# **Project Administration Manual**

Project Number: 42414 Loan Number: L2655

June 2013

Georgia: Sustainable Urban Transport Investment Program – Tranche 1

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## **RECORD OF FAM CHANGES**

Revision 1	8 October 2010
Revision 2	7 February 2011
Revision 3	30 April 2012
Revision 4	10 June 2013

### **Project Administration Manual Purpose and Process**

The project administration manual (PAM) describes the essential administrative and management requirements to implement the project on time, within budget, and in accordance with Government and Asian Development Bank (ADB) policies and procedures. The PAM should include references to all available templates and instructions either through linkages to relevant URLs or directly incorporated in the PAM.

The Government of Georgia and the Municipal Development Fund are responsible for the implementation of ADB financed projects, as agreed jointly between the borrower and ADB, and in accordance with Government and ADB's policies and procedures. ADB staff is responsible to support implementation including compliance by Government of Georgia and Municipal Development Fund of their obligations and responsibilities for implementation in accordance with ADB's policies and procedures.

In the event of any discrepancy or contradiction between the PAM and a financing agreement for relevant tranche, provisions of such financing agreement shall prevail.

After ADB Board approval of the report and recommendation of the President (RRP) changes in implementation arrangements are subject to agreement and approval pursuant to relevant Government and ADB administrative procedures (including the Project Administration Instructions) and upon such approval they will be subsequently incorporated in the PAM.

#### **ABBREVIATIONS**

ADB – Asian Development Bank
ADF – Asian Development Fund
AFS – audited financial statements
BTP – biodata technical proposal

EA – executing agency

EARF – environmental assessment and review framework

EIA – environmental impact assessment
EMP – environmental management plan
EPC – engineering procurement construction

FA – Financing Agreement FTP – full technical proposal

FFA – framework financing agreement FMA – financing management assessment

GAP – gender action plan

IEE – initial environmental examination

IARS – imprest account reconciliation statement

ICB – international competitive bidding LAR – land acquisition and resettlement

LARF land acquisition and resettlement framework

MIS – management information system

MDF – Municipal Development Fund of Georgia

MFF – multitranche financing facility

MOF – Ministry of Finance

MPIT – Municipal project implementation team

MRDI – Ministry of regional Development and Infrastructure

MSDP – Municipal Services Development Project

NCB – national competitive bidding
NGOs – nongovernment organizations
OCR – ordinary capital resources
PAF – project assistance facility

PAI – project administration instructions
PAM – project administration manual
PCA – procurement capacity assessment

PFR – periodic financing request
PIT – project implementation team
PMT – project management team

PPMS – project performance monitoring system

PPP – Public private partnership

QCBS – quality- and cost based selection

RFP – request for proposal

RRP – report and recommendation of the President to the Board

SBD – standard bidding documents
SOE – statement of expenditure
SPS – Safeguard Policy Statement
STP – simplified technical proposal

WA – withdrawal application

#### I. PROGRAM DESCRIPTION

## A. Impact and Outcome

## 1. Impact

• Improved urban environment, local economy and better living conditions within urban areas

#### 2. Outcome

Efficient, reliable, and affordable urban transport services provided in relevant cities

## B. Outputs

## 1. Component A: Urban Transport Infrastructure Improvement

- Tbilisi metro extension to university completed
- Mestia road upgraded
- All design and construction address specific needs of women and men riders
- Tbilisi-Rustavi urban link completed
- Footbridges constructed in relevant cities
- Urban road and coastal waterfront improvement
- Traffic management center in operation in Tbilisi
- Urban road with urban renewal upgraded in urban areas
- Segregated bus and tram lines, and for riverside urban regeneration considered

## 2. Component B: Institutional Capacity Development

- Gender-responsive urban transport road map endorsed by Tbilisi
- One sex-disaggregated household survey carried out in Tbilisi (50% of respondents women)
- One multimodal traffic model implemented
- A multimodal team set up in Tbilisi with women representatives
- One multimodal transport website with gender responsive design of public transportation
- A city twinning with focus on gender public transport design implemented
- Urban transport master plan developed and endorsed, including PPP options
- One integrated ticketing system implemented
- A parking management outsourcing carried out
- Microbus organization set up rethought in the context of the urban transport master plan
- Planning processes streamlined and monitoring tools established
- · One public service contracts considered
- Traffic calming zones or pedestrianization considered

## 3. Component C: Project Management Facility

- Feasibility studies and project due diligences timely prepared by MDF and participating municipalities
- · Gender sensitive public awareness campaigns organized
- Financial management, gender sensitization, procurement, safeguards and training provided
- Professional staff hired by MDF with 15% recruitment of qualified women
- Training on concession, lease and management contracts carried out
- Studies and due diligences for subsequent projects prepared

#### II. PROJECT DESCRIPTION

#### A. Impact and Outcome

#### 1. Impact

• Improved urban environment, local economy and better living conditions within urban areas

#### 2. Outcome

• improved efficiency, reliability and affordability of urban transport infrastructures and services in relevant cities

#### B. Outputs

### 1. Component A: Infrastructure Improvement

- (i) Tbilisi metro extension (Vazha Pshavela avenue);
- (ii) Anaklia coastal improvement; and
- (iii) Road improvements in Mestia.

## 2. Component B: Institutional Strengthening

- (i) Strengthened Institutional and monitoring management capacity for MDF, Tbilisi Municipality and other municipalities
- (ii) Urban transport planning roadmap with list of investments projects endorsed and monitored
- (iii) Traffic modeling tool implemented and updated on a regular basis with public transport network added to the municipal GIS network
- (iv) Multimodal coordination and management team set up and multimodal concept initiated
- (v) Set-up monitoring team to evaluate impacts of the subproject in participating municipalities
- (vi) Twinning program completed to improve staff capacity on urban transport management
- (vii) Concession contract for Tbilisi traffic control management awarded

#### 3. Component C: Project Management and Capacity Improvement

- (i) Consulting services for project management, engineering and supervision recruited for each project
- (ii) Consulting services to prepare Tranche 2 projects
- (iii) Strengthening of the MDF management and implementation capacity to oversee the Project development
- (iv) Public awareness campaigns

## III. IMPLEMENTATION PLANS

## A. Project Readiness Activities

Fact-Finding Mission	14 - 23 March 2010
Loan Negotiation	7 - 9 June 2010
Board Circulation (RRP of MFF)	15 June 2010
Financial Framework Agreement Signing	25 June 2010
Periodic Financing Request Signing	25 June 2010
Board Consideration (RRP of MFF)	19 July 2010
Management Approval (Tranche 1)	21 July 2010
Loan and Project Agreements Signing	5 August 2010
Loan Effectiveness	29 September 2010

MFF = multitranche financing facility, RRP = Report and Recommendation of the President

## B. Overall Tentative Project Implementation Plan (Tranche 1)

ID	Task Name	Duration	Start	Finish	2010
1 .					:
2	Urban infrastructure improvement	477 days	Wed 09/06/10	Thu 05/04/12	
3	Gorgasali urban redevelopment and road tunnel construction	417 days	Wed 09/06/10	Thu 12/01/12	Contraction of the fact of the profit and a companion of the contract of the c
4	Detailed design finalization	1 mon	Wed 09/06/10	Tue 06/07/10	
5	Bid documents preparation and prequalification	3 mons	Fri 30/07/10	Thu 21/10/10	
6	Evaluation, ADB review, contracts signing	1 mon	Fri 22/10/10'	Thu 18/11/10	
7	Project Management	15 mons	Fri 19/11/10	Thu 12/01/12	
8	Work Supervision	15 mons	Fri 19/11/10	Thu 12/01/12	
9	Work site organization and utilities removal	2 mons	Fri 19/11/10	Thu 13/01/11	
10	Earthworks and Excavation	4 mons	Fri 14/01/11	Thu 05/05/11	The state of the s
11	Diaphragms installation	2 mons	Fri 06/05/11	Thu 30/06/11	
12	Drainage and Waterprofing	1 mon	Fri 01/07/11	Thu 28/07/11	
13	Prefab Cover	2 mons	Fri 29/07/11	Thu 22/09/11	
14 .	Earthworks	1 mon	Fri 23/09/11	Thu 20/10/11	1
15	Road and signs	2 mons	Fri 21/10/11	Thu 15/12/11	
16	Parking	2 mons	Fri 21/10/11	Thu 15/12/11	i
17	Bus stops and pedestrian facilities	1 mon	Fri 21/10/11	Thu 17/11/11	
.18	Landscaping	1 mon	Fri 16/12/11	Thu 12/01/12	
19	Tbilisi Metro extension to the University	477 days	Wed 09/06/10	Thu 05/04/12	
.20	Detailed design finalization	1 mon	Wed 09/06/10	Tue 06/07/10	
21	Bid documents preparation and prequalification	3 mons	Fri 30/07/10	Thu 21/10/10	·
22 -	Evaluation, ADB review, contracts signing	1 mon	Fri 22/10/10	Thu 18/11/10	
23	Project Management	19 mons	Fri 22/10/10	Thu 05/04/12	The second secon
24	Work Supervision	19 mons	Fri 22/10/10	Thu 05/04/12	
25	. Detailed design finalized	2 mons	Fri 22/10/10	Thu 16/12/10	1
26	Civil work refection and steel rod replacement	4 mons	Fri 17/12/10	Thu 07/04/11	
27	Waterproofing and tunnel cover completion	4 mons	Fri 08/04/11	Thu 28/07/11	
28	Tracks and platform	3 mons	Fri 29/07/11	Thu 20/10/11	
29 -	Station layout finalization	2 mons	Fri 29/07/11	Thu 22/09/11	20 m (s)
30	Energy and lectromechanical equipments	5 mons	Fri 23/09/11	Thu 09/02/12	
31	Telecoms and SCADA	5 mons	Fri 23/09/11	Thu 09/02/12	
32	Trial period	2 mons	Fri 10/02/12	Thu 05/04/12	
33	Mestia urban road improvement	280 days	Wed 09/06/10	Tue 05/07/11	
34	Detailed design	1 mon	Wed 09/06/10	Tue 06/07/10	
35	Bid documents preparation	1 mon	Wed 09/06/10	Tue 06/07/10	
. 36	Evaluation, ADB review, contracts signing	1 mon	Wed 07/07/10	Tue 03/08/10	

ID	Task Name	Duration	Start	Finish	2010 Otr 10	tralotralot-	2011	tr alote alot-	2012 Qtr 1 Qtr 2 Qtr 3
37	Project Management	12 mons	Wed 04/08/10	Tue 05/07/11	QUI IIQ	u zjau sjau	4)QIF I   C		HQU HQU ZIQU 3
38	Work Supervision	12 mons	Wed 04/08/10	Tue 05/07/11			78		
39	Work site organization and site preparation	1 mon	Wed 04/08/10	Tue 31/08/10				***************************************	
40	Ground surface and earthworks	3 mons	Wed 01/09/10	Tue 23/11/10			1		
41	Artificial premises and drainage	3 mons	Wed 24/11/10	Tue 15/02/11					
42	Road cloth and asphalting	3 mons	Wed 16/02/11	Tue 10/05/11				h	
43	Junctions and crossing	1 mon	Wed 11/05/11	Tue 07/06/11				Ť	
44	Road possession equipment and bus stops	1 mon	Wed 08/06/11	Tue 05/07/11					
45	Kutaisi urban renewal and non motorized transport facilities	257 days	Wed 09/06/10	Thu 02/06/11			The same		
46	Detailed design	1 mon	Wed 09/06/10	Tue 06/07/10				* .	
47	Bid documents preparation	2 mons	Fri 30/07/10	Thu 23/09/10					
48	Evaluation and ADB review	1 mon	Fri 24/09/10	Thu 21/10/10		L			
49	Contractor selection and signing	. 0.5 mons	Fri 22/10/10	Thu 04/11/10		Ь		,	
50	Project Management and supervsision	7.5 mons	Fri 05/11/10	Thu 02/06/11			3,52		
51	Utilities removal, Pavement redesign and Drainage	3 mons	Fri 05/11/10	Thu 27/01/11		- 1	- H	<del></del> .	
52	Road aned bike lanes asphalting	2 mons	Fri 28/01/11	Thu 24/03/11					
53	Signs and road marking	1.5 mons	Fri 25/03/11	Thu 05/05/11			Ĭ		
54	Bike Parking and street furnitures	1.5 mons	Fri 25/03/11	Thu 05/05/11			Ĭ		
55	Bus stops and pedestrian facilities	1.5 mons	Fri 25/03/11	Thu 05/05/11			Ĭ	ь.	
56	Landscaping	1 mon	Fri 06/05/11	Thu 02/06/11					
57	Institutional strengthening	480 days	Wed 09/06/10	Tue 10/04/12		The same of			
- 58									
59	Strengthened Institutional and monitoring management capacity for MDF	24 mons	Wed 09/06/10	Tue 10/04/12					
60	Multimodal transport committee set up and multimodal action plan endors	12 mons	Wed 09/06/10	Tue 10/05/11					
61	Twinning program completed and staff capacity on urban transport finance	12 mons	Wed 09/06/10	Tue 10/05/11					
62	Concession contract for Tbilisi traffic control management awarded	12 mons	Wed 09/06/10	Tue 10/05/11			¥3.		
63	Urban transport planning roadmap with list of investments projects endor	6 mons	Wed 09/06/10	Tue 23/11/10					
64	Traffic modeling tool implemented and updated on a regular basis	6 mons	Wed 09/06/10	Tue 23/11/10					
65	Traffic and public transport network added to the municipal GIS network	. 6 mons	Wed 09/06/10	Tue 23/11/10					
66	Set-up monitoring unit to evaluate impacts of the program	6 mons	Wed 09/06/10	Tue 23/11/10		(Open)	:		
67	Project Management and capacity improvement	501 days	Wed 09/06/10	Wed 09/05/12		2 A ROUSE AND SALES		- Successible Control	
68									
69	Strengthening of the MDF management and implemented units to overse	24 mons	Wed 09/06/10	Tue 10/04/12					294
70	Consulting services for program management, engineering and supervisi	24 mons	Wed 09/06/10	Tue 10/04/12		M at a state of		de constitue	
71	Establishment and strengthening of experienced management and imple	12 mons	Thu 09/06/11	Wed 09/05/12					A. E. W.

## IV. PROJECT MANAGEMENT ARRANGEMENTS

## A. Project Stakeholders – Roles and Responsibilities

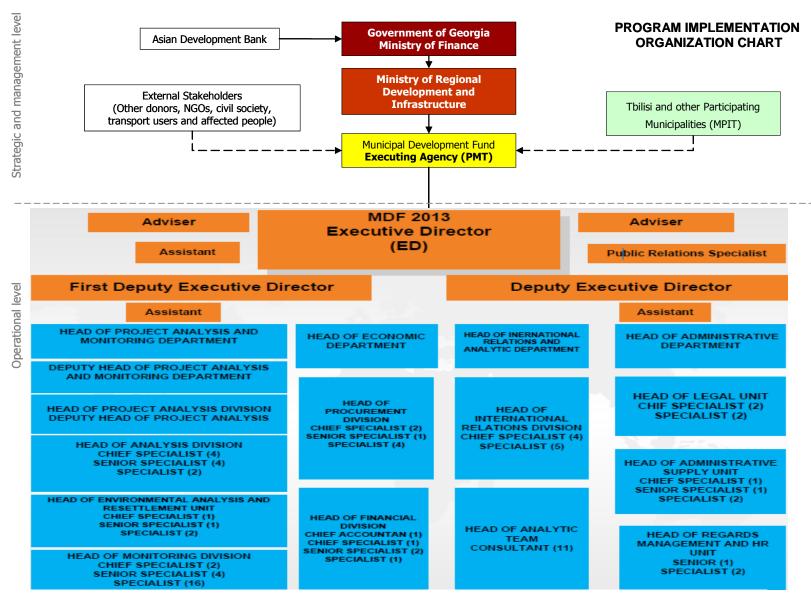
Project Stakeholder	Management Roles and Responsibilities						
MDF supervisory board	provide overall guidance, review investment program performance, approve list of candidate subprojects to be financed under tranches decide on all major issues of the investment program management						
Executing Agency (MDF)	<ul> <li>provision of strategic guidance on and overseeing the implementation of the investment program</li> <li>preparation of the periodic financing requests (PFRs) for their submission to ADB</li> <li>preparation of annual budget estimates for activities under the investment program for their eventual approval;</li> <li>recruitment of additional staff and consultants, as necessary, to prepare and manage the program</li> <li>procurement of services, works, and goods, and approval of disbursements;</li> <li>approval of the subprojects and ensuring compliance with safeguards and acquisition of land, and other similar matters with the help of the participating municipalities.</li> <li>appraising subprojects;</li> <li>undertaking feasibility studies;</li> <li>supervising detailed designs;</li> <li>procuring the goods and services;</li> <li>directing construction supervision;</li> <li>overseeing the implementation of the institutional strengthening and capacity development;</li> <li>monitoring and evaluating the implementation progress and impact;</li> <li>checking and guiding safeguards compliance;</li> <li>coordinating among government agencies; and</li> <li>consolidating and preparing periodic reports for the investment program.</li> </ul>						
Participating municipalities (MPIT)	<ul> <li>oversee development of urban transport roadmaps</li> <li>set up multimodal team, where appropriate</li> <li>be responsible for day-to-day implementation of the subprojects within its perimeter</li> </ul>						

## B. Key Persons Involved in Implementation

Staff and Designation	Organization	Division/Department	Telephone No.	Fax No.	E-mail
Mr. Elguja Khokrishvili, Executive Director	MDF		+ 995 32 2484510	+99 532 2484 555	ekhokrishvili@mdf.org.ge
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		ADB Integrity Division	+63-2-632-5004	+63-2-636-2154	integrity@adb.org anticorruption@adb.org

ADB = Asian Development Bank, CWRD = Central and West Asia Department, CWUW = Urban Development and Water Division, GRM = Georgia Resident Mission, MDF = Municipal Development Fund.

#### C. Program Organization Structure



PMT: Program Preparation Management Team MPIT: Municipal Program Implementation Team, NGO: nongovernment organization.

#### V. COSTS AND FINANCING

# A. Cost Estimates by Expenditure Category Refer to Table V-2

## B. Expenditure Accounts by Financier

Refer to Table V-2

#### C. Allocation and Withdrawal of Loan Proceeds

Table V-1: Allocation and Withdrawal of Loan Proceeds Tranche 1

	C	ATEGORY		ADB FINANCING
Number Item		Current Total Amount Allocated for ADB Financing(SDR)	Revised Total Amount Allocated for ADB Financing(SDR) <sup>1</sup>	Percentage and Basis for Withdrawal from the Loan Account
1	Works and Goods	47,409,839	42,920,533	100 percent of total expenditure*
2	Consulting Services and Incremental Administration	6,515,000	9,546,051	100 percent of total expenditure*
3	Interest	1,228,000	1,228,000	100 percent of amounts due
4	Unallocated	2,833,161	4,291,416	
	TOTAL	57,986,000	57,986,000	

<sup>\*</sup> Exclusive of taxes and duties imposed within the territory of the Borrower.

## D. Expenditure Accounts by Outputs/Components

Refer to procurement plan

## E. Expenditure Accounts by Year

Refer to **Appendix 1** for Tranche 1 contract awards and disbursement plan

## F. Contract Award and Disbursements S-curve

Refer to **Appendix 2** for Tranche 1 contract awards and disbursement graph

<sup>&</sup>lt;sup>1</sup> MOF requested for reallocation of loan proceeds per letter of 21 March 2013, which ADB approved on 23 May 2013.

Table V-2: Indicative Cost Estimates and Financing Plan – Tranche 1

			,	ADB	Gove	rnment	
				ADF	National Government		
				% of Cost		% of Cost	
ltem	1	Total Cost	Amount	Category	Amount	Category	
A.	Investment Program						
	1 Investment Program						
	Base cost	66.00	66.00	100.00	0.00	0.00	
	Taxes and duties	13.08	0.00	0.00	13.08	100.00	
	Subtotal (A)	79.09	66.00	100.00	13.08	16.54	
В.	Institutional Capacity Development						
	1 Base cost	3.91	3.91	100.00	0.00	0.00	
	2 Taxes and duties	0.78	0.00	0.00	0.78	100.00	
	Subtotal (B)	4.69	3.91	83.46	0.78	16.54	
C.	Program Managment Facility						
	1 Base cost	5.64	5.64	100.00	0.00	0.00	
	2 Taxes and duties	1.12	0.00	0.00	1.12	100.00	
	Subtotal (C)	6.76	5.64	83.46	1.12	16.54	
D.	Contingencies						
	1 Physical	7.66	7.66	100.00	0.00	0.00	
	2 Price	0.00	0.00	0.00	0.00	0.00	
	Subtotal (D)	7.66	7.66	100.00	0.00	0.00	
E.	Interest Charges During Implementation	1.79	1.79	100.00	0.00	0.00	
	Total	99.98	85.00	85.02	14.98	14.98	

#### VI. FINANCING MANAGEMENT

## A. Financial Management Assessment

Financial management assessment report available upon request.

### B. Disbursement Arrangements

- The loan proceeds for financing Goods, Works, and consulting services shall be disbursed in accordance with ADB's Loan Disbursement Handbook (2012, as amended to date)<sup>2</sup>
- Pursuant to ADB's Safeguards Policy Statement (2009) (SPS),<sup>3</sup> ADB funds may not be applied to the activities described on the ADB Prohibited Investment Activities List set forth at Appendix 5 of the SPS
- For every liquidation and replenishment request of the imprest account, MDF will furnish ADB:
  - (i) statement of account where the imprest account is maintained.
  - (ii) Imprest Account Reconciliation Statement (IARS)<sup>4</sup> reconciling the above mentioned statement against the MDF's records
- Following financing and disbursement arrangements<sup>5</sup> will apply for this project:
  - (i) Direct payment by ADB
  - (ii) Reimbursement
  - (iii) Imprest fund procedures
  - (iv) Liquidation and replenishment
  - (v) Statement of expenditures (SOEs)
- Consolidate claims to meet this limit for reimbursement and imprest account claims
- Withdrawal applications and supporting documents will demonstrate, among other things that the goods, and/or services were produced in or from ADB members, and are eligible for ADB financing
- Withdrawal applications and other loan disbursement information are available at ADB Controller's Department's website, <a href="http://lfis.adb.org">http://lfis.adb.org</a>

#### 1. Imprest Account

- separate imprest accounts for each loan
- non-interest-bearing account with Treasury service of the Ministry of Finance of Georgia
- maximum amount in account not to exceed 10% of the loan amount from each PFR or the estimated expenditure for next 6 months, whichever is lower
- imprest accounts will be established, managed, and liquidated in accordance with ADB's Loan Disbursement Handbook and detailed arrangements agreed to by Georgia and ADB

<sup>&</sup>lt;sup>2</sup> Available at: http://www.adb.org/sites/default/files/loan-disbursement-handbook.pdf

<sup>&</sup>lt;sup>3</sup> Available at: http://www.adb.org/Documents/Policies/Safeguards/Safeguard-Policy-Statement-June2009.pdf

Follow the format provided in Appendix 10C of the Loan Disbursement Handbook.

<sup>&</sup>lt;sup>5</sup> Refer to Chapter 6 of Loan Disbursement Handbook.

### 2. First Withdrawal Application (WA)

- MDF should submit to ADB sufficient evidence of the authority of the (two) persons who will sign the withdrawal applications on behalf of Georgia together with the authenticated specimen signatures of each authorized person
- Accomplish the first WA form
- Attach Estimate of Expenditures Sheet/s<sup>6</sup> for the next 6 months

## 3. Statement of Expenditure (SOE)

- ADB's SOE procedure may be used to reimburse eligible expenditure and to liquidate advances made into the imprest accounts
- Any individual payments to be liquidated or reimbursed shall not exceed the equivalent of \$100,000

#### C. Fund Flow

#### 1. ADB Fund Flow

- The initial advance equivalent of 10% of the loan amount or six months estimated expenditure, whichever is lower, is transferred from the loan to the Project imprest accounts based on the WA for Initial Advance
- MDF expends funds from the Imprest Account and submits a WA<sup>7</sup> to ADB containing SOEs, invoices (if applicable), and other relevant substantiation for replenishing the Imprest Account; the submission will also include a Disbursement MIS based on the format detailed in Appendix 3
- The SOE is based on payments made to contractors, consultants and suppliers
- The WA is signed by authorized signatories of the MDF
- ADB replenishes the Imprest Account based on accountable expenditure in the WA

#### 2. Government Financing

- MOF transfers the proceeds of the loan to MDF
- MDF pays to contractors, consultants and suppliers based on invoices and accountable expenditure

Follow the format provided in Appendix 10B of the Loan Disbursement Handbook.

<sup>&</sup>lt;sup>7</sup> Format for withdrawal application is available in Loan Disbursement Handbook, Appendix 10A.

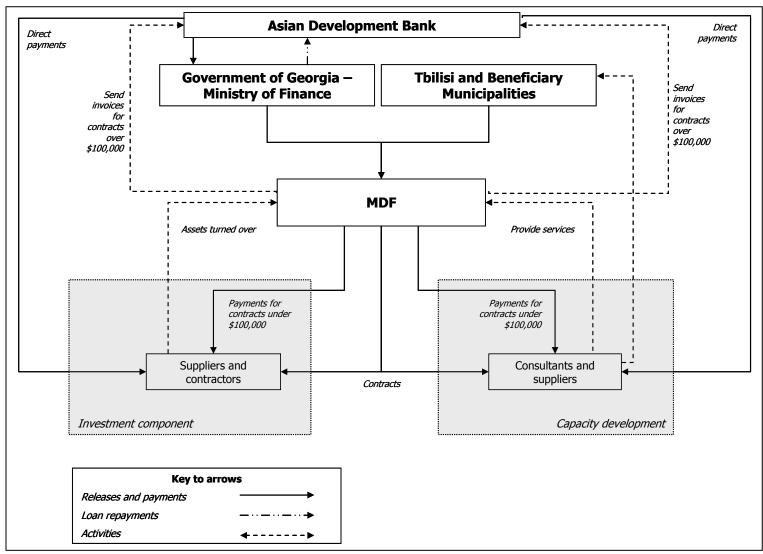


Figure VI-1: Fund Flow Diagram

#### ADB:

- verifies invoices
- processes payments
- releases payments to MDF via imprest account replenishment or directly to contractors, suppliers, or consultants

#### MDF:

- verifies invoices
- prepares withdrawal applications (WAs)
- submits WAs to ADB

## Contractors, Consultants, Suppliers:

- submit invoices to MDF

## D. Accounting

- MDF will maintain separate records and accounts by tranche
- Project accounts will follow international financial reporting standards (IFRS)

## E. Auditing

- A detailed consolidated annual project accounts will be:
  - (i) audited by duly qualified and independent auditors<sup>8</sup> in accordance with International Standards on auditing
  - (ii) submitted to ADB in English language within 8 months of the close of each fiscal year (31 December)
- Annual audit report will include a separate audit opinion on the use of imprest accounts and statement-of-expenditure procedure
- ADB's policy on delayed submission, and the requirements for satisfactory and acceptable quality of the audited accounts shall apply

<sup>&</sup>lt;sup>8</sup> Terms of reference available at: <a href="http://www.adb.org/sites/default/files/pub/2006/borrowers\_financial.pdf">http://www.adb.org/sites/default/files/pub/2006/borrowers\_financial.pdf</a>

#### VII. PROCUREMENT AND CONSULTING SERVICES

#### **Basic Data**

Project Name: Sustainable Urban Transport Investment Program - Tranche 1

Country: Georgia Executing Agency: Municipal Development Fund

Loan Amount: \$85 million equivalent Loan Number: 2655

Date of First Procurement Plan: May 2010 Date of this Procurement Plan: 6 June 2013

#### A. Procurement of Goods, Works and Consulting Services

 All procurement of goods and works will be undertaken in accordance with ADB's Procurement Guidelines<sup>9</sup>

- The procedures to be followed for national competitive bidding shall be those set forth in the Law of Georgia on State Procurement of January 1, 2006, with the clarifications and modifications described in Section E below as required for compliance with the ADB's *Procurement Guidelines* (2010, as amended from time to time).
- All consultants (and nongovernment organizations (NGOs) if appropriate) will be recruited according to ADB's *Guidelines on the Use of Consultants*.<sup>10</sup> The terms of reference for all consulting services are detailed in Section D below.

#### B. Process Thresholds and Review Requirement

### 1. Project Procurement Thresholds

1. Except as the Asian Development Bank (ADB) may otherwise agree, the following process thresholds shall apply to procurement of goods and works, and consulting services.

**Table VII-1: Project Procurement Thresholds** 

Procurement of Goods and Works						
Method	Threshold					
International Competitive Bidding (ICB) for Works <sup>1</sup>	> \$1,000,000					
International Competitive Bidding for Goods <sup>1</sup>	> \$500,000					
National Competitive Bidding (NCB) for Works <sup>1</sup>	< = \$100,000 > \$1,000,000					
National Competitive Bidding for Goods <sup>1</sup>	<= \$100,000 > \$500,000					
Shopping for Works and Goods	< = \$100,000					
Direct Contracting for Works and Goods	< = \$10,000					

<sup>1</sup> Refer to para. 3 of PAI 3.04 National Competitive Bidding.

9 Available at: http://www.adb.org/sites/default/files/Guidelines-Procurement.pdf

Refer to Guidelines on The Use of Consultants by Asian Development Bank and Its Borrowers available at <a href="http://www.adb.org/sites/default/files/guidelines-use-consultants.pdf">http://www.adb.org/sites/default/files/guidelines-use-consultants.pdf</a>; and Handbook on Project Implementation available at: <a href="http://www.adb.org/documents/handbook-project-implementation?ref=%2Fprojects">http://www.adb.org/documents/handbook-project-implementation?ref=%2Fprojects</a>

Table VII-2: Procurement Threshold - Consulting Services

Procurement of Consulting Services					
Method Threshold					
Quality- and Cost-Based Selection (QCBS)	Full Technical Proposal >\$500,000				
Quality- and Cost-based Selection (QCBS)	Simplified Technical Proposal (<=\$500,000 but >\$100,000				
Quality-Based Selection (QBS)	< = \$500,000 and > \$100,000				
Fixed Budget Selection (FBS)	< = \$500,000 and > \$100,000				
Single-Source Selection (SSS)	< = \$500,000 and > \$100,000				
Consultants Qualifications Selection (CQS)	< = \$200,000 and > \$100,000				
Least-Cost Selection (LCS)	<= \$100,000				

## 2. ADB Prior or Post Review

2. Except as ADB may otherwise agree, the following prior or post review requirements apply to the various procurement and consultant recruitment methods used for the project.

**Table VII-3: Procurement Review Requirement** 

Procurement Method	Prior or Post	Comments						
Procurement of Goods and Works								
ICB Works	Prior	ADB SBD						
ICB Goods	Prior	ADB SBD. For specific metro equipment, EA will be authorized to contract with suppliers from non-members countries <sup>11</sup>						
NCB Works	Prior and Post	ADB SBD (prior followed by post) Usage subject to						
NCB Goods	Prior and Post	review of the borrower's public procurement laws and regulations. Prior review applies to the procurement of the first NCB contract by the project management unit. If first contract procured satisfactorily, thereafter post review.						
Shopping for Works and Goods	Post	ADB SBD						
Direct contracting for Works and Goods	Post	ADB SBD						
Recruitment of Consulting Firms								
Quality- and Cost-Based Selection (QCBS)	Prior	QCBS 80:20 or 90:10 RFP						
Quality-Based Selection (QBS)	Prior	RFP						
Other Selection Methods:	Prior	RFP						
Consultants' Qualifications Selection (CQS),								
Least-Cost Selection (LCS),								
Fixed Budget Selection (FBS), and								
Single-Source Selection (SSS)								
Recruitment of Individual Consultants								
Individual Consultants	Prior	Biodata Applied in accordance with Section 2.34, Guidelines on the Use of Consultants (2010, as amended from time to time)						

ADB = Asian Development Bank, ICB = international competitive bidding, NCB = national competitive bidding, RFP = request for proposals, SBD = standard bidding documents.

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<sup>&</sup>lt;sup>11</sup> Subject to ADB Board approval.

#### C. Revised Procurement Plan

#### 1. Goods and Works Contracts Estimated to Cost More Than \$1 Million

3. The following table lists goods and works contracts for which procurement activity is either ongoing or expected to commence within the next 18 months.

Table VII-4: Civil Works

	Contract			Advertisement	
General Description	Value (\$ million)	Procurement Method	Prequalification of Bidders (y/n)	<b>Date</b> (quarter/year)	Comments
Mestia Road Improvement	19.3	ICB	N	Q4 2010	Completed.
Tbilisi Metro Extension	45.0	ICB	N	Q4 2013	Contract award expected in Q1 2014.
Anaklia Coastal Improvement	9.4	ICB	N	Q2 2012	Revised bid evaluation report was approved by ADB in May 2013, and contract award expected in Q3 2013. <sup>12</sup>

## 2. Consulting Services Contracts Estimated to Cost More Than \$100,000

4. The following table lists consulting services contracts for which procurement activity is either ongoing or expected to commence within the next 18 months.

**Table VII-5: Consulting Services** 

General Description	Contract Value (\$ million) <sup>a</sup>	Recruitment Method	Advertisement Date (quarter/year)	International or National Assignment	Comments
Mestia Road Improvement Construction Supervision	0.679	QCBS 80:20	Q4 2010	International	Recruited.
Gorgasali Urban Improvement EPCM	2.657	QCBS 90:10	Q4 2010	International	Recruited, but canceled at Gov't request.
Tbilisi Metro ExtensionEPCM	2.340 <sup>b</sup>	QCBS 90:10	Q4 2010	International	Recruited.
Tbilisi-Rustavi Road EPCM	3.554	QCBS 80:20	Q42010	International	Recruited.
Tbilisi Mtkvari Bridge EPCM	3.500	QCBS 90:10	Q1 2011	International	Recruited, but canceled at Gov't request.
Anaklia Coastal Improvement	1.087	QCBS 80:20	Q1 2011	International	Recruited.

<sup>&</sup>lt;sup>a</sup> Inclusive of 18% VAT.

<sup>&</sup>lt;sup>b</sup> Consisting of USD1.008 and EUR1.305.

ADB cleared bid evaluation report on 31 July 2012. However, due to review of all projects by newly-installed Government, project implementation was delayed until final confirmation of projects was issued by the Government in February 2013.

# 3. Consulting Services and Goods Contracts Estimated to Cost \$100,000 and Below

5. The following table lists consulting services contracts for which procurement activity is either ongoing or expected to commence within the next 18 months.

**Table VII-6: Consulting Services and Goods** 

General Description	Value of Contracts (cumulative)	Number of Contracts	Procurement / Recruitment Method	Comments	
Procurement of office equipment	equipment 0.009 1 Shoppin		Shopping	Completed.	
Audit firm	0.070	1	SSS <sup>13</sup>	Recruited.	
Batumi feasibility study	0.077	1	SSS <sup>14</sup>	Recruited.	
Individual consultant s (ICs)	0.500	various	Biodata15	6 ICs currently recruited.	

## D. Indicative List of Packages Required Under the Project

6. The following table provides an indicative list of all procurement (goods, works and consulting services) over the life of the project. Contracts financed by the Borrower and others should also be indicated, with an appropriate notation in the comments section.

Table VII-7: Indicative List of Works, Goods, and Consulting Services Packages

General Description	Estimated Value (cumulative) (\$ million)	Estimated Number of Contracts	Procurement Method	Domestic Preference Applicable	Comments
Works	63.300	6	ICB	N/A	
Goods	0.009	1	Shopping	N/A	
General Description	Estimated Value (cumulative) (\$ million)	Estimated Number of Contracts	Recruitment Method	Type of Proposal	Comments
Consulting Services	14.000 0.150	6 2	QCBS SSS	FTP	
	0.500	various			Individual Consultants

### E. Contract Awards and Disbursement

7. **Appendix 2** presents a graph for contract awards and disbursement projections until Loan closing for Tranche 1 investment.

<sup>&</sup>lt;sup>13</sup> Director, OSP1 approved the use of single source selection method in December 2011.

<sup>14</sup> Director, OSP1 approved the use of single source selection method in October 2011.

<sup>&</sup>lt;sup>15</sup> Applied in accordance with Section 2.34, *Guidelines on the Use of Consultants* (2010, as amended from time to time).

## F. National Competitive Bidding (NCB)

#### 1. General

8. The procedures to be followed for national competitive bidding shall be those set forth in the Law of Georgia on State Procurement January 1, 2006 with the clarifications and modifications described in the following paragraphs required for compliance with the provisions of the ADB's Procurement Guidelines (February 2010, as amended from time to time).<sup>16</sup>

### 2. Eligibility

9. The eligibility of bidders shall be as defined under section I of ADB's *Procurement Guidelines*, published by ADB (February 2010, as amended from time to time); accordingly, no bidder or potential bidder should be declared ineligible to ADB-financed contracts for other reasons than the ones provided by section I of ADB's guidelines. Bidders must be nationals of member countries of ADB, and offered goods and services must be produced in and supplied from member countries of ADB.

## 3. Prequalification

10. Normally, post-qualification shall be used unless explicitly provided for in the loan agreement/procurement plan. Irrespective of whether post qualification or prequalification is used, eligible bidders (both national and foreign) shall be allowed to participate.

## 4. Registration and Licensing

- (i) Bidding shall not be restricted to pre-registered/licensed firms.
- (ii) Where registration or licensing is required, bidders (i) shall be allowed a reasonable time to complete the registration or licensing process; and (ii) shall not be denied registration/licensing for reasons unrelated to their capability and resources to successfully perform the contract, which shall be verified through post-qualification.
- (iii) Foreign bidders shall not be precluded from bidding. If a registration or licensing process is required, a foreign bidder declared the lowest evaluated bidder shall be given a reasonable opportunity to register or to obtain a license without unreasonable cost and additional requirements.

## 5. Bidding Period

11. The minimum bidding period is twenty-eight (28) days prior to the deadline for the submission of bids.

## 6. Bidding Documents

- 12. Procuring entities should use standard bidding documents for the procurement of goods, works and services acceptable to ADB.
- 13. The term "services" above are applicable to the following: (a) related services (for supply of goods and works) such as transportation, insurance, installation, commissioning,

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<sup>&</sup>lt;sup>16</sup> http://coso.asiandevbank.org/modules/tinycontent4/index.php?id=10.

training and initial maintenance, and (b) other services such as drilling, mapping, and similar operations.

#### 7. Preferences

14. No domestic preference shall be given for domestic bidders and for domestically manufactured goods.

## 8. Advertising

- 15. Invitations to bid shall be advertised in at least one widely circulated national daily newspaper or freely accessible, nationally-known website allowing a minimum of twenty-eight (28) days for the preparation and submission of bids.
- 16. Bidding of NCB contracts estimated at US\$500,000 equivalent or more for goods and related services or US\$1,000,000 equivalent or more for civil works shall be advertised on ADB's website via the posting of the Procurement Plan.

### 9. Bid Security

17. Where required, bid security shall be in the form of a bank guarantee from a reputable bank.

## 10. Bid Opening and Bid Evaluation

- (i) Bids shall be opened in public.
- (ii) Evaluation of bids shall be made in strict adherence to the criteria declared in the bidding documents and contracts shall be awarded to the lowest evaluated bidder who meets the qualifying criteria stated in the bid documents.
- (iii) Bidders shall not be eliminated from detailed evaluation on the basis of minor, non-substantial deviations.
- (iv) No bidder shall be rejected on the basis of a comparison with the employer's estimate and budget ceiling without ADB's prior concurrence.
- (v) A contract shall be awarded to the technically responsive bid that offers the lowest evaluated price and no negotiations shall be permitted.
- (vi) Price verification shall not be applied.

#### 11. Rejection of All Bids and Rebidding

18. Bids shall not be rejected and new bids solicited without ADB's prior concurrence.

#### 12. Participation by Government-owned enterprises

19. Government-owned enterprises in Georgia shall be eligible to participate as bidders only if they can establish that they are legally and financially autonomous, operate under commercial law and are not a dependent agency of the contracting authority. Furthermore, they will be subject to the same bid and performance security requirements as other bidders.

#### 13. Right to Inspect/Audit

20. A provision shall be included in all NCB works and goods contracts financed by ADB requiring suppliers and contractors to permit ADB to inspect their accounts and records and

other documents relating to the bid submission and the performance of the contract, and to have them audited by auditors appointed by ADB.

### 14. Fraud and corruption

- (i) The Borrower shall reject a proposal for award if it determines that the bidder recommended for award has, directly or through an agent, engaged in corrupt, fraudulent, collusive, or coercive practices in competing for the contract in question.
- (ii) ADB will declare a firm or individual ineligible, either indefinitely or for a stated period, to be awarded a contract financed by ADB, if it at any time determines that the firm or individual has, directly or through an agent, engaged in corrupt, fraudulent, collusive, coercive or obstructive practices in competing for, or in executing, an ADB-financed contract.
- 21. For purposes of the provisions in (a) and (b) above, the definitions of the terms "fraudulent practice", "corrupt practice", "collusive practice", and "coercive practice" are the definitions given in ADB's *Procurement Guidelines*.

#### 15. Conflict of Interest

22. ADB's rule in respect of "Conflict of Interest" as stipulated in ADB's *Standard Bidding Documents for Procurement of Goods, Civil Works, and Plant-Design, Supply and Install* shall be applicable.

#### 16. Disclosure of Decision on Contract Awards

23. At the same time that notification on award of contract is given to the successful bidder, the results of bid evaluation shall be published in a local newspaper, or a well-known freely accessible website identifying the bid and lot numbers and providing information on (i) name of each Bidder who submitted a Bid, (ii) bid prices as read out at bid opening; (iii) name of bidders whose bids were rejected and the reasons for their rejection, and (iv) name of the winning Bidder, and the price it offered, as well as duration and summary scope of the contract awarded. The executing agency/implementing agency/contracting authority shall respond in writing to unsuccessful bidders who seek explanations on the grounds on which their bids are not selected.

#### VIII. SAFEGUARDS

#### A. Environment

- Project is classified as environmental category B under ADB's Safeguards Policy Statement, 2009<sup>17</sup>
- The environmental assessment and review and framework (EARF) is detailed in RRP linked document 11 and will be updated before every PFR signing.
- The initial environmental examination (IEE) is detailed in RRP linked document 11 and will be updated every 6 months if necessary
- Environmental Management and Monitoring Plan will be updated during detailed engineering design and incorporated in bidding documents and civil works contracts

## B. Land Acquisition and Resettlement (LAR)

- Project is classified as involuntary resettlement category C no impact under ADB's Safeguards Policy Statement, 2009<sup>18</sup>
- The land acquisition and resettlement framework (LARF) is detailed in RRP linked document 12 and will be updated before every PFR signing.

## C. Indigenous People

- Project is classified as category C under ADB's Safeguard Policy Statement, 2009
- The Project is not expected to affect indigenous people as defined under the ADB's Safeguards Policy Statement, 2009<sup>19</sup>

## D. Other Safeguards

- A summary poverty reduction and social strategy (SPRSS) is in RRP linked document 9
- A Gender Action Plan (GAP) is in RRP linked document 10

<sup>&</sup>lt;sup>17</sup> Updated from ADB's *Environment Policy*, 2002.

<sup>&</sup>lt;sup>18</sup> Updated from ADB's *Policy on Involuntary Resettlement*, 1995.

<sup>&</sup>lt;sup>19</sup> Updated from ADB's Policy on Indigenous Peoples, 1998.

## IX. PERFORMANCE MONITORING, EVALUATION, REPORTING AND COMMUNICATION

## A. Project Design and Monitoring Framework

Refer to RRP linked document 1

## B. Monitoring

### 1. Project performance monitoring

Refer to ADB's project performance reporting system<sup>20</sup>

## 2. Compliance monitoring

To be updated on a semi-annual basis and reflected in the semi-annual progress report

## 3. Safeguard monitoring

**Involuntary resettlement:** Category C, i.e., no impact

Indigenous peoples: Category C, no communities treated as indigenous people

## 4. Poverty and Social Action Plans<sup>21</sup>

**Labor:** Civil works contracts will stipulate priorities to (i) ensure equal opportunities for women and men for work, (ii) pay wages promptly, and (iii) not employ child or forced labor

Other Risks and/or vulnerabilities: The Project will complement ongoing awareness programs through an information, education, and communication campaign covering HIV/AIDS and sexually transmitted infections for construction workers

## 5. Gender Action Plan

## a. Infrastructure Improvement Component

- All planning, design and construction address specific needs of women and men riders
- Increase by 2% of number of women using municipal urban transport compared to baseline in 2008

#### b. Institutional Development Capacity

Gender-responsive urban transport roadmap endorsed by Tbilisi

http://www.adb.org/Documents/Slideshows/PPMS/default.asp?p=evaltool

<sup>&</sup>lt;sup>20</sup> ADB's project performance reporting system is available at:

Staff Guide to Consultation and Participation: <a href="http://www.adb.org/participation/toolkit-staff-guide.">http://www.adb.org/participation/toolkit-staff-guide.</a> and CSO Sourcebook: A Staff Guide to Cooperation with Civil Society Organizations: <a href="http://www.adb.org/Documents/Books/CSO-Staff-Guide/default.asp">http://www.adb.org/Documents/Books/CSO-Staff-Guide/default.asp</a>

- One sex-disaggregated household survey carried out in Tbilisi (50% of respondents women)
- A multimodal team with women representatives set up in Tbilisi with an concept plan initiated
- One multimodal transport website created and functional including website featuring gender responsive design of public transportation
- One City twinning implemented with study tour for relevant municipalities with focus on gender responsive and safe public transport design

#### c. Program Management Facility

- Gender sensitive public awareness and marketing campaigns organized by relevant municipalities
- Financial management, procurement, safeguards and gender sensitization training provided to MDF and participating municipalities
- All the required professional staff hired with 15% recruitment of qualified women

#### C. Evaluation

• Within 3 months of physical completion of the Project, MDF will submit a project completion report<sup>22</sup> to ADB.

## D. Reporting

MDF will provide ADB with

- (i) semi-annual progress reports in a format consistent with ADB's project performance reporting system
- (ii) consolidated annual reports including
  - progress achieved by output as measured through the indicator's performance targets
  - key implementation issues and solutions
  - updated procurement plan and
  - updated implementation plan for next 12 months
- (iii) a project completion report within 3 months of physical completion of the Project

To ensure projects continue to be both viable and sustainable, project accounts and the MDF's annual financial statement (AFS), together with the associated auditor's report, should be adequately reviewed.

## E. Stakeholder Communication Strategy

To be updated on a semi-annual basis and reflected in the semi-annual progress report

Project completion report format available at: <a href="http://www.adb.org/Consulting/consultants-toolkits/PCR-Public-Sector-Landscape.rar">http://www.adb.org/Consulting/consultants-toolkits/PCR-Public-Sector-Landscape.rar</a>

#### X. ANTICORRUPTION, TRANSPARENCY AND ACCOUNTABILITY

## A. Anticorruption

- Comply with ADB's Anticorruption Policy, 1998<sup>23</sup>
- ADB reserves the right to investigate, directly or through its agents, any violations of the Anticorruption Policy relating to the Project. All contracts financed by ADB shall include provisions specifying the right of ADB to audit and examine the records and accounts of the MDF's MFF-related and all Project contractors, suppliers, consultants and other service providers. Individuals/entities on ADB's anticorruption debarment list are ineligible to participate in ADB-financed activity and may not be awarded any contracts under the Project<sup>24</sup>
- To support these efforts, relevant provisions are included in the Framework Financing Agreement and the bidding documents for the Project

## B. Transparency and Good Governance

- MDF will disclose to the public, and update annually:
  - the current status of the Project
  - how the proceeds of the loan are used
- For each contract financed under the Project, MDF will disclose on its website information on, among others, the:
  - list of participating bidders
  - name of the winning bidder
  - basic details on bidding procedures and procurement methods adopted
  - list and amount of goods/services, including consulting services contracts procured and awarded

## C. Accountability

 People who are, or may in the future be, adversely affected by the project may address complaints to ADB, or request the review of ADB's compliance under the Accountability Mechanism<sup>25</sup>

<sup>&</sup>lt;sup>23</sup> Available at: <a href="http://www.adb.org/Documents/Policies/Anticorruption-Integrity/Policies-Strategies.pdf">http://www.adb.org/Documents/Policies/Anticorruption-Integrity/Policies-Strategies.pdf</a>

<sup>&</sup>lt;sup>24</sup> ADB's Integrity Office web site is available at: <a href="http://www.adb.org/integrity/unit.asp">http://www.adb.org/integrity/unit.asp</a>

<sup>&</sup>lt;sup>25</sup> For further information see: <a href="http://compliance.adb.org/">http://compliance.adb.org/</a>

26 Appendix 1

## INDICATIVE CONTRACT AWARDS AND DISBURSEMENTS PROJECTIONS

	Contract Awards (in USD million)				Disbursements (in USD million				on)	
	Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
2010	-	-	-	-		-	-	-	-	-
2011	-	16.14	-	3.17	19.31	8.5	0.02	11.51	1.35	21.38
2012	6.52	0.01	0.10	-	6.63	3.72	0.22	0.46	0.13	4.53
2013	2.19	-	-	-	2.19	-	0.12	-	0.20	0.32
2014	-	10.22	-	-	10.22	-	0.20	1.22	1.32	2.74
2015	-	38.20	1.47	1.00	40.67	1.42	0.92	5.64	5.24	13.22
2016	-	-	-	-	-	5.44	5.74	5.34	5.74	22.26
2017	-	-	-	-	-	4.14	4.32	4.13	3.82	16.41
2018	-	-	-	-	-	-	-	-	-	-
		<b>Total Contract Awards:</b>			79.02		Total D	isburser	nents:	80.86

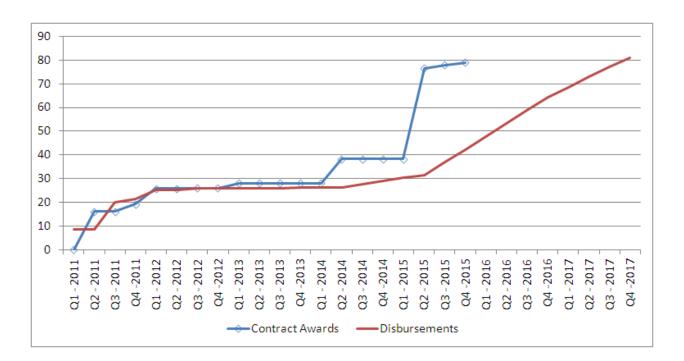


Figure A2-1: Indicative Contract Awards and Disbursements S Curve

28 Appendix 3

#### **SEMIANNUAL PROGRESS REPORT FORMAT**

All information to be provided for semiannual preceding issuance of report and completed by a recapitulation showing status from project inception.

## **Section A: Implementation Progress**

- 1. General data on progress in implementation
- 2. Problems encountered and resolved
- 3. Other issues pending
- 4. Other information or data relevant for project
- 5. Safeguard compliance on projects
- 6. Updated implementation progress (attach excel spreadsheet on implementation plan)

#### **Section B: Procurement Information**

- 1. Detailed report on procurement activities
  - a) Status of bidding documents
  - b) Status of bids in progress
  - c) Contracts awarded
  - d) Contracts closed
  - e) Contracts with issues
- 2. Procurement plan for next quarter (or updated procurement plan spreadsheet)

#### **Section C: Financial Information**

- 1. Disbursement status
- 2. Special account status
- 3. Loan and Grant commitments
- 4. Contract payments
- 5. Status of audits
- 6. Other financial management issues

#### **Section D: Other Information**

- 1. Major/minor change in scope
  - a) Cost escalations
  - b) Revision in cost category
  - c) Change in implementation procedures
- 2. Major activities planned for next quarter