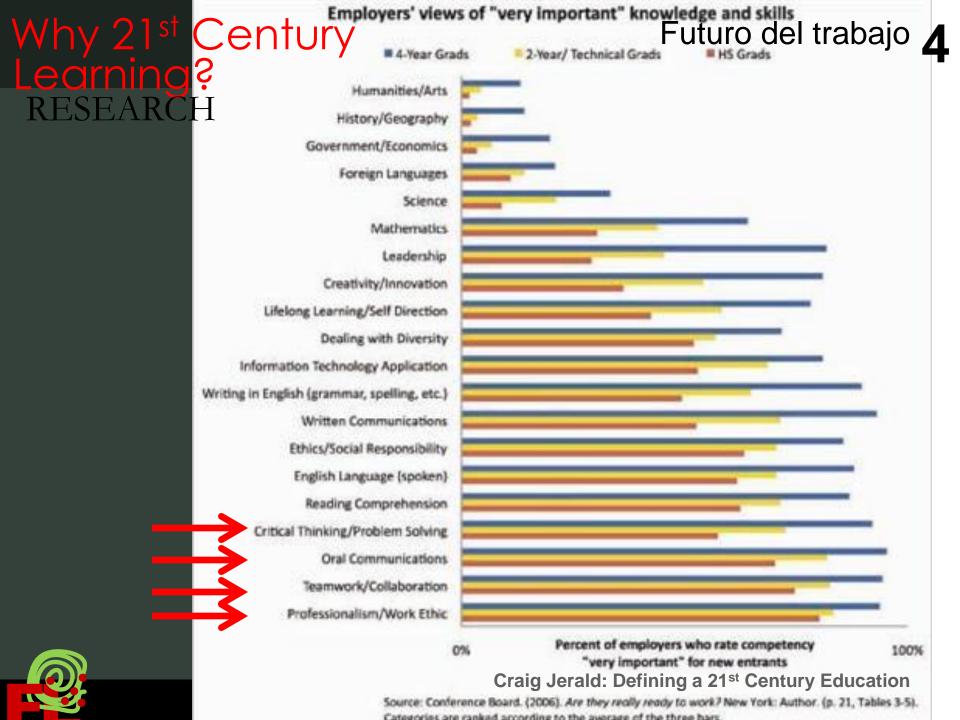


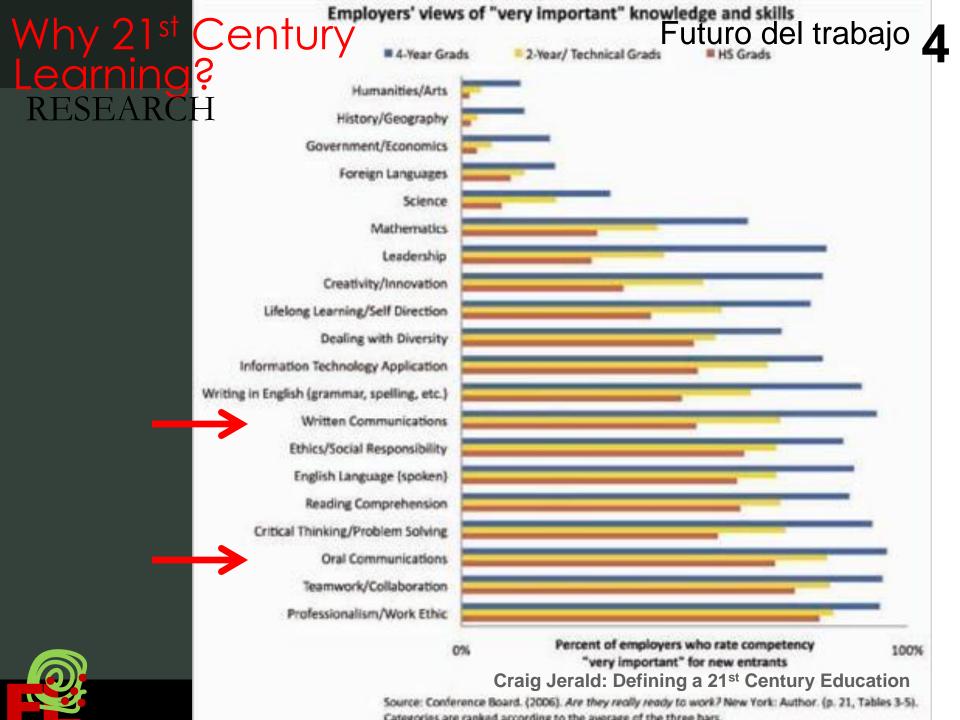




Craig Jerald: Defining a 21st Century Education

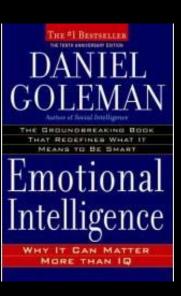
Source: Conference Board. (2006). Are they really ready to work? New York: Author. (p. 21, Tables 3-5). Categories are ranked according to the average of the three bars.





21st Century Learning

Daniel Goleman Emotional Intelligence

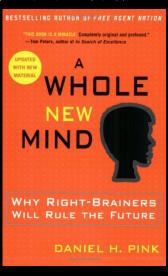




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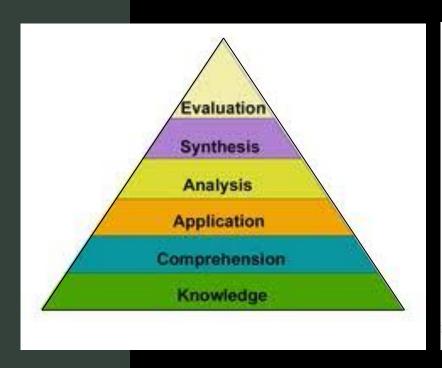
21st Century Learning

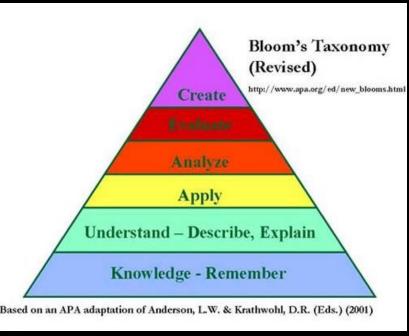
Daniel Pink
A Whole New Mind





La creatividad, la Revisión de la taxonomía de Bloom 7 21st Century Legrning TAXONOMY



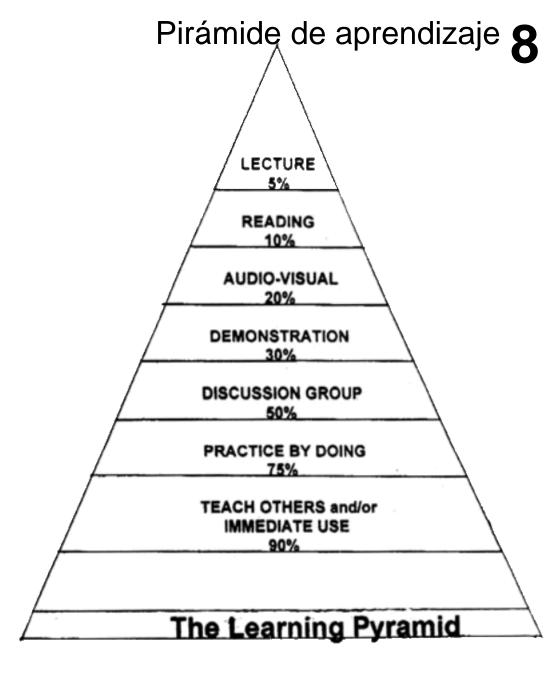




21st Century Learning LEARNING PYRAMID

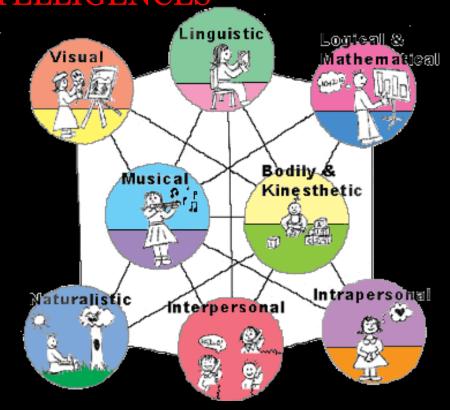
Rate of retention of different modes of learning

+ RESPONSIBILITY
CREATES MORE
RETENTION THAN
PASSIVE
LEARNING



Inteligencias multiples 💽

21st Century Learning MULTIPLE INTELLIGENCES

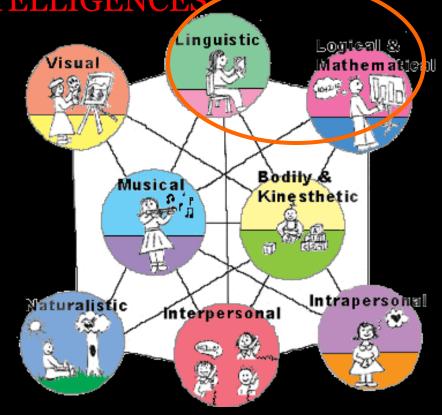




- There are eight or more intelligences
- People are strong in some, not in others
- Every student's education should engage natural strengths, so they can develop others



21st Century Learning MULTIPLE INTELLIGENCES

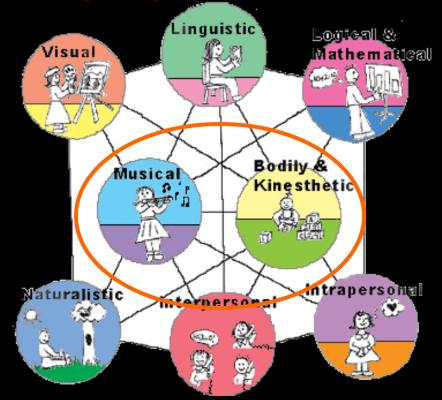


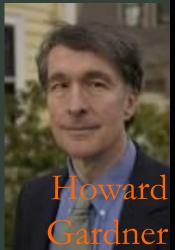


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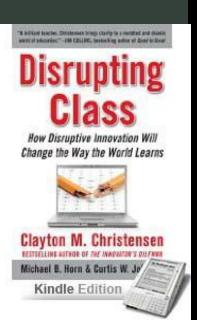
21st Century Learning MULTIPLE INTELLIGENCES





- There are eight or more intelligences
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Tecnología en el Aprendizaje: interrumpir la clase **10** 21st Century Legrning



DISRUPTING CLASS

Clayton Christensen

- •By 2014, 25% of HS courses will be on line
- •By 2019, 50% of HS courses will be on line



Aprendizaje integrado 11 21st Century Learning INTERDISCIPLINARY INTEGRATED ARTS

Core learning goes up when arts are integrated in core classrooms, especially for English language learners



"Give me a classroom big enough to dance in."





Aprendizaje integrado 11

21st Century Learning Interdisciplinary STEM/SCIENCE-TECHNOLOGY-ENGINEERING-MATH

ADD THE ARTS AND GET STEAM









STEM Program, Newton North High School

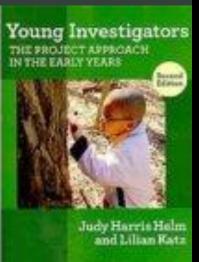






21st Century Learning

PBL is an effective method for teaching students complex processes and procedures such as planning, communicating, problem solving, and decision making.



PBL, in comparison to other instructional methods, has value for enhancing the quality of students' learning in subject matter areas, leading to claim that learning higher-level cognitive skills via PBL is associated with increased capability on the part of students for applying that learning in novel, problem solving contexts.



21st Century Skills in Action: Manchester Memorial School, Gr. 6

A social studies unit on Africa was used to teach global awareness, technology skills, music and art at this Manchester-Essex school. Each student chose an African country to study in depth, did their research online, created their final projects using Powerpoint and presented them using SMART Boards. While this project was ongoing, students discussed and constructed African masks in art class, and learned about and practiced African drumming in Music class. More on this program: http://www.doe.mass.edu/edtech/practices/manchester/intro.htm.

21st century skills used in this project: global awareness, creativity, technology, collaboration, communication, problem salving



Aprendizaje basado en proyectos 12 21st Century Legrning CAFÉ PARISIEN PROJECT-BASED LEARNING

21st Century Skills in Action: Arlington High School, Gr. 11

Honors French students were divided into small groups and asked to create a restaurant in France. Students used the Internet to research real estate listings, learned about the Euro to consider price options, selected a financial planning method based on interest rates and incentive programs, and used professional software to create a business and marketing plan aimed at their target clientele. Once the plans were complete students developed and priced their menus, sketched out the interior design and used architectural software to lay out the furniture. The project ended with oral presentations



done in both English and French. Local restaurant designers and architects were invited in to hear the English presentations. The project lasted the entire year, and was conducted entirely in French.

More on this project: http://www.doe.mass.edu/edtech/practices/arl/intro.htm.

21st century skills used in this project: technology; collaboration; global awareness; media literacy; creativity; financial, economic, business and entrepreneurial literacy.



Café Parisien GTON, MA, HIGH SCHOOL **PROJÉCT** REQUIREMENTS

- Business plan
- Real estate analysis (in Paris)
- Café name
- Café space design
- Café menu design
- Nutrition analysis
- Set prices for menu (Euros)
- Correlation of location-market demographics-menuspace design
- Speak French

- Outside experts
- Talk to students in France
- Location mapping
- Business plan spreadsheets
- Menu graphics
- Model of design
- Presentation to "jury"



Café Parisien GTON, MA, HIGH SCHOOL







Café Parisien

I, MA, HIGH SCHOOL





21st Century Learning

Wired Magazine



Matthew Crawford

Shop Class as



21st Century Learning MAKING THINGS TO LEARN, DESIGN THINKING







21st Century Learning MAKING THINGS TO LEARN, DESIGN THINKING









Transformación de la escuela + apa Desarrollo 1 4 School Transformation + Development Map

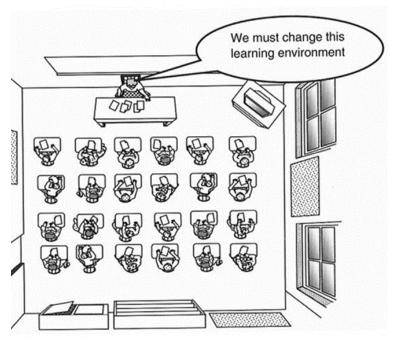
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9	PLANSACION CONJUNA	No hay tempo para la planeación conjunto			Planascion por departamentos			Planesción en equipo de profesores					Los profesores desarrollari sua proyectos para dar la instrucción		
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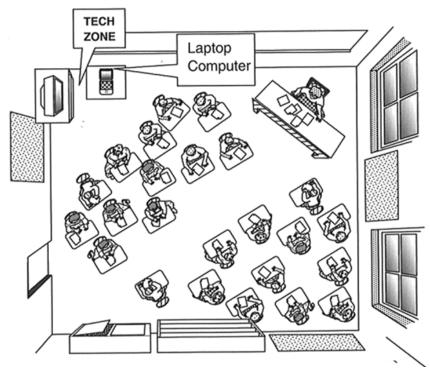
Cambio del modelo educativo **15** Changing the Educational Model

A Series of Steps for Reconfiguring the Classroom to Reflect Student Empowerment:

From Teacher to Student Centered



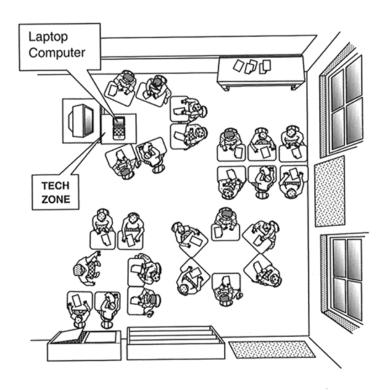
Step 1: Recognize that the typical classroom configuration and the mode of teacher-centered learning are unsatisfactory for twenty-first-century student-centered learning.



Step 2: Try something as simple as putting desks on a diagonal at a forty-five-degree angle to the walls. Align desks so they are not all facing the teacher as sole provider of information. Define a tech zone.



FROM TEACHER CENTERED TO STUDENT CENTEREL Small Group Facilitation



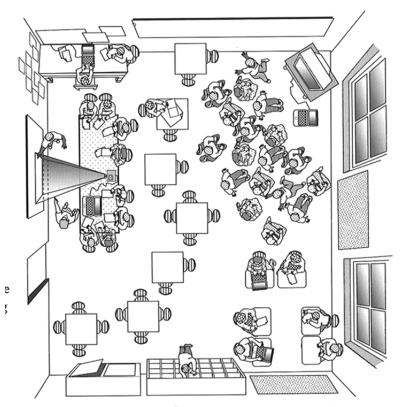
Step 3: Replace the teacher's desk with a side table, which enables the teacher to evolve into a facilitator, moving from small group to small group, with each group focused on its own problem to solve. The "power" has shifted to the student teams.





Changing the Educational Model FROM TEACHER CENTERED TO STUDENT CENTERED

Learning Flexibility; Individual, Small/Large Group, Presentation



Step 4: Expand the technology zone. Provide configurations that support the entire learning process: research and experimentation, production, and presentation and reflection. Support individual, small group, and large group learning. The balance of power has shifted to the "gainfully employed" student.



WILLARD ALTERNATIVE SCHOOL - PLAN
Enterprise Room 17 - SMALL GROUP II

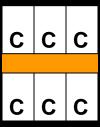


WILLARD ALTERNATIVE SCHOOL - PLAN

Enterprise Room 17 - ASSEMBLY

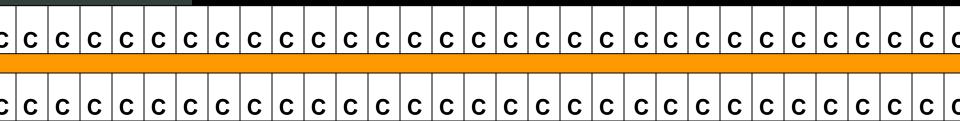


20th Century Schools





20th Century Schools

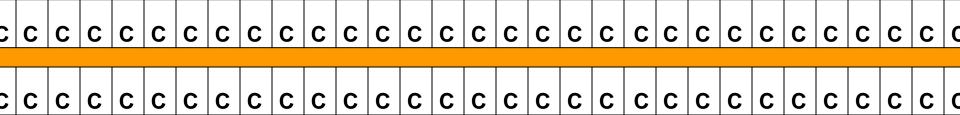


DISJOINTED CURRICULUM DELIVERED BY INDIVIDUAL TEACHERS IN ISOLATED SETTINGS



20th Century Schools

20% CIRCULATION, NOT USABLE FOR EDUCATION

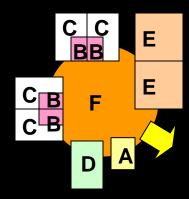


DISJOINTED CURRICULUM DELIVERED BY INDIVIDUAL TEACHERS IN ISOLATED SETTINGS



Pequeñas Comunidades de Aprendizaje 17 21st Century Schools SMALL LEARNING COMMUNITIES

20% CIRCULATION, USABLE FOR EDUCATION

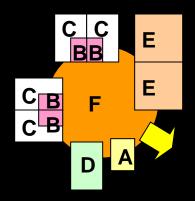


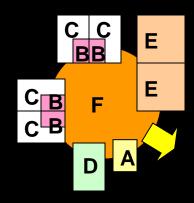
INTEGRATED CURRICULUM
DELIVERED BY
COLLABORATIVE TEACHERS IN
A RELATIONSHIP-BASED
SETTING

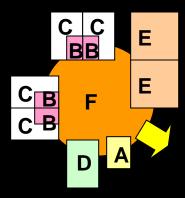


21st Century Schools SMALL LEARNING COMMUNITIES

20% CIRCULATION, USABLE FOR EDUCATION





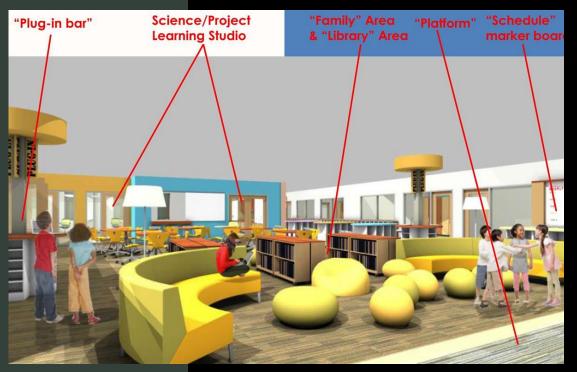


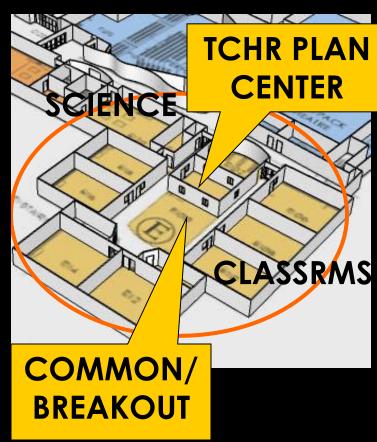
INTEGRATED CURRICULUM
DELIVERED BY
COLLABORATIVE TEACHERS IN
RELATIONSHIP-BASED
SETTINGS



La construcción de relaciones entre los maestros + Estudiantes 8 Small Learning Communities + Estudiantes + Estudi

STUDENTS







100% OF SPACE USED FOR LEARNING



20th Century Furniture







21st Century Furniture FLEXIBLE MULTIPLE MODALITIES









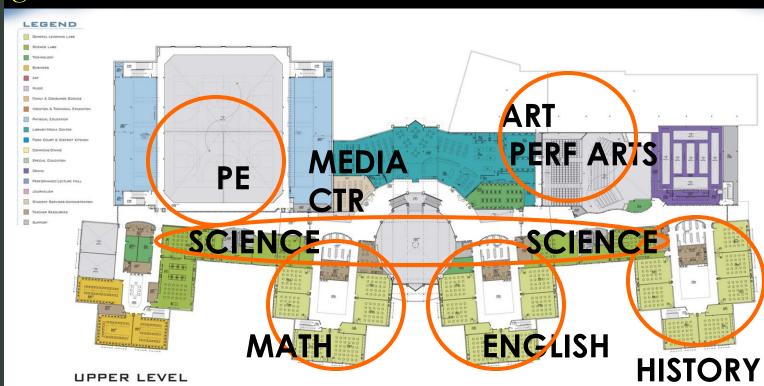


Flexible Platform for Change GLACIER HS, KALISPELL, MT

- •Agile organizational planning
- •21st Century Skills
- •Small Learning

Communities

•College articulation

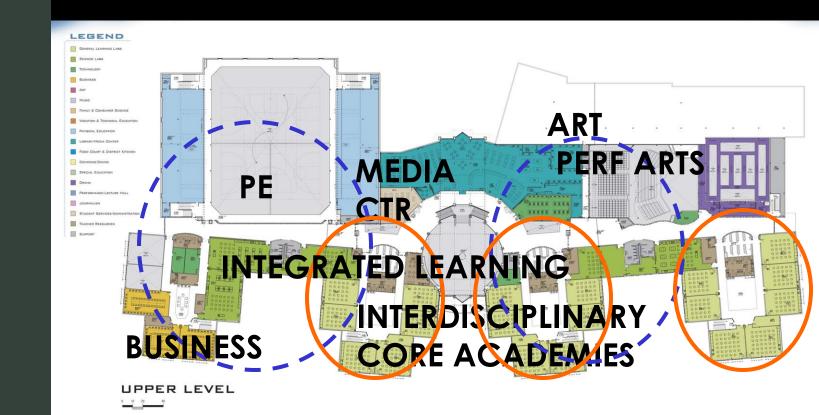






Plataforma flexible para

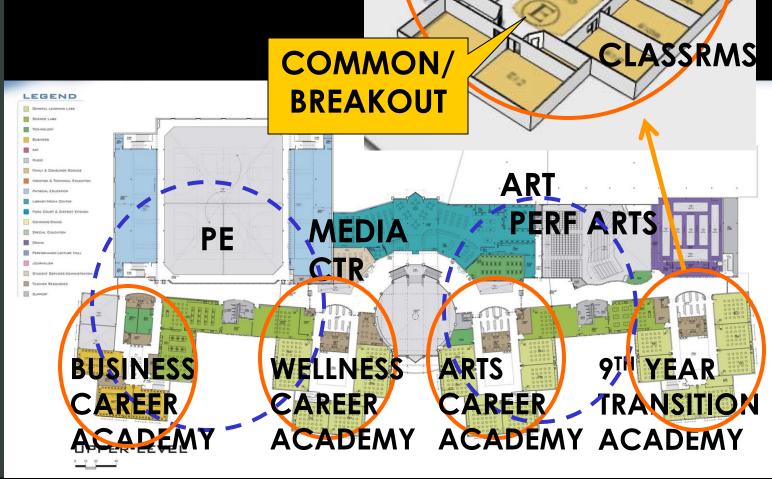
cambio continu





Flexible Platform for Change GLACIER HS, KALISPELL, MT

Plataforma flexible para el cambio continuo





TCHR PLAN

CENTER

CIENC

Forest Avenue K - 2 Centro 21 Forest Avenue School K-2 Center





Forest Avenue K - 2 Centro 21

Forest Avenue School K-2 Center MIDDLETOWN, RI, USA

Teacher

Teams,

Multi-Age,

Flexible

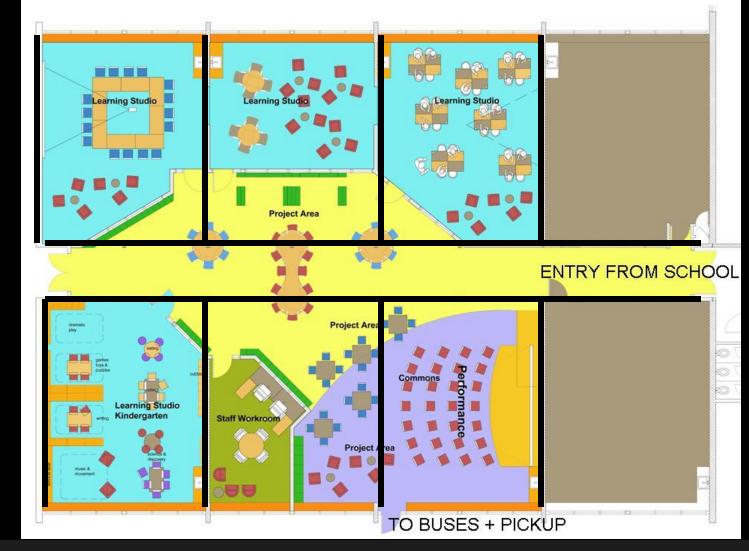
Student

Groups



Forest Avenue School K-2 Center MIDDLETOWN, RI, USA

Teacher Teams, Multi-Age, Flexible Student Groups

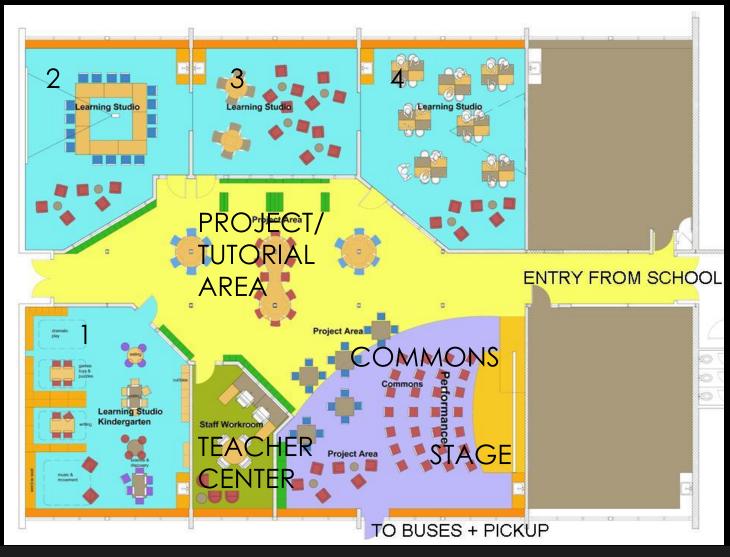




Forest Avenue School K-2 Centre MIDDLETOWN, RI, USA

Teacher Teams, Multi-Age, Flexible Student Groups

4 Core Teachers + 2 Spl Ed Teachers + Specialists with 85 Students



Forest Avenue K - 2 Centro 21

Forest Avenue School K-2 Center



Forest Avenue K - 2 Centro 21



- •21st Century Skills
- •Standardized testing scores significantly higher than comparative schools
- •High university acceptance/attendance: 89%
- •1.5X national average university graduation rate: 80%
- •2X national university enrollment in science + math: 40%





LEARNING RESULTS										
CALIFORNIA STANDARDS TEST SO	CALIFORNIA STANDARDS TEST SCORES									
Biology	10 th	11 th								
NEW TECH HIGH										
•% Advanced	47%	47%								
•% Proficient	25%	25%								
ALL COUNTY SCHOOLS										
•% Advanced	19%	19%								
•% Proficient	28%	18%								
ALL CALIFORNIA SCHOOLS										
•% Advanced	21%	20%								
•% Proficient	24%	$22^{\circ}/_{\circ}$								



LEARNING RESULTS

CALIFORNIA STANDARDS TEST SCORES

Biology

NEW TECH HIGH

- •% Advanced
- •% Proficient

10th

11th

47%

25% 25%

ALL COUNTY SCHOOLS

- •% Advanced
- •% Proficient

28%

37%

ALL CALIFORNIA SCHOOLS

- •% Advanced
- •% Proficient



20%

22% 24%

42%



New Tech High New Tech Network ORGANISATION Nueva alta / Nueva Red Tech Tech 77

- •Year levels 9-12
- •400 students per school maximum
- •Integrated, interdisciplinary teaching
- •100% project-based learning
- •Teacher teams (2 or 3 teachers, synchronous)
- •Collaborative learning (2 to 4 student teams)
- •Double block periods: 180 minutes
- •12 credits (1/2 year) university courses before graduation
- Internships
- •Student generated senior project
- •1:1 computers since 1996





ARE STUDENTS EVALUATED ON? MEASURED

- Critical thinking
- •Collaboration
- •Oral communication
- •Written communication
- Technology literacy
- Citizenship and ethics
- •Career preparation
- Core subject mastery



NOT MEASURED

Creativity



New Tech High New Tech Network

•Geography + Language Arts

- •Computer Applications + Science
- •Biology + Literature
- •Math + Environmental Science
- •Computer Apps + Language Arts
- •Political Studies (Language Arts + Government + Economics)
- •Math + Engineering
- •Technology + Math
- •Communication Studies (Lang Arts + Drama)
- •Global Studies (Lang Arts + World History)
- •American Studies (Language Arts + US History)
- •Bio-Fitness (Biology + Health + PE)
- •Spatial Studies (Digital Media + Geometry)



New Tech High Nueva alta / Nueva Red Tech Tech 22 New Tech Network SAMPLE PROJECTS

- Animal Farm and Economics
- •1984 Big Brother is Watching You
- •Middle East Peace Conference
- •CSI Investigation
- •Imperialist Intervention in Haiti

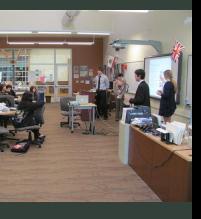




New Tech High New Tech Network SAMPLE PROJECTS



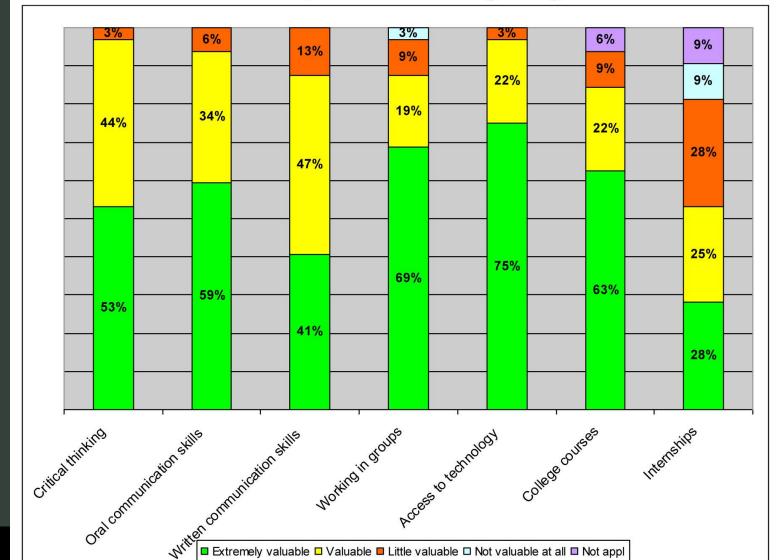
- •Students research heat transfer and energy transformations to design a device that would capture the sun's energy and convert it into useful energy for cooking.
- •Down to Earth
 - •Students investigate satellite orbits in order to determine the arc a satellite signal would cover, and use this information to find the number of satellites needed to cover the circumference of the Earth
- •Iron Chef
 - •Students discover how the logic of chemical stoichiometry can be used every day in the kitchen





New Tech Network Learning results

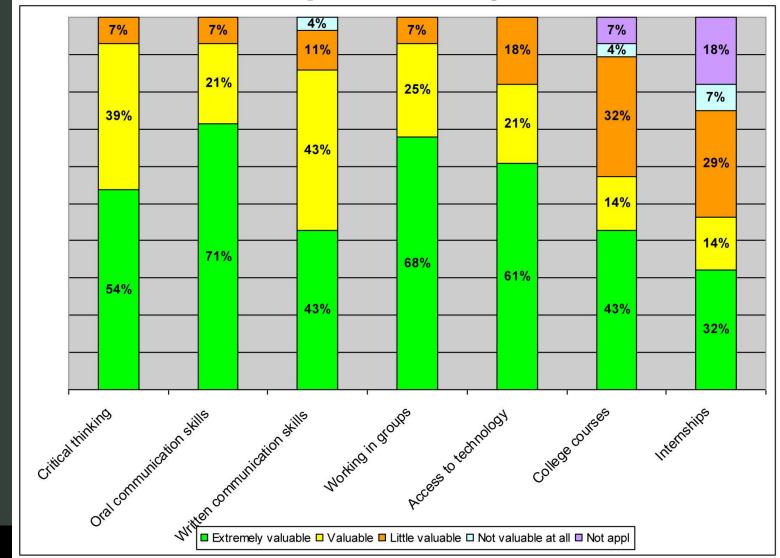
New Tech Alumni Survey
Value of New Tech Model Components on Meeting College Demands





New Tech Network Learning results

New Tech Alumni Survey
Value of New Tech Model Components on Meeting Work Demands

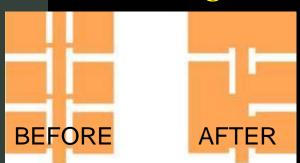




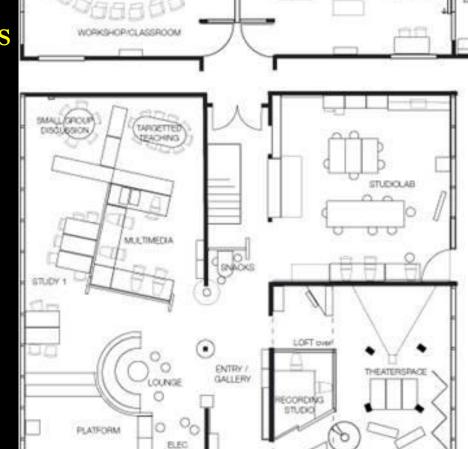
The End of the Classroom as We Know it Today Wooranna Park Primary School

MELBOURNE, AUSTRALIA

- Year 5 + 6
- 110 Students
- Teacher Teams
- Activity Zones
- Project-Based Learning



- High Poverty
- Test Scores at 36% - 73% vs 12% Expected per Student



WHITEBOA







Fin de la clase tal como la conocemos hoy 23 Center for Innovative Studies











The End of the Classroom as We Know it Today

Fin de la clase tal como la conocemos hoy 23 Center for Innovative Studies









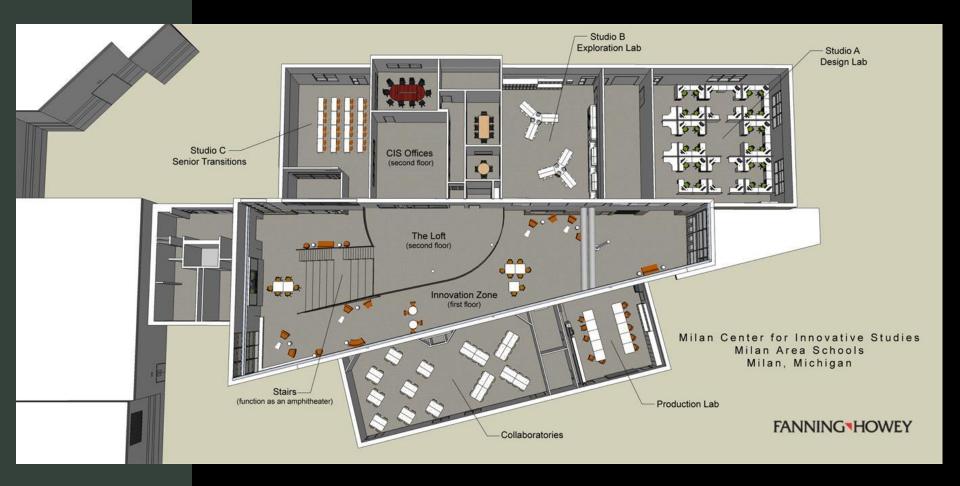






Fin de la clase tal como la conocemos hoy 23 Center for Innovative Studies

MILAN, MI





The End of the Classroom as We Know it Today

Transformación de la escuela + apa Desarrollo 24 School Transformation + Development Map

		TRANSFORMACION DEL COLEGIO + MAPA DE DESARROLLO												1 = 1 pc	
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26	CONTROL CARROON	Carto da medica solo presta servicio represdir y februações.		Cartte de nación con Moccopiadora y Estamen.		La demanda del centro de folocopica esta neducido por sallones, contiene medice electrónicos		Media Cir persedo pero ser solaborativo, indopotezonome/arbo de información		Media Cit percisioneria virtual distributio en diferentes lugares		7000 1000			
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33	MUEBLES ALUMNOS	Poco o nada pupitrea/ sillao pera lectura.		Pupitres con allen que se pueden mover		Pupitres flexibles + sillas, agrupables		escritorios quistables, flexibles, aflura erponomicas, silias, asientos suaves		Los estudiantes trabajan en espacios personales	L				
54	HETAVORIA	Poco un nieguna estanteria en los especios para ensefier pera los ficuerias.		Exterior trinicas que no complex con index las reconstituies.		Exteries fins y suficientes pare les necessidades hásicas		Los exteries complex con triba les recesidades de simucamentario		Musbles fesibles y ajustibles en ruedes agrupables y para cembler especies.					
										FACILITIES TOTAL OVERALL	sco	RE	15		
		FACILITIES AVERAGE											-		

Bogotá Iniciativa de Escuelas del Siglo 21 Bogota 21st Century Schools Initiative INFRASTRUCTURE

Guide to Planning 21st Century School Buildings Prepared for

Colombian Society of Architects



Secretary of Education of the District





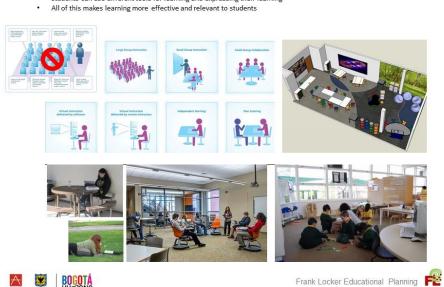


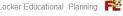


Bogotá Iniciativa de Escuelas del Siglo 21 25 Bogota 21st Century Schools Initiative OMBIA SOCIETY OF ARCHITECTS DING PRINCIPLES FOR 21ST CENTURY SCHOOLS

MULTIPLE LEARNING MODALITIES Guiding Principles

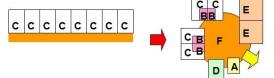
- Different people learn best in different ways
- Different teachers prefer different ways of guiding students
- Students can use different tools for learning and expressing their learning





SMALL LEARNING COMMUNITIES Guiding Principles

- · This is an effective strategy for building relationships among teachers, among students, and between students and teachers
- With Small Learning Communities (SLCs) the overall building is subdivided into components. Classrooms are arranged in small clusters or around patios instead of in long rows



SEPARATE CURRICULUMS DELIVERED BY INDIVIDUAL TEACHERS IN ISOLATED SETTINGS

A ROW OF CLASSROOMS TYPICALLY EACH ONE THE SAME

INTEGRATED CURRICULUM **DELIVERED BY** COLLABORATIVE TEACHERS IN RELATIONSHIP-BASED SETTINGS

A SUITE OF LEARNING SPACES VARIED IN SIZE, FURNITURE + EQUIPMENT













Bogotá Iniciativa de Escuelas del Siglo 21 25 Bogota 21st Century Schools Initiative CAPITAL DISTRICT SCHOOLS +

CAPITAL DISTRICT SCHOOLS +
COLOMBIA SOCIETY OF ARCHITECTS
INFORMED BY INNOVATIONS IN D.C.S.











CAPITAL DISTRICT SCHOOLS +
COLOMBIA SOCIETY OF ARCHITECTS
INFORMED BY INNOVATIONS AT
GIMNASIO LOS CAOBOS







CAPITAL DISTRICT SCHOOLS +
COLOMBIA SOCIETY OF ARCHITECTS
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COLOMBIA SOCIETY OF ARCHITECTS INFORMED BY INNOVATIONS AT

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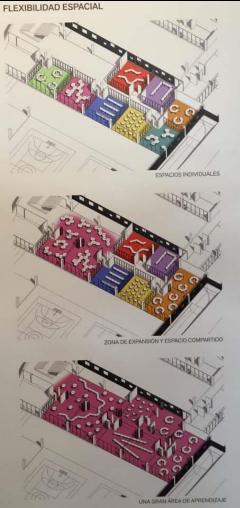




Bogotá Iniciativa de Escuelas del Siglo 21 25 Bogota 21st Century Schools Initiative

CAPITAL DISTRICT SCHOOLS + COLOMBIA SOCIETY OF ARCHITECTS









Bogotá Iniciativa de Escuelas del Siglo 21 25 Bogota 21st Century Schools Initiative CAPITAL DISTRICT SCHOOLS +

COLOMBIA SOCIETY OF ARCHITECTS





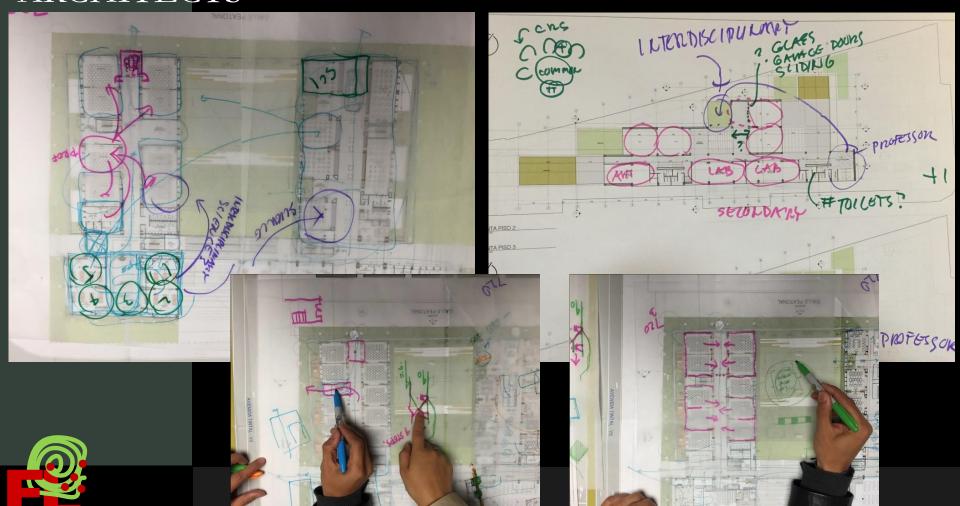
Bogota 21st Century Schools Initiative
CAPITAL DISTRICT SCHOOLS +
COLOMBIA SOCIETY OF ARCHITECTS
DESIGNS NOW EXPANDED TO 10+ SITES WITH 6+
ARCHITECTS







Bogota 21st Century Schools Initiative
CAPITAL DISTRICT SCHOOLS +
COLOMBIA SOCIETY OF ARCHITECTS
DESIGNS NOW EXPANDED TO 10+ SITES WITH 6+
ARCHITECTS



Bogota 21st Century Schools Initiative CAPITAL DISTRICT SCHOOLS + COLOMBIA SOCIETY OF ARCHITECTS WINNER, COMPLETE SCHOOL COMPETITION







