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CREDIT NUMBER 5667-ML

# Financing Agreement

(Sahel Malaria and Neglected Tropical Diseases Project)

between

REPUBLIC OF MALI

and

INTERNATIONAL DEVELOPMENT ASSOCIATION

Dated *July 28*, 2015

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**FINANCING AGREEMENT**

AGREEMENT dated July 28, 2015, entered into between REPUBLIC OF MALI (“Recipient”) and INTERNATIONAL DEVELOPMENT ASSOCIATION (“Association”). The Recipient and the Association hereby agree as follows:

**ARTICLE I — GENERAL CONDITIONS; DEFINITIONS**

- 1.01. The General Conditions (as defined in the Appendix to this Agreement) constitute an integral part of this Agreement.
- 1.02. Unless the context requires otherwise, the capitalized terms used in this Agreement have the meanings ascribed to them in the General Conditions or in the Appendix to this Agreement.

**ARTICLE II — FINANCING**

- 2.01. The Association agrees to extend to the Recipient, on the terms and conditions set forth or referred to in this Agreement, a credit in an amount equivalent to twenty six million four hundred thousand Special Drawing Rights (SDR26,400,000) (variously, “Credit” and “Financing”) to assist in financing the project described in Schedule 1 to this Agreement (“Project”).
- 2.02. The Recipient may withdraw the proceeds of the Financing in accordance with Section IV of Schedule 2 to this Agreement.
- 2.03. The Maximum Commitment Charge Rate payable by the Recipient on the Unwithdrawn Financing Balance shall be one-half of one percent (1/2 of 1%) per annum.
- 2.04. The Service Charge payable by the Recipient on the Withdrawn Credit Balance shall be equal to three-fourths of one percent (3/4 of 1%) per annum.
- 2.05. The Payment Dates are February 15 and August 15 in each year.
- 2.06. The principal amount of the Credit shall be repaid in accordance with the repayment schedule set forth in Schedule 3 to this Agreement
- 2.07. The Payment Currency is Euro.

### **ARTICLE III — PROJECT**

- 3.01. The Recipient declares its commitment to the objective of the Project. To this end, the Recipient shall carry out the Project in accordance with the provisions of Article IV of the General Conditions.
- 3.02. Without limitation upon the provisions of Section 3.01 of this Agreement, and except as the Recipient and the Association shall otherwise agree, the Recipient shall ensure that the Project is carried out in accordance with the provisions of Schedule 2 to this Agreement.

### **ARTICLE IV — REMEDIES OF THE ASSOCIATION**

- 4.01. The Additional Event of Suspension consists of the following, namely that the Agreement for the Provision of Technical Assistance or the Convention for Technical Assistance have been amended, suspended, abrogated, repealed or waived so as to affect materially and adversely the ability of the Recipient to perform any of its obligations under this Agreement.

### **ARTICLE V — EFFECTIVENESS; TERMINATION**

- 5.01 The Effectiveness Deadline is the date one hundred twenty (120) days after the date of this Agreement.
- 5.02. For purposes of Section 8.05(b) of the General Conditions, the date on which the obligations of the Recipient under this Agreement (other than those providing for payment obligations) shall terminate is twenty years after the date of this Agreement.

**ARTICLE VI — REPRESENTATIVE; ADDRESSES**

6.01. The Recipient's Representative is its minister at the time responsible for finance.

6.02. The Recipient's Address is:

Ministry of the Economy and Finance  
P. O. Box 234  
Bamako  
Mali

Facsimile:  
(223)20 22 19 14

6.03. The Association's Address is:

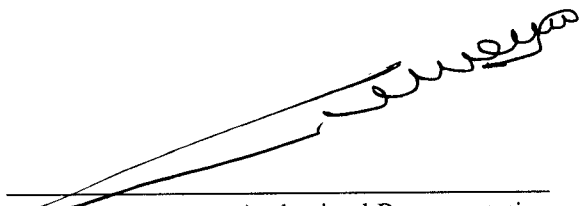
International Development Association  
1818 H Street, N.W.  
Washington, D.C. 20433  
United States of America

Cable:	Telex:	Facsimile:
INDEVAS Washington, D.C.	248423 (MCI)	1-202-477-6391

AGREED at *Bamako, Mali*, as of the day and year first above written.

REPUBLIC OF MALI

By



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Authorized Representative

Name: Mamadou Igor DIARRA

Title: Minister of Economy and Finance

INTERNATIONAL DEVELOPMENT ASSOCIATION

By



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Authorized Representative

Name: Paul Nounba Um

Title: Country Director for Mali

## SCHEDULE 1

### Project Description

The objective of the Project is to increase access to and use of harmonized community-level services for the prevention and treatment of malaria and selected neglected tropical diseases in targeted cross-borders areas in Participating Countries in the Sahel region.

The Project consists of the following parts:

#### **Component 1: Improve Regional Collaboration for Stronger Results Across Participating Countries**

Support the Recipient to harmonize policies and procedures and engage in joint planning, implementation, knowledge exchange and evaluation of Project activities among Participating Countries through:

- (a) The establishment and maintenance of: (i) a Regional Steering Committee to: (A) harmonize technical strategies, implementation and monitoring tools across Participating Countries; (B) conduct joint planning of campaigns, cross-border activities and Project evaluations; and (C) identify operational research priorities and disseminate lessons learned in the context of Project implementation and evaluation; and (ii) Cross-border Committees to carry out: (A) local planning of interventions and monitoring and evaluation activities involving two or more districts in adjacent countries; (B) campaign style activities for SMC and MDA for integrated PC-NTD; and (C) the monitoring of the implementation of routine services, such as home or community based diagnosis and treatment of malaria, including iCCM.
- (b) Regional operational research, including: (i) capacity building, long-term training and technical assistance to improve skills and implementation know-how in national and regional research and teaching institutions; and (ii) regional communication networks, systems of computerized data management and sentinel sites for monitoring and evaluation, drug and insecticide resistance monitoring, in order to increase the usefulness, timeliness, simplicity and reliability of the information generated by country monitoring and surveillance systems.
- (c) Arrangements for regional pooled procurement of drugs for SMC and other essential commodities to facilitate the well-coordinated delivery of said drugs for SMC to all Participating Countries in advance of the annual malaria transmission season in order to ensure simultaneous roll out of the intervention and reduce transaction time and costs.

## **Component 2: Support Coordinated Implementation of Technical Strategies and Interventions**

Support the Recipient in its efforts to control malaria and NTDs, through community-based interventions with particular emphasis on populations with poor access to services living in border areas to provide the means for decreasing the burden and transmission of these diseases within country, including imported cases, and generating positive externalities for neighboring states, including:

- (a) community mobilization and intensive information, education and communications campaigns;
- (b) SMC for children 3-59 months of age;
- (c) community-based biological diagnosis of malaria using rapid diagnostic tests and effective treatment of confirmed malaria with artemisinin-based combination therapy;
- (d) integrated community-based diagnostic and treatment of the preventable NTDs; and
- (e) surgical treatment of reversible disabilities from trachoma and lymphatic filariasis at the community level.

## **Component 3: Strengthen Institutional Capacity to Coordinate and Monitor Implementation**

Support the Recipient to perform core Project implementation functions and insure effective and efficient Project implementation, monitoring and evaluation through:

- (a) national coordination and institutional strengthening, including: (i) strengthened coordination and project management capacities for the implementing agencies, as the recruitment and training of key personnel (for including financial management, procurement, monitoring and evaluation) as well as technical specialists at country level when required, Operating Costs and Workshops and Training; and (ii) strengthened institutional support at the national and regional level for NTDs and malaria programs, trainings and study tours for technical staff of the programs such as in epidemiological, monitoring and evaluation, medical waste management or supply chain, as well as equipment and Operating Costs for the NTDs and malaria programs.
- (b) strengthened health management information system, monitoring and evaluation as well as operational research capacity at the national level, including regular evaluations activities of Project interventions in the targeted areas, surveillance as well as specific surveys.

## Schedule 2

### Project Execution

#### Section I. Implementation Arrangements

##### A. Institutional Arrangements

1. The Recipient shall maintain throughout the period of Project implementation:
  - (a) its representative in the Regional Steering Committee to provide overall regional guidance and oversight for the Project and to participate in regular meetings;
  - (b) its representatives in the Cross-border Committees to provide local planning of interventions and monitoring of cross-border activities;
  - (c) the National Steering Committee to provide guidance and oversight for the Project and hold semi-annual reviews of performance and implementation planning; and
  - (d) the Project Implementation Unit to run the day-to-day management of the Project, and provide secretariat services to the National Steering Committee.

All with the composition, staffing, and powers acceptable to the Association as further described in the Project Operations Manual.

2.
  - (a) The Recipient shall, not later than November 30 in each calendar year during Project implementation, prepare, in cooperation with the National Steering Committee and furnish to the Association, a program of activities proposed for inclusion in the Project during the following calendar year, including: (i) a detailed timetable for the sequencing and implementation of said activities; (ii) the types of expenditures required for such activities; and (iii) the planned procurement methods for the expenditures (“Annual Work Program”).
  - (b) The Recipient shall exchange views with the Association on each such proposed annual work program, and shall thereafter carry out such program of activities for such following year as shall have been agreed between the Recipient and the Association.
  - (c) Only those activities which are included in an Annual Work Program shall be financed by the Project. Notwithstanding the foregoing, the Annual Work Program might be amended from time to time to include new activities with the prior and written concurrence of the Association.

##### B. Anti-Corruption

The Recipient shall ensure that the Project is carried out in accordance with the provisions of the Anti-Corruption Guidelines.



**C. Project Operations Manual and Medical Waste Management Plan**

- (a) The Recipient shall carry out the Project in accordance with the Project Operations Manual and the Medical Waste Management Plan.
- (b) The Recipient shall not amend the Project Operations Manual or the Medical Waste Management Plan without the prior written approval of the Association.
- (c) In the event of any conflict between the provisions of the Project Operations Manual or those of the Medical Waste Management Plan and this Agreement, the provisions of this Agreement shall prevail.

**D. Agreement for the Provision of Technical Assistance**

- 1. To facilitate the carrying out of the Project, the Recipient shall, not later than one month after the Effective Date, make part of the proceeds of the Financing allocated from time to time to Category (1) of the table set forth in Section IV.A.2 of this Schedule available to WHO/AFRO under an agreement between the Recipient and WHO/AFRO with terms and conditions approved by the Association, as further described in the Project Operations Manual (“Agreement for the Provision of Technical Assistance”).
- 2. The Recipient shall exercise its rights under the Agreement for the Provision of Technical Assistance in such manner as to protect the interests of the Recipient and those of the Association in order to accomplish the purposes of the Financing. Except as the Association shall otherwise agree, the Recipient shall not assign, amend, abrogate or waive the Agreement for the Provision of Technical Assistance.
- 3. In the event of any conflict between the provisions of the Agreement for the Provision of Technical Assistance and the provisions of this Agreement, the provisions of this Agreement shall prevail

**E. Cooperation Agreement with CAMEG**

- 1. To facilitate the carrying out of Component 1(c) of the Project, the Recipient shall, not later than one month after the Effective Date, make part of the proceeds of the Financing allocated from time to time to Category (1) of the table set forth in Section IV.A.2 of this Schedule available to CAMEG a under cooperation agreement between the Recipient and CAMEG, respectively with terms and conditions approved by the Association, as further described in the Project Operations Manual (“Cooperation Agreement”).
- 2. The Recipient shall exercise its rights under the Cooperation Agreement in such manner as to protect the interests of the Recipient and those of the Association in order to accomplish the purposes of the Financing. Except as the Association shall otherwise agree, the Recipient shall not assign, amend, abrogate or waive the Cooperation Agreement.

3. In the event of any conflict between the provisions of the Cooperation Agreement and the provisions of this Agreement, the provisions of this Agreement shall prevail

**F. Convention for Technical Assistance**

1. To facilitate the carrying out of the Project, the Recipient shall enter into, not later than three months after the Effective Date, and thereafter maintain an agreement with WAHO with terms and conditions approved by the Association, as further described in the Project Operations Manual (“Convention for Technical Assistance”).
2. The Recipient shall exercise its rights under the Convention for Technical Assistance in such manner as to protect the interests of the Recipient and those of the Association in order to accomplish the purposes of the Financing. Except as the Association shall otherwise agree, the Recipient shall not assign, amend, abrogate or waive the Convention for Technical Assistance.
3. In the event of any conflict between the provisions of the Convention for Technical Assistance and the provisions of this Agreement, the provisions of this Agreement shall prevail

**G. Service Agreement for Payments to Community Health Workers**

1. To facilitate the carrying out of Component 2 of the Project, the Recipient shall enter into, not later than six months after the Effective Date, and thereafter maintain an agreement with an adequate Service Provider to carry out Payments to Community Health Workers with terms and conditions approved by the Association, as further described in the Project Operations Manual (“Service Agreement”).
2. The Recipient shall exercise its rights under the Service Agreement in such manner as to protect the interests of the Recipient and those of the Association in order to accomplish the purposes of the Financing. Except as the Association shall otherwise agree, the Recipient shall not assign, amend, abrogate or waive the Service Agreement.
3. In the event of any conflict between the provisions of the Service Agreement and the provisions of this Agreement, the provisions of this Agreement shall prevail.

**Section II. Project Monitoring, Reporting and Evaluation**

**A. Project Reports**

1. The Recipient shall monitor and evaluate the progress of the Project and prepare Project Reports in accordance with the provisions of Section 4.08 of the General Conditions and on the basis of indicators set forth in the Project Operations Manual and found acceptable to the Association. Each Project Report shall cover the period of one calendar semester, and shall be furnished to the Association not later than forty five days after the end of the period covered by such report.

2. For purposes of Section 4.08(c) of the General Conditions, the report on the execution of the Project and related plan required pursuant to that Section shall be furnished to the Association not later than six months after the Closing Date.

**B. Financial Management, Financial Reports and Audits**

1. The Recipient shall maintain or cause to be maintained a financial management system in accordance with the provisions of Section 4.09 of the General Conditions.
2. Without limitation on the provisions of Part A of this Section, the Recipient shall prepare and furnish to the Association not later than forty five days after the end of each calendar quarter, interim unaudited financial reports for the Project covering the quarter, in form and substance satisfactory to the Association.
3. The Recipient shall have its Financial Statements audited in accordance with the provisions of Section 4.09(b) of the General Conditions. Each audit of the Financial Statements shall cover the period of one fiscal year of the Recipient, commencing with the fiscal year in which the first withdrawal was made under the Project. The audited Financial Statements for each such period shall be furnished to the Association not later than six months after the end of such period.

**Section III. Procurement**

**A. General**

1. **Goods and Non-consulting Services.** All goods and non-consulting services required for the Project and to be financed out of the proceeds of the Financing shall be procured in accordance with the requirements set forth or referred to in Section I of the Procurement Guidelines, and with the provisions of this Section.
2. **Consultants' Services.** All consultants' services required for the Project and to be financed out of the proceeds of the Financing shall be procured in accordance with the requirements set forth or referred to in Sections I and IV of the Consultant Guidelines, and with the provisions of this Section.
3. **Definitions.** The capitalized terms used below in this Section to describe particular procurement methods or methods of review by the Association of particular contracts, refer to the corresponding method described in Sections II and III of the Procurement Guidelines, or Sections II, III, IV and V of the Consultant Guidelines, as the case may be.

**B. Particular Methods of Procurement of Goods and Non-consulting Services**

1. **International Competitive Bidding.** Except as otherwise provided in paragraph 2 below, goods and non-consulting services shall be procured under contracts awarded on the basis of International Competitive Bidding.
2. **Other Methods of Procurement of Goods and Non-consulting Services.** The following methods, other than International Competitive Bidding, may be used for procurement of goods and non-consulting services for those contracts specified in the Procurement Plan: (a) National Competitive Bidding, subject to the additional provisions referred to in subparagraph 3 below; (b) Limited International Bidding; (c) Shopping; (d) Direct Contracting; (e) Framework Agreement; and (f) Procurement from United Nations Agencies.
3. **Additional Provisions for National Competitive Bidding**

The Additional Provisions for National Competitive Bidding are as follows:

- (a) in addition to the advertisement through a General Procurement Notice in the United Nations Development Business (UNDB), and on the Bank's external website, bids would be advertised in national newspapers with wide circulation;
- (b) eligible firms, including foreign bidders shall be allowed to participate in National Competitive Bidding procedures;
- (c) no domestic preference would be granted to domestic bidders or bidders from the West African Economic and Monetary Union (WAEMU) countries and for domestically manufactured goods;
- (d) bidders would be given at least four weeks to submit bids from the date of availability of the bidding documents;
- (e) the evaluation and award process for alternative bids would be revised to be concordant with the Bank's Procurement Guidelines;
- (f) procurement entities would use appropriate standard bidding documents acceptable to Association;
- (g) each bidding document and contract financed out of IDA financing would include provisions on matters pertaining to fraud and corruption as defined in paragraph 1.16(a) of the Procurement Guidelines;
- (h) in accordance with paragraph 1.16(e) of the Procurement Guidelines, each bidding document and contract financed out of the proceeds of the Grant would provide that:

- (i) the bidders, suppliers, contractors and subcontractors would permit the World Bank, at its request, to inspect their accounts and records relating to the bid submission and performance of the contract, and to have said accounts and records audited by auditors appointed by the World Bank; and
  - (ii) the deliberate and material violation by the bidder, supplier, contractor or subcontractor of such provision may amount to an obstructive practice as defined in paragraph 1.16(a)(v) of the Procurement Guidelines; and
- (i) the Association may recognize, if requested by the Borrower, exclusion from participation as a result of debarment under the national system, provided that the debarment is for offenses involving fraud, corruption or similar misconduct, and further provided that the Association confirms that the particular debarment procedure afforded due process and the debarment decision is final.

**C. Particular Methods of Procurement of Consultants' Services**

1. **Quality- and Cost-based Selection:** Except as otherwise provided in paragraph 2 below, consultants' services shall be procured under contracts awarded on the basis of Quality and Cost-based Selection.
2. **Other Methods of Procurement of Consultants' Services.** The following methods, other than Quality and Cost-based Selection, may be used for procurement of consultants' services for those contracts which are specified in the Procurement Plan: (a) Least Cost Selection; (b) Quality-based Selection; (c) Fixed Budget Selection; (d) Selection based on Consultants' Qualifications; (e) Selection of Individual Consultants; (f) Single-source Selection for firms and individual consultants; and (g) Selection of United Nations Agencies.

**D. Review by the Association of Procurement Decisions**

The Procurement Plan shall set forth those contracts which shall be subject to the Association's Prior Review. All other contracts shall be subject to Post Review by the Association.

**Section IV. Withdrawal of the Proceeds of the Financing**

**A. General**

1. The Recipient may withdraw the proceeds of the Financing in accordance with the provisions of Article II of the General Conditions, this Section, and such additional instructions as the Association shall specify by notice to the Recipient (including the "World Bank Disbursement Guidelines for Projects" dated May 2006, as revised from time to time by the Association and as made applicable to this Agreement pursuant to such instructions), to finance Eligible Expenditures as set forth in the table in paragraph 2 below.

2. The following table specifies the categories of Eligible Expenditures that may be financed out of the proceeds of the Financing ("Category"), the allocations of the amounts of the Financing to each Category, and the percentage of expenditures to be financed for Eligible Expenditures in each Category:

<b>Category</b>	<b>Amount of the Credit Allocated (expressed in SDR)</b>	<b>Percentage of Expenditures to be Financed by the Credit (inclusive of Taxes)</b>
(1) Goods, Non-Consulting Services, Consultants' Services, Operating Costs, Workshops and Training for the Project	24,300,000	100%
(2) Payments to Community Health Workers under Component 2 of the Project	1,050,000	100% of amounts disbursed
(3) Unallocated	1,050,000	
<b>TOTAL AMOUNT</b>	<b>26,400,000</b>	

**B. Withdrawal Conditions; Withdrawal Period**

1. Notwithstanding the provisions of Part A of this Section, no withdrawal shall be made:
  - (a) for payments under Category (1) made for Eligible Expenditures prior to the date of this Agreement, except that withdrawals up to an aggregate amount not to exceed SDR2,400,000 may be made for payments made twelve months prior to this date; or
  - (b) for payments made under Category (2) made for Eligible Expenditures prior to the date of this Agreement and until and unless: (i) the Recipient has executed a Service Agreement with a Service Provider for Payments to Community Health Workers; and (ii) a list of eligible Community Health Workers has been prepared in accordance with the rules and procedures included in the Project Operations Manual; all in form and substance satisfactory to the Association.
2. The Closing Date is December 31, 2019.

**Section V. Other Undertakings**

A. By December 31, 2017, or such other date as the Association shall agree upon, the Recipient shall: (i) carry out jointly with the Association, a mid-term review of the implementation of operations under the Project, which shall cover the progress achieved in the implementation of the Project; and (ii) following such mid-term review, act promptly and diligently to take any corrective action as shall be agreed by the Association.

B. On or before one month after the Effective Date, the Recipient shall: (i) adopt the Project Operations Manual in form and substance satisfactory to the Association; (ii) create and establish the Project Implementation Unit and the National Steering Committee in form and substance satisfactory to the Association; and (iii) hire an accountant for the Project Implementation Unit with terms of reference, experience and skills acceptable to the Association, as further detailed in the Project Operations Manual and in accordance with the provisions of Section III of this Schedule.

C. On or before five months after the Effective Date, the Recipient shall hire an external auditor, with terms of reference, experience and skills acceptable to the Association, as further detailed in the Project Operations Manual and in accordance with the provisions of Section III of this Schedule.

**SCHEDULE 3**

**Repayment Schedule**

<b>Date Payment Due</b>	<b>Principal Amount of the Credit repayable (expressed as a percentage)*</b>
On each February 15 and August 15, commencing August 15, 2021 to and including February 15, 2053	<b>1.5625%</b>

\* The percentages represent the percentage of the principal amount of the Credit to be repaid, except as the Association may otherwise specify pursuant to Section 3.03 (b) of the General Conditions.



#### APPENDIX - Definitions

1. “Agreement for the Provision of Technical Assistance” means the Agreement to be signed between the WHO/AFRO and the Recipient for the provision of technical assistance under the Project.
2. “Annual Work Program” means the annual work program to be prepared by the Recipient, through the Project Implementation Unit, in cooperation with the National Steering Committee not later than November 30 in each calendar year during Project implementation.
3. “Anti-Corruption Guidelines” means the “Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credits and Grants”, dated October 15, 2006 and revised in January 2011.
4. “CAMEG » means *Centrale d'Achat des Médicaments Essentiels Génériques* based in Burkina Faso, as established and operating under Burkina Faso’s Law.
5. “Category” means a category set forth in the table in Section IV of Schedule 2 to this Agreement.
6. “Community Health Workers” means community health workers in charge of implementing selected activities under Component 2 of the Project as further detailed in the Project Operations Manual.
7. “Consultant Guidelines” means the “Guidelines: Selection and Employment of Consultants under IBRD Loans and IDA Credits and Grants by World Bank Borrowers” dated January 2011 (revised July 2014).
8. “Convention for Technical Assistance” means the agreement to be signed between the Recipient and WAHO for the provision of technical assistance under the Project.
9. “Cooperation Agreement” means the Agreement to be signed between the Recipient and CAMEG, respectively for the regional pooled procurement of drugs for SMC, as further detailed in the Project Operations Manual.
10. “Cross-border Committees” means committees to be established in the border areas of the Participating Countries to provide local planning of interventions and monitoring of cross-border activities.
11. “General Conditions” means the “International Development Association General Conditions for Credits and Grants”, dated July 31, 2010.
12. “ICCM” means Integrated Community Case Management.
13. “MDA” means Mass Drug Administration.

14. “Medical Waste Management Plan” means the document adopted by the Recipient on April 10, 2015 as approved by the Association, which sets out the modalities to be followed by the Recipient in assessing, reducing or mitigating the adverse impacts of medical waste management, as published and available to the public on the Recipient’s newspaper « L’Indépendant » on April 10, 2015 and at the Association’s *Infoshop* on April 12 2015, as the same may be updated from time to time with the prior written agreement of the Association, and such term includes any annexes or schedules to said plan.
15. “National Steering Committee” means a steering committee to be created and established by the Recipient to provide guidance and oversight for the Project and hold semi-annual reviews of performance and implementation planning, as further described in the Project Operations Manual.
16. “NTDs” means Neglected Tropical Diseases.
17. “Operating Costs” means the following recurrent costs of the Project: (i) operation and maintenance of vehicles, repairs, and spare parts; (ii) computer maintenance, including hardware and software; (iii) communication costs and shipment costs (whenever these costs are not included in the cost of goods); (iv) office supplies; (v) rent and maintenance for office facilities; (vi) travel and per diem costs for technical staff carrying out training, supervisory and quality control activities related to the Project; and (vii) salaries of support staff for the National Steering Committee and the Project Implementation Unit, but excluding salaries of the Recipient’s civil servants.
18. “Participating Countries” means Burkina Faso, Republic of Mali, and Republic of Niger.
19. “Payments to Community Health Workers” means stipend paid through a Payment Service Provider to community health workers for community health services rendered under Component 2 of the Project as further detailed in the Project Operations Manual.
20. “PC-NTD” means Preventive Chemotherapy for Neglected Tropical Diseases.
21. “Procurement Guidelines” means the “Guidelines: Procurement of Goods, Works and Non-consulting Services under IBRD Loans and IDA Credits and Grants by World Bank Borrowers” dated January 2011 (revised July 2014).
22. “Procurement Plan” means the Recipient’s procurement plan for the Project, dated April 16, 2015 and referred to in paragraph 1.18 of the Procurement Guidelines and paragraph 1.25 of the Consultant Guidelines, as the same shall be updated from time to time in accordance with the provisions of said paragraphs.
23. “Project Implementation Unit” means the unit within the administrative structure of the Recipient’s Ministry in charge of Health to be created and established by the Recipient to carry out the day-to day management and implementation of the Project.

24. “Project Operations Manual” means a manual to be adopted by the Recipient and found satisfactory to the Association and which shall contain, *inter alia*: (i) the terms of reference, functions and responsibilities for the members or personnel of the Regional Steering Committee, the Cross-border Committees and the National Steering Committee, as well as Project Implementation Unit; (ii) the procedures for procurement of goods, non-consulting services, consultants’ services, Operational Costs, Training and Workshops, as well as for financial management and audits under the Project; (iii) the indicators to be used in the monitoring and evaluation of the Project; (iv) flow and disbursement arrangements of Project funds; (v) model forms for the Service Agreement, the Agreement for the Provision of Technical Assistance, the Convention for the Provision of Technical Assistance and for the Cooperation Agreement; and (vi) the communication strategy for the Project, the complaint handling mechanism and other necessary implementation arrangements, including the rules and procedures for the Payments to Community Health Workers; as said manual may be amended from time to time with the Association’s prior approval.
25. “Regional Steering Committee” means a steering committee established and operating under WAHO authority to provide overall regional strategic direction for the Project, as further described in the Project Operations Manual.
26. “Service Agreement means an agreement to be executed between the Recipient and a Service Provider to carry out Payments to Community Health Workers under Component 2 of the Project as further detailed in the Project Operations Manual.
27. “Service Provider” means a public or private entity selected by the Recipient to carry out Payments to Community Health Workers under a Service Agreement, as further detailed in the Project Operations Manual.
28. “SMC” means Seasonal Malaria Chemoprevention.
29. “WAHO” means the West African Health Organization established and operating under the WAHO Protocol dated on July 9, 1987 as amended by a Supplementary Protocol dated January 12, 2006.
30. “WHO/AFRO” means the Regional Offices for Africa of the World Health Organization.
31. “Workshops and Training” means workshops and training, including purchase and publication of materials, rental of facilities, course fees, study tours and travel and subsistence for participants, trainees and trainers.