

## **TERMS OF REFERENCE (1)**

## Strategic support for regional policy coherence in the Amazon region

Regional RG-TXXXX Link on the IDB website

## 1. Background and justification

The Amazon, which spans nine countries and covers approximately 40% of South America's territory, is home to the world's largest rainforest, accounting for 35% of total primary forest land. Not only does it stand out for its great biodiversity, but it also influences regional and global climates. It is home to 47 million people and extends over 6.7 million km2 divided between Brazil (62%), Peru (11%), Bolivia (8%), Colombia (6%), Venezuela (6%), Guyana (2%), Suriname (2%), Ecuador (2%) and French Guiana (1%). The Amazon includes the vast lowland rainforest region of the Amazon River basin and several subregions, such as the Guiana Shield to the north and a portion of the Andes to the west. This vast territory, and its socio-cultural heterogeneity, complicates the adequate planning of its sustainable management, conservation and restoration interventions. Although often reduced to a single entity, the Amazon is home to immense environmental and socio-cultural diversity. The Brazilian Amazon alone (which covers 62% of the Amazon) generates at least an annual economic value of US\$317 billion in goods and services for the communities living there.

The IDB launched the Amazonia Forever regional program in June 2023, a holistic umbrella program that aims to increase financing, share strategic knowledge for decision-makers, and improve regional coordination to accelerate the sustainable, inclusive, and resilient development of the Amazon region. The programme is based on five pillars: (i) combating deforestation and strengthening environmental control and security in the context of national governments; ii) the bioeconomy, promoting alternative and sustainable economic activities; (iii) people, with the aim of having adequate access to quality education, health and employment; (iv) cities and sustainable infrastructure and connectivity; and (v) sustainable and low-carbon agriculture, livestock and forestry. In addition, it focuses on promoting the inclusion of women, indigenous peoples, Afro-descendants, and local communities; climate and forest conservation; and strengthening institutional capacities and the rule of law.

Within the framework of the above, this consultancy seeks to support the strengthening of regional coordination and integration among Amazonian countries to effectively contribute to COP30 discussions, promoting strategic, technical and political dialogue on issues of common interest among Amazonian countries and supporting the establishment of regional agendas for knowledge and learning exchange. These efforts are expected to specifically target dialogue among policy makers and parliamentarians, and to find common ground around strategic common interests for a resilient and sustainable development of the Amazon region. Therefore, a firm that supports these activities in Amazonian countries and with regional expertise is sought, while ensuring inclusion of the different actors involved in this region.

## 2. Objectives



To foster dialogue and learning, while mobilizing and convening policy makers and groups of national parliamentarians in Amazon countries around strategic agendas of common interest. To accomplish this objective, the selected firm is expected to carry out qualitative and quantitative studies that contemplate the systematization and analysis of regional policies on strategic issues for the Amazon based on inclusive regional dialogue and educational activities, and with special emphasis on the compilation and systematization of their experiences and perspectives regarding each strategic issue, of relevance for the negotiation agendas expected for COP30.

# 3. Key activities

- Conduct research that analyzes and documents the policy situation and its coherence in the Amazon region and raise priority strategic issues.
- Develop a methodological strategy for dialogue, information gathering, and validation of the products on strategic regional policies in the Amazon, which includes participatory and multidisciplinary dialogue spaces with key actors in the Amazon region.
- Logistically organize the development of the necessary dialogue and validation events (including calls, advertising, food, rentals and other necessary logistical elements).
- Coordinate and co-facilitate each of the processes proposed in the methodological proposal together with the Bank and the different key stakeholders. Systematize the realization of the events through the documentation of lists, photographs and a complete report with conclusions of the sessions held, achievements, success factors and lessons learned.
- Develop recommendations to the different actors involved to transfer knowledge to the
  actors involved in the issue, scale up the process, adapt the knowledge and generate
  inputs for the development of new initiatives.
- Document and assess the methodology, processes and results achieved
- Systematize the entire process with emphasis on the results and findings of the study aiming at COP30.

### 4. Expected Outcomes and Deliverables

- Work plan and methodology: A report that describes the methodology and work plan in detail.
- Mid-term report showing significant progress on the systematization activities, as well as on regional dialogues and/or learning activities among policy making representatives, prior to validation.
- Final report of the study on the coherence of regional policies on strategic issues in the Amazon based on regional dialogue, including a detailed report of the entire process as per the agreed methodology.

### 5. Schedule and Milestones

The consultancy will be completed in 20 months

### 6. Reporting requirements

• The IDB reserves the right to disclose, in whole or in part, any pertinent information about the work performed by the selected CF.



- The selected firm must submit all reports in electronic format using Microsoft Word, Excel, PowerPoint and Adobe PDF Editor.
- The selected firm must provide the IDB with all databases, information, and any files generated during the consultancy.

## 7. Acceptance criteria

• Each deliverable will be sent to the Project Team Leader at the IDB. Acceptance must be received before considering a milestone as completed. Acceptance will be formalized via email and should not exceed fifteen (15) days following receipt.

## 8. Other requirements

- The CF must have a team with a minimum of 10 years of international professional experience in Latin America and the Caribbean (LAC), with proven experience in conducting strategic dialogue, engaging with policy makers in countries of the Amazon region, and systematizing experiences for further decision making among the legislative bodies in the Amazon region. Demonstrated experience in the design and use of advocacy and participatory tools for the systematization of experiences in regional dialogues.
- The CF must have specific experience in conducting structured dialogue and learning sessions, as well as systematization studies at the regional level in the Amazon region.
- The CF must have a team with extensive experience in writing reports, analytical frameworks, organizing processes, structured dialogues, managing teams of international consultants, and conducting studies.

### 9. Supervision

 The selected CF will develop all the deliverables under the supervision of CSD/ACU Lead Sector Specialist.

Pa	Payment schedule				
Deliverable		Share			
•	Deliverable 1. Methodology and work plan	20%			
•	Deliverable 2. Mid-term report showing significant progress	40%			
•	Deliverable 3. Final report	40%			
TOTAL		100%			



### **TERMS OF REFERENCE (2)**

Generation of a report / knowledge product describing the climate and nature nexus within the context of regional networks

Regional RG-T4627 Link on the IDB website

# 11. Background and justification

The Amazon, which spans nine countries and covers approximately 40% of South America's territory, is home to the world's largest rainforest, accounting for 35% of total primary forest land. Not only does it stand out for its great biodiversity, but it also influences regional and global climates. It is home to 47 million people and extends over 6.7 million km2 divided between Brazil (62%), Peru (11%), Bolivia (8%), Colombia (6%), Venezuela (6%), Guyana (2%), Suriname (2%), Ecuador (2%) and French Guiana (1%). The Amazon includes the vast lowland rainforest region of the Amazon River basin and several subregions, such as the Guiana Shield to the north and a portion of the Andes to the west. This vast territory, and its socio-cultural heterogeneity, complicates the adequate planning of its sustainable management, conservation and restoration interventions. Although often reduced to a single entity, the Amazon is home to immense environmental and socio-cultural diversity. The Brazilian Amazon alone (which covers 62% of the Amazon) generates at least an annual economic value of US\$317 billion in goods and services for the communities living there.

The IDB launched the Amazonia Forever regional program in June 2023, a holistic umbrella program that aims to increase financing, share strategic knowledge for decision-makers, and improve regional coordination to accelerate the sustainable, inclusive, and resilient development of the Amazon region. The programme is based on five pillars: (i) combating deforestation and strengthening environmental control and security in the context of national governments; ii) the bioeconomy, promoting alternative and sustainable economic activities; (iii) people, with the aim of having adequate access to quality education, health and employment; (iv) cities and sustainable infrastructure and connectivity; and (v) sustainable and low-carbon agriculture, livestock and forestry. In addition, it focuses on promoting the inclusion of women, indigenous peoples, Afro-descendants, and local communities; climate and forest conservation; and strengthening institutional capacities and the rule of law.

Within the framework of the above, this consultancy seeks to support the strengthening of regional integration among Amazonian countries to effectively comply with COP30, promoting strategic, technical and political dialogue on issues of common interest among Amazonian countries and supporting the establishment of regional agendas for the exchange of knowledge.

### 12. Objectives

Generation of a report / knowledge product describing the climate and nature nexus within the context of, at least, two regional networks.



## **Key activities**

- Conduct academic research that analyzes and documents the climate and nature nexus within the context of, at least, two regional networks.
- Develop a methodological strategy for dialogue, information gathering, and validation of the study, which includes participatory and multidisciplinary dialogue spaces with key actors in the Amazon region (Bolivia, Brazil, Colombia, Ecuador, Guyana, Peru, Suriname, and Venezuela).
- Logistically organize the development of the necessary dialogue and validation events (including calls, advertising, food, rentals and other necessary logistical elements). The costs of participation (cover travel, accommodation and food expenses) must be included.
- Coordinate and co-facilitate each of the processes proposed in the methodological proposal together with the Bank and the different key stakeholders. Systematize the realization of the events through the documentation of lists, photographs and a complete report with conclusions of the sessions held, achievements, success factors and lessons learned.
- Develop recommendations to the different actors involved to transfer knowledge to the actors involved in the issue, scale up the process, adapt the knowledge and generate inputs for the development of new initiatives.
- Document and assess the methodology, processes and results achieved
- Systematize the entire process in a publishable academic article with emphasis on the results and findings of the study.

## 13. Expected Outcomes and Deliverables

- Methodology and work plan: A report that describes the methodology and work plan in detail.
- Proposal for the methodological design of the process
- Mid-term report showing significant progress of the analysis including a draft study prior to validation
- Final report of the study including a detailed report of the entire process

#### 14. Schedule and Milestones

The consultancy will be completed in 10 months

### 15. Reporting requirements

- The IDB reserves the right to disclose, in whole or in part, any pertinent information about the work performed by the selected CF.
- The selected firm must submit all reports in electronic format using Microsoft Word, Excel, PowerPoint and Adobe PDF Editor.
- The selected firm must provide the IDB with all databases, information, and any files generated during the consultancy.

## 16. Acceptance criteria

Each deliverable will be sent to the Project Team Leader at the IDB. Acceptance must be
received before considering a milestone as completed. Acceptance will be formalized via
email and should not exceed fifteen (15) days following receipt.

### 17. Other requirements



- The CF must have a team with a minimum of 10 years of international professional experience in Latin America and the Caribbean (LAC), with proven experience in systematizing experiences in projects/programs/initiatives mainly associated with the development of the Amazon region. Demonstrated experience in the climate and nature.
- The CF must have specific experience in conducting studies at the regional level
- The CF must have a team with extensive experience in writing reports, analytical frameworks, organizing processes, structured dialogues, managing teams of international consultants, and conducting studies.

## 18. Supervision

 The selected CF will develop all the deliverables under the supervision of Verónica Galmez, CSD/ACU Sector Specialist.

Payment schedule				
Deliverable				
<ul> <li>Deliverable 1. Methodology and work plan</li> </ul>	20%			
Deliverable 2. Proposal for the methodological design of the process	20 %			
Deliverable 3. Mid-term report showing significant progress of the analysis including a draft study prior to validation	30%			
Deliverable 4. Final report of the study including a detailed report of the entire process	30%			
TOTAL				



## Terms of Reference (3)

## Consultant for the systematization of key lessons / emerging themes - baseline report

**Location: Remote** 

The IDB Group is a community of diverse, versatile, and passionate individuals, united to improve lives in Latin America and the Caribbean. Those who work with us find purpose and do what they love in an inclusive, collaborative, agile, and rewarding environment.

The IDB's Amazon Coordination Unit is composed of a multidisciplinary team leading the Amazon Regional Program: Amazon Forever. The program works in eight Amazonian countries (Bolivia, Brazil, Colombia, Ecuador, Guyana, Suriname, Peru, and Venezuela) to promote climate action and resilient recovery in the region, in line with the IDB Group's 2025 Vision. The Amazon Forever Program mobilizes public and private resources to forge and implement sustainable and inclusive development models based on human capital, natural wealth, and cultural heritage of the Amazon region. The program's cross-cutting themes are: human capital, sustainable agriculture, forest management, bioeconomy, infrastructure and sustainable cities, institutional strengthening, forest conservation, and gender and diversity. One of the main objectives of the Program is to promote gender equality and identity development of indigenous peoples in the Amazon.

We are looking for a consultant to develop a systematization of key lessons / emerging themes - baseline report.

## Here is what you will do

- Develop a work plan, including methodology and schedule.
- Collection and Analyze of information related to the subject of study

### **Schedule of Deliveries and Payments**

Deliverable #	Percentage	Estimated Delivery Date
Output 1: Work plan, methodology and tools	20%	Within 15 days of contract signing
proposed for the collection of information.		
Output 2: Progress report including early	30%	Within 2 months of contract
findings		signing
Output 3: Final Baseline Report.	40%	Within 5 months of contract
		signing

## Here is what you will need

- **Education**: A university degree (master's or PhD) in economics, environmental sciences, or social sciences.
- **Experience**: At least 10 years of progressive experience in similar projects, including economic research or business analysis
- Languages: English

## **Key Skills**



- Focus on client.
- Assertive communication.

## Requirements

- Citizenship: You are a citizen of one of our 48 member countries.
- Consanguinity: You do not have family members (up to the fourth degree of consanguinity and second degree of affinity, including spouse) working at the IDB, IDB Invest, or IDB Lab.
- COVID-19 Considerations: The health and safety of our employees are our top priority.
   As a condition of employment, the IDB/IDB Invest requires all new employees to be fully vaccinated against COVID-19.

## **Contract Type and Duration**

- Contract Type: External Products and Services Consultant (PEC), lump sum.
- Duration: 8 months.

## **What We Offer**

The IDB Group offers benefits that cater to the different needs and moments of an employee's life.

These benefits include:

- Competitive compensation package.
- Flexible way of working. You will be evaluated by deliverable.

## **Our Culture**

At the IDB Group, we work for everyone to bring their best to work, willing to try new approaches without fear, being accountable for their actions, and receiving recognition for them. Diversity, Equity, Inclusion, and Belonging (DEIB) are the pillars of our organization. We celebrate all dimensions of diversity and encourage women, LGBTQ+, people with disabilities, Afrodescendants, and indigenous peoples to apply. We ensure that individuals with disabilities are provided with reasonable accommodations to participate in the job interview process. If you are a qualified candidate with a disability, please email us at diversity@iadb.org to request reasonable accommodations to complete this application.

Our Human Resources team thoroughly reviews each application.

### **About the IDB Group**

The IDB Group, composed of the Inter-American Development Bank (IDB), IDB Invest, and IDB Lab, offers flexible financing solutions to its member countries to finance economic and social development through loans and grants to public and private entities in Latin America and the Caribbean.

#### About the IDB



The Inter-American Development Bank's mission is to improve lives. Founded in 1959, the IDB is one of the main sources of long-term financing for economic, social, and institutional development in Latin America and the Caribbean. The IDB also conducts cutting-edge research projects and provides policy advice, technical assistance, and training to public and private clients throughout the region.

## Follow us:

https://www.linkedin.com/company/inter-american-development-bank/

https://www.facebook.com/IADB.org

https://twitter.com/the IDB



## **TERMS OF REFERENCE (4)**

Consulting firm for the diagnosis, analysis, and recommendations on climate additionality in key sectors to access climate finance in Amazonian countries

Regional RG-T4627 Link on the IDB website

## 20. Background and justification

The Amazon, which spans nine countries and covers approximately 40% of South America's territory, is home to the world's largest rainforest, accounting for 35% of total primary forest land. Not only does it stand out for its great biodiversity, but it also influences regional and global climates. It is home to 47 million people and extends over 6.7 million km2 divided between Brazil (62%), Peru (11%), Bolivia (8%), Colombia (6%), Venezuela (6%), Guyana (2%), Suriname (2%), Ecuador (2%) and French Guiana (1%). The Amazon includes the vast lowland rainforest region of the Amazon River basin and several subregions, such as the Guiana Shield to the north and a portion of the Andes to the west. This vast territory, and its socio-cultural heterogeneity, complicates the adequate planning of its sustainable management, conservation and restoration interventions. Although often reduced to a single entity, the Amazon is home to immense environmental and socio-cultural diversity. The Brazilian Amazon alone (which covers 62% of the Amazon) generates at least an annual economic value of US\$317 billion in goods and services for the communities living there.

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Within the framework of the above, this consultancy seeks to support the implementation of the long-term ambition of Amazonia Forever through further access to climate finance. Particularly, this consultancy aims at developing feasibility studies for demonstrating climate additionality in key sectors that might be currently underrepresented in Amazonia Forever's portfolio of operations

#### 21. Objectives

The CF will develop a diagnosis, analysis, and recommendations on climate additionality in key sectors to support the demonstration of climate additionality in key sectors that may currently be underrepresented in Amazonia Forever's portfolio of operations.



## **Key activities**

- Define the programme scope: clearly outline the objectives, goals, and deliverables of the programme in coordination with relevant sectoral teams.
- Conduct Market Research: Analyze the market demand, beneficiaries. Gather data on industry / sector trends and beneficiaries' adoption rates.
- Technical Feasibility: Assess the technical requirements and capabilities. Determine if the technology and resources needed are available and achievable.
- Financial Feasibility: Estimate costs, affordability, and profitability. Create detailed budgets and funding requirements.
- Operational Feasibility: Evaluate the organizational structure and operational requirements, including implementation arrangements.
- Legal and Regulatory Feasibility: Identify any legal requirements, permits, and regulations that may affect the programme. Ensure compliance with sector standards.
- Risk Analysis: Identify potential risks and challenges. Assess their impact and likelihood and develop mitigation strategies. This could also include risks related to environmental and social aspects and safeguards as per IDB's and the targeted climate fund's policies.
- Compile Findings: Organize and summarize the research and analyses in a comprehensive report (the feasibility study). Include an executive summary, methodology, and recommendations.
- Review and Revise: Gather feedback from stakeholders and make necessary revisions to ensure accuracy and clarity.
- Decision-Making: Present the feasibility study for decision making and course corrections needed.

## 22. Expected Outcomes and Deliverables

- Methodology and work plan: A report that describes the methodology and work plan in detail.
- Mid-term report showing significant progress of the analysis including a draft report prior to validation
- Final report

# 23. Schedule and Milestones

The consultancy will be completed in 12 months

#### 24. Reporting requirements

- The IDB reserves the right to disclose, in whole or in part, any pertinent information about the work performed by the selected CF.
- The selected firm must submit all reports in electronic format using Microsoft Word, Excel, PowerPoint and Adobe PDF Editor.
- The selected firm must provide the IDB with all databases, information, and any files generated during the consultancy.

## 25. Acceptance criteria

 Each deliverable will be sent to the Project Team Leader at the IDB. Acceptance must be received before considering a milestone as completed. Acceptance will be formalized via email and should not exceed fifteen (15) days following receipt.



## 26. Other requirements

- The CF must have a team with a minimum of 10 years of international professional experience in Latin America and the Caribbean (LAC), with proven experience in accessing climate funds and with proven experience of past approved projects and programmes in LAC.
- The CF must have a team with extensive experience in writing reports, analytical frameworks, organizing processes, structured dialogues, participatory dialogue techniques, managing teams, stakeholders, beneficiaries.

## 27. Supervision

 The selected CF will develop all the deliverables under the supervision of CSD/ACU Lead Sector Specialist.

Payment schedule					
Deliverable					
Deliverable 1. Methodology and work plan	20%				
<ul> <li>Deliverable 2. Mid-term report showing significant progress of the analysis including a draft study prior to validation</li> </ul>	s 40%				
<ul> <li>Deliverable 3. Final report of the study including a detailed report of the entire process</li> </ul>	40%				
TOTAL	100%				



### **TERMS OF REFERENCE (5)**

Consultancy for the diagnosis, analysis, and recommendations on climate vulnerability for accessing climate finance in Amazonian countries

Regional RG-T4627 Link on the IDB website

## 29. Background and justification

The Amazon, which spans nine countries and covers approximately 40% of South America's territory, is home to the world's largest rainforest, accounting for 35% of total primary forest land. Not only does it stand out for its great biodiversity, but it also influences regional and global climates. It is home to 47 million people and extends over 6.7 million km2 divided between Brazil (62%), Peru (11%), Bolivia (8%), Colombia (6%), Venezuela (6%), Guyana (2%), Suriname (2%), Ecuador (2%) and French Guiana (1%). The Amazon includes the vast lowland rainforest region of the Amazon River basin and several subregions, such as the Guiana Shield to the north and a portion of the Andes to the west. This vast territory, and its socio-cultural heterogeneity, complicates the adequate planning of its sustainable management, conservation and restoration interventions. Although often reduced to a single entity, the Amazon is home to immense environmental and socio-cultural diversity. The Brazilian Amazon alone (which covers 62% of the Amazon) generates at least an annual economic value of US\$317 billion in goods and services for the communities living there.

The IDB launched the Amazonia Forever regional program in June 2023, a holistic umbrella program that aims to increase financing, share strategic knowledge for decision-makers, and improve regional coordination to accelerate the sustainable, inclusive, and resilient development of the Amazon region. The programme is based on five pillars: (i) combating deforestation and strengthening environmental control and security in the context of national governments; ii) the bioeconomy, promoting alternative and sustainable economic activities; (iii) people, with the aim of having adequate access to quality education, health and employment; (iv) cities and sustainable infrastructure and connectivity; and (v) sustainable and low-carbon agriculture, livestock and forestry. In addition, it focuses on promoting the inclusion of women, indigenous peoples, Afro-descendants, and local communities; climate and forest conservation; and strengthening institutional capacities and the rule of law.

Within the framework of the above, this consultancy seeks to support the implementation of the long-term ambition of Amazonia Forever through further access to climate finance. Particularly, this consultancy aims at developing climate vulnerability analyses for demonstrating climate additionality in key sectors that might be currently underrepresented in Amazonia Forever's portfolio of operations

### 30. Objectives



The CF will develop a diagnostic on climate vulnerability for supporting the demonstration of climate additionality in key sectors that might be currently underrepresented in Amazonia Forever's portfolio of operations.

#### **Key activities**

Define and operationalize steps that create a robust framework for assessing climate vulnerability, ensuring that interventions funded by the targeted climate fund are effective, additional and efficient. The framework could include:

- Define Objectives and Scope: Identify the specific goals of the analysis. Determine the geographic and sectoral focus.
- Collect Data: Gather data on climate hazards. Collect socio-economic data relevant to the target area (e.g., demographics, economic activities). This could include climate modeling.
- Identify Vulnerability Indicators: Develop indicators that reflect both exposure and sensitivity to climate impacts. Consider factors such as livelihoods, infrastructure, and ecosystem resilience among others.
- Assess Exposure and Sensitivity: Analyze how communities and sectors are exposed to climate hazards. Evaluate the sensitivity of the systems in place to these hazards.
- Evaluate Adaptive Capacity: Assess the ability of communities and sectors to adapt to climate change. Consider resources, knowledge, governance, and technology.
- Conduct Risk Assessment: Integrate exposure, sensitivity, and adaptive capacity to identify overall vulnerability. Use qualitative and quantitative methods to analyze risks.
- Prioritize Vulnerabilities and define eligibility criteria: Rank vulnerabilities based on their potential impact and likelihood. Focus on the most critical areas that require intervention.
- Develop Recommendations: Propose adaptation strategies and actions to reduce vulnerabilities. Consider both short-term and long-term measures.
- Documentation and Reporting: Compile findings and recommendations into a comprehensive report. Ensure clarity and accessibility for various stakeholders.
- Monitoring and Evaluation: Establish a framework for monitoring the effectiveness of implemented measures. Plan for periodic reviews and updates to the vulnerability analysis.

# 31. Expected Outcomes and Deliverables

- Methodology and work plan: A report that describes the methodology and work plan in detail.
- Mid-term report showing significant progress of the analysis including a draft study prior to validation
- Final report of the study including a detailed report of the entire process

### 32. Schedule and Milestones

The consultancy will be completed in 12 months

### 33. Reporting requirements

• The IDB reserves the right to disclose, in whole or in part, any pertinent information about the work performed by the selected CF.



- The selected firm must submit all reports in electronic format using Microsoft Word, Excel, PowerPoint and Adobe PDF Editor.
- The selected firm must provide the IDB with all databases, information, and any files generated during the consultancy.

## 34. Acceptance criteria

Each deliverable will be sent to the Project Team Leader at the IDB. Acceptance must be
received before considering a milestone as completed. Acceptance will be formalized via
email and should not exceed fifteen (15) days following receipt.

## 35. Other requirements

- The CF must have a team with a minimum of 10 years of international professional experience
  including project development in Latin America and the Caribbean (LAC), with proven
  experience in climate modeling, climate vulnerability analysis in key sectors prioritized by the
  Amazonia Forever Programme.
- The CF must have specific experience in conducting studies at the regional / global level and should demonstrate a good understanding of climate data platforms.
- The CF must have a team with extensive experience in writing reports, analytical frameworks, and organizing processes.

#### 36. Supervision

 The selected CF will develop all the deliverables under the supervision of CSD/ACU Sector Lead Specialist.

Payment schedule					
Deliverable					
Deliverable 1. Methodology and work plan	20%				
Deliverable 2. Mid-term report showing significant progress of the analysis including a draft study prior to validation	40%				
Deliverable 3. Final report of the study	40%				
TOTAL					