# Higher Education Support Project (P151318)

AFRICA | Mali | Education Global Practice | IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 2 | ARCHIVED on 28-Apr-2016 | ISR23241 |

Implementing Agencies: Ministry of Higher Education and Scientific Research

## **Key Dates**

#### **Key Project Dates**

Bank Approval Date:07-May-2015 Effectiveness Date:23-Sep-2015

Planned Mid Term Review Date:05-Jun-2017 Actual Mid-Term Review Date:-
Original Closing Date:31-Dec-2020 Revised Closing Date:31-Dec-2020

# **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The development objective of the proposed Mali Higher Education Support Project (HESP) is to improve the relevance of selected higher education programs and the stewardship of the higher education system in Mali.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

## Components

Name

Public Disclosure Authorized

Component 1: Support to Selected Public Higher Education Institutions (HEIs):(Cost \$22.00 M)

Component 2: Higher Education System Support:(Cost \$8.00 M)

Component 3: Project Management and Technical Assistance:(Cost \$3.00 M)

## **Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<ul><li>Satisfactory</li></ul>	<ul><li>Satisfactory</li></ul>
Overall Implementation Progress (IP)	<ul><li>Satisfactory</li></ul>	<ul><li>Satisfactory</li></ul>
Overall Risk Rating	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>

## Implementation Status and Key Decisions

The project has made its first disbursement and the four participating Higher education institutions (HEIs) have achieved their disbursement-linked indicator (DLI) targets for Year 0. Assessment of DLIs for Year 1 is underway and the last implementation support mission has concluded that HEIs are likely to achieve set targets for Year 1. It is encouraging to see that institutions are moving faster and have demonstrated greater ownership of the project objectives and reforms. The first independent evaluation of DLIs Year 1 is expected to be concluded before the end of May to allow for a disbursement before the end of the fiscal year. Project Implementation Unit (PIU) Staffing issues were discussed and a timeline agreed upon to fill the two critical positions. The project focuses on supporting HEIs to implement their five year Institutional Development Plan (IDP) from which DLIs and Disbursement Linked Results (DLRs) were drawn. Two DLIs with seven DLRs, related to governance, relevance and quality dimensions, with relevant targets for each selected HEI, were identified and reported in Annexes 1.C, and 1.D, respectively, of the project appraisal document (PAD). In addition, it was agreed that the Ministry will provide the necessary support to HEIs to be in a better position to achieve the DLIs Year1, speed-up assignment of relevant staffs to the PIU, and continue the modernization of the sub-sector. The attached Aide-memoire was discussed with all stakeholders and actions and timeline agreed upon.

## **Risks**

## **Systematic Operations Risk-rating Tool**

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>
Macroeconomic	<ul><li>Moderate</li></ul>	Moderate	Moderate
Sector Strategies and Policies	<ul><li>Moderate</li></ul>	Moderate	Moderate
Technical Design of Project or Program	Moderate	Moderate	Moderate
Institutional Capacity for Implementation and Sustainability	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>
Fiduciary	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>
Environment and Social	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>
Stakeholders	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>
Other			
Overall	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>	<ul><li>Substantial</li></ul>

## Results

## **Project Development Objective Indicators**

▶ Number of programs in participating HEIs that are proposed and developed with the private sector participation (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	45.00		77.00	135.00
Date	30-Mar-2015		31-Mar-2016	30-Mar-2020

▶ Increase in Employer satisfaction as measured by employer satisfaction survey of priority sector of participating HEIs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	31-May-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020

	Tracer Study	(for gaduates	from the	selected HEIs	conducted)	(Vac/Na	Cuctom)
•	Hace Study	(IUI yauuales	110111 1116	SCICCICU I ILIS	COHUUCIEU)	( I C3/INU,	Cusionii

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Υ
Date	31-Mar-2015	05-Oct-2015	31-Mar-2016	28-Aug-2020

## ▶ Number of institutional development plans approved at public HEIs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4.00	7.00	9.00
Date	31-May-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020

## ▶ Number of Public HEIs with a functional CA (Board of Trustees) (Number, Custom)

Date	31-May-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020
Value	0.00	4.00	7.00	9.00
	Baseline	Actual (Previous)	Actual (Current)	End Target

## ▶ Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	5152.00	35000.00
Date	31-May-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020

## ▲ Female beneficiaries (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	4.00	35.00

#### **Overall Comments**

The project is making satisfactory progress towards the achievement of project indicators and objectives. Despite a challenging first year of implementation, key stakeholders have been active and have put forth a concerted effort to achieve the envisaged results. With the independent review of DLIs Year 1 planned before end of May, it is expected to further engage HEIs and the Direction Generale de l'enseignement superieur in the reform through the implementation of the first stage of the DLIs

#### **Intermediate Results Indicators**

#### ▶ Number of national students enrolled in licensed programs at participating HEIs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10000.00	10000.00	11862.00	18900.00
Date	30-Mar-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020

#### Number of female national students enrolled in licensed programs at participating HEIs (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	2500.00	2500.00	2909.00	5000.00
Date	30-Mar-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020

## ▶ Number of teachers trained in the licensed programs at participating HEIs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	120.00		325.00	780.00
Date	30-Mar-2015		31-Mar-2016	31-Dec-2020



## ▶ Share of budget in participating HEIs allocated to pedagogical inputs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	10.00	19.67	30.00
Date	30-Mar-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020

## ▶ Increase in Amount of cash generated internally at participating HEIs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00	100.00	151.37	160.00
Date	30-Mar-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020

#### ▶ Quality-Assurance unit established and operational, with semi-autonomous status (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N		N	Υ
Date	31-May-2015		31-Mar-2016	31-Dec-2020

## ▶ Number of public HEIs with a management information system with operational resource management (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	5.00	9.00
Date	31-May-2015	05-Oct-2015	31-Mar-2016	31-Dec-2020



## ▶ MIS statistical report published annually with relevant data from # HEIs (Public and Private) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N		Υ	Υ
Date	31-May-2015		31-Mar-2016	31-Dec-2020

#### ▶ Number of users accessing Digital library system (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00		0.00	10000.00
Date	31-May-2015		31-Mar-2016	31-Dec-2020

#### ▶ Annual Report on DLIs produced on time (Before end of March) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N		Υ	Υ
Date	31-May-2015		31-Mar-2016	31-Dec-2020

# ▶ Number of public HEIs with proposal(s) for acquiring support from Africa Centers of Excellence in West and Central Africa (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00		0.00	6.00
Date	31-May-2015		31-Mar-2016	31-Dec-2020

#### **Overall Comments**

The project has made substantial progress since the first disbursement, in particular through the four participating HEIs that have achieved set DLIs targets, and in many cases surpassed the target for Year 1. These achievements are commendable as institutions are fully aligned with the project objectives.

## **Data on Financial Performance**

## **Disbursements (by loan)**

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P151318	IDA-56060	Effective	XDR	10.00	10.00	0.00	1.20	8.80	12%
P151318	IDA-D0430	Effective	XDR	13.50	13.50	0.00	1.40	12.10	10%

## **Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P151318	IDA-56060	Effective	07-May-2015	30-May-2015	23-Sep-2015	31-Dec-2020	31-Dec-2020
P151318	IDA-D0430	Effective	07-May-2015	30-May-2015	23-Sep-2015	31-Dec-2020	31-Dec-2020

## **Cumulative Disbursements**



# **Restructuring History**

There has been no restructuring to date.

There are no related projects.