# Public Sector Strengthening Project (P150827)

AFRICA | Guinea-Bissau | Financial Management Global Practice | IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 1 | ARCHIVED on 11-Jun-2015 | ISR19592 |

Implementing Agencies: Ministry of Finance

#### **Key Dates**

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Board Approval date:24-Mar-2015
Planned Mid Term Review Date:22-Mar-2017
Original Closing Date:31-Dec-2018

Effectiveness Date:-Actual Mid-Term Review Date:-Revised Closing Date:31-Dec-2018

# **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to assist the Government to re-establish basic systems for public financial management.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

#### Components

Name

Public Disclosure Authorized

Performance, Control and Transparency of the Public Revenues:(Cost \$2.40 M)

Expenditure Control, Procurement, Accounting and Reporting:(Cost \$1.10 M)

Public Financial Management Reform Coordination and Project Management:(Cost \$1.50 M)

### **Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO		<ul><li>Satisfactory</li></ul>
Overall Implementation Progress (IP)	<u></u>	<ul><li>Satisfactory</li></ul>
Overall Risk Rating		<ul><li>Substantial</li></ul>

#### Implementation Status and Key Decisions

Waiting for effectiveness within days.

# Risks

# **Systematic Operations Risk-rating Tool**

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	<ul><li>Substantial</li></ul>		<ul><li>Substantial</li></ul>
Macroeconomic	Moderate		Moderate
Sector Strategies and Policies	Moderate		Moderate
Technical Design of Project or Program	Moderate		Moderate
Institutional Capacity for Implementation and Sustainability	• High		<ul><li>High</li></ul>
Fiduciary	<ul><li>Substantial</li></ul>		<ul><li>Substantial</li></ul>
Environment and Social	Low		<ul><li>Low</li></ul>
Stakeholders	Low		<ul><li>Low</li></ul>
Other			
Overall	<ul><li>Substantial</li></ul>		<ul><li>Substantial</li></ul>

# Results

# **Project Development Objective Indicators**

▶ Proportion of extra budgetary expenditures (DNT) in relation to total budgetary expenditures (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00			15.00
Date	19-Mar-2015			31-Dec-2018

# ▶ Increase in level of consolidation of cash balances as measured by the proportion of total revenues managed through the Treasury Single Account (TSA) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00			70.00
Date	19-Mar-2015			31-Dec-2018

#### ▶ Timely reporting of budget execution (Months, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	48.00			6.00
Date	19-Mar-2015			31-Dec-2018

#### **Overall Comments**

#### **Intermediate Results Indicators**

#### ▶ The tax and customs revenue increase by 30% (baseline in XOF billion nominal) (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	38.16			49.66
Date	19-Mar-2015			31-Dec-2018



#### ▶ Tax arrears collection improvement (Percentage of recuperated arrears over total arrears) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	16.00			50.00
Date	19-Mar-2015			31-Dec-2018

#### ▶ Customs arrears collection improvement (Percentage of recuperated arrears over total arrears) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.00			60.00
Date	19-Mar-2015			31-Dec-2018

#### ▶ Number of bank accounts in commercial banks reduced (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00			60.00
Date	19-Mar-2015			31-Dec-2018

## ▶ Bank reconciliations are performed on a regular basis (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Irregularly			Weekly
Date	19-Mar-2015			31-Dec-2018

▶ The budget is executed with less than 20% deviations (Per	centage, Custom)
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	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00			20.00
Date	19-Mar-2015			31-Dec-2018

### ▶ Reduction of payment arrears as % of GPD (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.70			0.30
Date	19-Mar-2015			31-Dec-2018

#### ▶ Quarterly then monthly budget execution statements are published out of SIGFIP (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Irregular			Monthly
Date	19-Mar-2015			31-Dec-2018

## ▶ Reform focal points in place in the Tax, Customs, Budget and Treasury Directorates (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00			4.00
Date	19-Mar-2015			31-Dec-2018

**Overall Comments** 

## **Data on Financial Performance**

<b>Disbursements</b>	(by	loan)	
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Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P150827	IDA-55950	Not Effective	XDR	1.90	1.90	0.00	0.00	1.90	0%
P150827	IDA-D0310	Not Effective	XDR	1.60	1.60	0.00	0.00	1.60	0%

# **Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P150827	IDA-55950	Not Effective	24-Mar-2015			31-Dec-2018	31-Dec-2018
P150827	IDA-D0310	Not Effective	24-Mar-2015			31-Dec-2018	31-Dec-2018

#### **Cumulative Disbursements**

# **Restructuring History**

There has been no restructuring to date.

# Related Project(s)

There are no related projects.