

CR-5584-PK

The World Bank

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION

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Cable Address: INTBAFRAD
Cable Address: INDEVAS

March 11, 2015

Mr. Saleem Sethi
Secretary to the Government of Pakistan
Economic Affairs Division
Islamic Republic of Pakistan
Islamabad, Pakistan

Dear Mr. Sethi:

**Re: IDA Financing 5584-PK
(Sindh Public Sector Management Reform Project)
Additional Instructions: Disbursement**

I refer to the Financing Agreement between the Islamic Republic of Pakistan (the "Recipient") and the International Development Association (the "Association") for the above-referenced project, dated . The Agreement provides that the Association may issue additional instructions regarding the withdrawal of the proceeds of financing No. 5584-PK ("Financing"). This letter ("Disbursement Letter"), as revised from time to time, constitutes the additional instructions.

The attached *World Bank Disbursement Guidelines for Projects*, dated May 1, 2006, ("Disbursement Guidelines") (Attachment 1), are an integral part of the Disbursement Letter. The manner in which the provisions in the Disbursement Guidelines apply to the Financing is specified below. Sections and subsections in parentheses below refer to the relevant sections and subsections in the Disbursement Guidelines and, unless otherwise defined in this letter, the capitalized terms used have the meanings ascribed to them in the Disbursement Guidelines.

I. Disbursement Arrangements

(i) Disbursement Methods (section 2). The following Disbursement Methods may be used under the Financing:

- (a) For Component 1 of the Project
 - Reimbursement
- (b) For Component 2 of the Project
 - Reimbursement
 - Direct Payment
 - Special Commitment

(ii) Disbursement Deadline Date (subsection 3.7). The Disbursement Deadline Date is four (4) months after the Closing Date specified in the Financing Agreement. Any changes to this date will be notified by the Association.

(iii) Disbursement Conditions (subsection 3.8). Please refer to the Disbursement Condition(s) in the Financing Agreement.

II. Withdrawal of Financing Proceeds

(i) Authorized Signatures (subsection 3.1). An authorized signatory letter in the Form attached (Attachment 2) should be furnished to the Association at the address indicated below providing the name(s) and specimen signature(s) of the official(s) authorized to sign Applications:

The World Bank Office in Islamabad
20-A, Shahrah-e-Jamhuriat
Ramna 5, Sector G-5/1
Islamabad, Pakistan

Attention: Rachid Benmessaoud
Country Director, Pakistan

(ii) Applications (subsections 3.2 - 3.3). Please provide completed and signed (a) applications for withdrawal, together with supporting documents, and (b) applications for special commitments, together with a copy of the commercial bank letter of credit, to the address indicated below:

The World Bank
20-A, Shahrah-e-Jamhuriat
Ramna 5, Sector G-5/1
Islamabad, Pakistan

Attention: Disbursement Management Unit
Anwar Ali Bhatti

(iii) Electronic Delivery (subsection 3.4) The Association may permit the Recipient to electronically deliver to the Association Applications (with supporting documents) through the Association's Client Connection, web-based portal. The option to deliver Applications to the Association by electronic means may be effected if: (a) the Recipient has designated in writing, pursuant to the terms of subparagraph (i) of this Section, its officials who are authorized to sign and deliver Applications and to receive secure identification credentials ("SIDC") from the Association for the purpose of delivering such Applications by electronic means; and (b) all such officials designated by the Recipient have registered as users of Client Connection. If the Association agrees, the Association will provide the Recipient with SIDC for the designated officials. Following which, the designated officials may deliver Applications electronically by completing Form 2380, which is accessible through Client Connection (<https://clientconnection.worldbank.org>). The Recipient may continue to exercise the option of preparing and delivering Applications in paper form. The Association reserves the right and may, in its sole discretion, temporarily or permanently disallow the electronic delivery of Applications by the Recipient.

(iv) Terms and Conditions of Use of SIDC to Process Applications. By designating officials to use SIDC and by choosing to deliver the Applications electronically, the Recipient confirms through the authorized signatory letter its agreement to: (a) abide by the *Terms and Conditions of Use of Secure Identification Credentials in connection with Use of Electronic Means to Process Applications and Supporting Documentation* ("Terms and Conditions of Use of Secure Identification Credentials") provided in Attachment 3; and (b) to cause such official to abide by those terms and conditions.

(v) Minimum Value of Applications (subsection 3.5). The Minimum Value of Applications for reimbursement, direct payment and special commitment is US\$100,000.

(vi) Advances (sections 5 and 6). For the reason set forth in subsection 5.2 of the Disbursement Guidelines, the advancing of financing proceeds into a designated account is not a Disbursement Method currently available under this Financing. Please send Applications only in support of the Disbursement Methods listed in subsection I (i) of this letter.

III. Reporting on Use of Financing Proceeds

(i) Supporting Documentation (section 4). Supporting documentation should be provided with each application for withdrawal as set out below:

- **For requests for Reimbursement:**
 - Interim Financial Report in the form attached (Attachment 4).
- **For requests for Direct Payment:** Records evidencing eligible expenditures, e.g., copies of receipts, supplier invoices.

IV. Other Disbursement Instructions:

- (i) No segregated designated account will be established for this Project. Disbursements in USD under Component 1 of the Project will only be on reimbursement basis and made annually to the Provincial Consolidated Fund Account No. 1 (Non-Food) of the Government of Sindh.
- (ii) Disbursements under Component 2 of the Project will be on a semi-annual basis to an assignment account to be established for Economic Reform Unit and Sindh Revenue Board respectively. The assignment accounts are part of the Provincial Consolidated Fund Account No. 1 (Non-Food) of the Government of Sindh and will be opened in PKR at the National Bank of Pakistan. For the Association's disbursement purposes, these two assignment accounts will be treated as segregated designated accounts. The ceiling of advance in PKR to the two assignment accounts will be the forecast of two (2) quarters as provided in the semi-annual Interim Financial Reports. *However, the use of the assignment accounts and Advance method will be available to the Project only when the issue of Lapsed Loan in the Pakistan portfolio is fully resolved.*

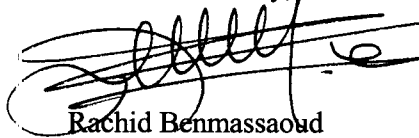
V. Other Important Information

For additional information on disbursement arrangements, please refer to the Disbursement Handbook available on the Association's public website at <https://www.worldbank.org> and its secure website "Client Connection" at <https://clientconnection.worldbank.org>. Print copies are available upon request.

If you have not already done so, the Association recommends that you register as a user of the Client Connection website (<https://clientconnection.worldbank.org>). From this website you will be able to prepare and deliver Applications, monitor the near real-time status of the Financing, and retrieve related policy, financial, and procurement information. All Recipient officials authorized to sign and deliver Applications by electronic means are required to register with Client Connection before electronic delivery can be effected. For more information about the website and registration arrangements, please contact the Association by email at <clientconnection@worldbank.org>.

If you have any queries in relation to the above, please contact Chau-Ching Shen, Senior Finance Officer at loa-sar@worldbank.org or Anwar Ali Bhatti at the Bank's office in Islamabad using the using the above reference.

Yours sincerely,



Rachid Benmassaoud
Country Director, Pakistan
South Asia Region

Attachments

1. *World Bank Disbursement Guidelines for Projects*, dated May 1, 2006
2. Form for Authorized Signatures
3. *Terms and Conditions of Use of Secure Identification Credentials in connection with Use of Electronic Means to Process Applications and Supporting Documentation*, dated March 1, 2013
4. Form of Interim Financial Report

Cc: Addition Chief Secretary
Planning and Development Department
Sindh Secretariat
Karachi

Secretary
Finance Department
Sindh Secretariat
Karachi

Chairman
Sindh Revenue Board
Shaheen Complex
Karachi

Managing Director
Sindh Public Procurement Regulatory Authority
Old Sindh Secretariat
Karachi

Form of Authorized Signatory Letter

[Letterhead]

Economic Affairs Division

[Street address]

[City] [Country]

[DATE]

The World Bank Office in Islamabad
20-A, Shahrah-e-Jamhuriat
Ramna 5, Sector G-5/1
Islamabad, Pakistan

Attention: Rachid Benmessaoud

Re: IDA Financing 5584 PK (Sindh Public Sector Management Reform Project)

I refer to the Financing Agreement (“Agreement”) between the Islamic Republic of Pakistan (the “Recipient”) and the International Development Association (the “Association”), dated _____, providing the above Financing. For the purposes of Section 2.03 of the General Conditions as defined in the Agreement, any ¹[one] of the persons whose authenticated specimen signatures appear below is authorized on behalf of the Recipient to sign applications for withdrawal and applications for a special commitment under this Financing.

For the purpose of delivering Applications to the Association, ²[each] of the persons whose authenticated specimen signatures appears below is authorized on behalf of the Recipient, acting ³[individually] ⁴[jointly], to deliver Applications, and evidence in support thereof on the terms and conditions specified by the Association.

⁵[This confirms that the Recipient is authorizing such persons to accept Secure Identification Credentials (SIDC) and to deliver the Applications and supporting documents to the Association by electronic means. In full recognition that the Association shall rely upon such representations and warranties, including without limitation, the representations and

¹ Instruction to the Recipient: Stipulate if more than one person needs to sign Applications, and how many or which positions, and if any thresholds apply. *Please delete this footnote in final letter that is sent to the Association.*

² Instruction to the Recipient: Stipulate if more than one person needs to *jointly* sign Applications, if so, please indicate the actual number. *Please delete this footnote in final letter that is sent to the Association.*

³ Instruction to the Recipient: Use this bracket if any one of the authorized persons may sign; if this is not applicable, please delete. *Please delete this footnote in final letter that is sent to the Association.*

⁴ Instruction to the Recipient: Use this bracket only if several individuals must jointly sign each Application; if this is not applicable, please delete. *Please delete this footnote in final letter that is sent to the Association.*

⁵ Instruction to the Recipient: Add this paragraph if the Recipient wishes to authorize the listed persons to accept Secure Identification Credentials and to deliver Applications by electronic means; if this is not applicable, please delete the paragraph. *Please delete this footnote in final letter that is sent to the Association.*

warranties contained in the *Terms and Conditions of Use of Secure Identification Credentials in connection with Use of Electronic Means to Process Applications and Supporting Documentation* ("Terms and Conditions of Use of SIDC"), the Recipient represents and warrants to the Association that it will cause such persons to abide by those terms and conditions.]

This Authorization replaces and supersedes any Authorization currently in the Association records with respect to this Agreement.

[Name], [position] Specimen Signature: _____

[Name], [position] Specimen Signature: _____

[Name], [position] Specimen Signature: _____

Yours truly,

/ signed /

[Position]

**Terms and Conditions of Use of Secure Identification Credentials
in connection with Use of Electronic Means
to Process Applications
and Supporting Documentation**

March 1, 2013

The World Bank (Bank)¹ will provide secure identification credentials (SIDC) to permit the Borrower² to deliver applications for withdrawal and applications for special commitments under the Agreement(s) and supporting documentation (such applications and supporting documentation together referred to in these Terms and Conditions of Use as Applications) to the Bank electronically, on the terms and conditions of use specified herein.

SIDC can be either: (a) hardware-based (Physical Token), or (b) software-based (Soft Token). The Bank reserves the right to determine which type of SIDC is most appropriate.

A. Identification of Users.

1. The Borrower will be required to identify in a completed Authorized Signatory Letter (ASL) duly delivered to and received by the Bank each person who will be authorized to deliver Applications. The Bank will provide SIDC to each person identified in the ASL (Signatory), as provided below. The Borrower shall also immediately notify the Bank if a Signatory is no longer authorized by the Borrower to act as a Signatory.
2. Each Signatory must register as a user on the Bank's Client Connection (CC) website (<https://clientconnection.worldbank.org>) prior to receipt of his/her SIDC. Registration on CC will require that the Signatory establish a CC password (CC Password). The Signatory shall not reveal his/her CC Password to anyone or store or record the CC Password in written or other form. Upon registration as a CC user, the Signatory will be assigned a unique identifying account name.

B. Initialization of SIDC.

1. Prior to initialization of SIDC by a Signatory, the Signatory will acknowledge having read, understood and agreed to be bound by these Terms and Conditions of Use.
2. Where a Physical Token is to be used, promptly upon receipt of the Physical Token, the Signatory will access CC using his/her account name and CC Password and register his/her Physical Token and set a personal identification number (PIN) to be used in connection with the use of his/her Physical Token, after which the Physical Token will be initialized for use by the Signatory exclusively for purposes of delivering Applications. Where a Soft Token is to be used, the Signatory will access CC using his/her account name and CC Password and set a personal

¹ "Bank" includes IBRD and IDA.

² "Borrower" includes the borrower of an IBRD loan, IDA credit, or Project Preparation Facility advance and the recipient of a grant.

identification number (PIN) to be used in connection with the use of his/her Soft Token, after which the Soft Token will be initialized for use by the Signatory exclusively for purposes of delivering Applications. Upon initialization of the SIDC, the Signatory will be a "SIDC User". The Bank will maintain in its database a user account (Account) for each SIDC User for purposes of managing the SIDC of the SIDC User. Neither the Borrower nor the SIDC User will have any access to the Account.

3. Prior to first use of the SIDC by the SIDC User, the Borrower shall ensure that the SIDC User has received training materials provided by the Bank in use of the SIDC.

C. Use of SIDC.

1. Use of the SIDC is strictly limited to use in the delivery of Applications by the SIDC User in the manner prescribed by the Bank in the Agreement(s) and these Terms and Conditions. Any other use of the SIDC is prohibited.
2. The Bank assumes no responsibility or liability whatsoever for any misuse of the SIDC by the SIDC User, other representatives of the Borrower, or third parties.
3. The Borrower undertakes to ensure, and represents and warrants to the Bank (such representation and warranty being expressly relied upon by the Bank in granting SIDC) that each SIDC User understands and will abide by, these Terms and Conditions of Use, including without limitation the following:

4. ***Security***

4.1. The SIDC User shall not reveal his/her PIN to anyone or store or record the PIN in written or other form.

4.2. The SIDC User shall not allow anyone else to utilize his/her SIDC to deliver an Application to the Bank.

4.3. The SIDC User shall always logout from CC when not using the system. Failure to logout properly can create a route into the system that is unprotected.

4.4. If the SIDC User believes a third party has learned his/her PIN or has lost his/her Physical Token he/she shall immediately notify clientconnection@worldbank.org.

4.5. The Borrower shall immediately notify the Bank at clientconnection@worldbank.org of any lost, stolen or compromised SIDC, and take other reasonable steps to ensure such SIDC are disabled immediately.

5. ***Reservation of Right to Disable SIDC***

5.1. The Borrower shall reserve the right to revoke the authorization of a SIDC User to use a SIDC for any reason.

5.2. The Bank reserves the right, in its sole discretion, to temporarily or permanently disable a SIDC, de-activate a SIDC User's Account or both.

6. ***Care of Physical Tokens***

6.1. Physical Tokens will remain the property of the Bank.

6.2. The Bank will physically deliver a Physical Token to each Signatory designated to receive one in a manner to be determined by and satisfactory to the Bank.

6.3. Physical Tokens contain delicate and sophisticated instrumentation and therefore should be handled with due care, and should not be immersed in liquids, exposed to extreme temperatures, crushed or bent. Also, Physical Tokens should be kept more than five (5) cm from devices that generate electromagnetic radiation (EMR), such as mobile phones, phone-enabled PDAs, smart phones and other similar devices. Physical Tokens should be carried and stored separate from any EMR device. At close range (less than 5 cm), these devices can output high levels of EMR that can interfere with the proper operation of electronic equipment, including the Physical Token.

6.4. Without derogating from these Terms and Conditions of Use, other technical instructions on the proper use and care of Physical Tokens are available at <http://www.rsa.com>.

7. ***Replacement***

7.1. Lost, damaged, compromised (in terms of 4.5, above) or destroyed Physical Tokens will be replaced at the expense of the Borrower.

7.2. The Bank reserves the right, in its sole discretion, not to replace any Physical Token in the case of misuse, or not to reactivate a SIDC User's Account.

Sindh Public Sector Management Reforms Project
IDA Credit No. 5584
Interim Financial Reports for period ended mmm-dd-yyyy
STATEMENT OF SOURCES AND USES OF FUNDS

| | Note | For the Period | Cumulative for the Year | Cumulative Since Inception |
|---|------|----------------|-------------------------|----------------------------|
| | | Pak Rs. | Pak Rs. | Pak Rs. |
| Disbursement Category 1 | | | | |
| <i>Eligible Expenditure Program</i> | | | | |
| A01: Employee Related Expenses of | | | | |
| Finance Department | | x | x | x |
| Planning & Development Department | | x | x | x |
| Excise & Taxation Department | | x | x | x |
| Sindh Revenue Board | | x | x | x |
| | | x | x | x |
| Reimbursement | | | | |
| Reimbursement by IDA against DLIs | | x | x | x |
| Disbursement Category 2 | | | | |
| <i>Technical Assistance - Finance Department</i> | | | | |
| Sources of Funds | | | | |
| Opening balance | | x | x | x |
| Received from GoS | | x | x | x |
| Received from IDA | | x | x | x |
| Funds Available (A) | | x | x | x |
| Uses of Funds | | | | |
| Goods | | x | x | x |
| Consultants' Services | | x | x | x |
| Non-Consultant Services | | x | x | x |
| Training | | x | x | x |
| Incremental Operating Costs | | x | x | x |
| Funds Used (B) | | x | x | x |
| | | | | |
| Closing Balance (C = A - B) | | x | x | x |
| Disbursement Category 3 | | | | |
| <i>Technical Assistance - Sindh Revenue Board</i> | | | | |
| Sources of Funds | | | | |
| Opening balance | | x | x | x |
| Received from GoS | | x | x | x |
| Received from IDA | | x | x | x |
| Funds Available (D) | | x | x | x |
| Uses of Funds | | | | |
| Goods | | x | x | x |
| Consultants' Services | | x | x | x |
| Non-Consultant Services | | x | x | x |
| Training | | x | x | x |
| Incremental Operating Costs | | x | x | x |
| Funds Used (E) | | x | x | x |
| | | | | |
| Closing Balance (F = D - E) | | x | x | x |

Sindh Public Sector Management Reforms Project
IDA Credit No. 5584
Interim Financial Reports for period ended mmm-dd-yyyy
STATEMENT OF VARIANCE ANALYSIS

| Note | Budget/ Forecast for the period | Actual Expenditure | Variance | |
|---|------------------------------------|-----------------------|-----------|------------|
| | | | Amount | Percentage |
| | Pak Rs. | Pak Rs. | Pak Rs. | |
| Disbursement Category 1 | | | | |
| <i>Eligible Expenditure Program</i> | | | | |
| A01: Employee Related Expenses of | | | | |
| Finance Department | x | x | x | x % |
| Planning & Development Department | x | x | x | x % |
| Excise & Taxation Department | x | x | x | x % |
| Sindh Revenue Board | x | x | x | x % |
| | x | x | x | x % |
| Disbursement Category 2 | | | | |
| <i>Technical Assistance - Finance Department</i> | | | | |
| Goods | x | x | x | x % |
| Consultants' Services | x | x | x | x % |
| Non-Consultant Services | x | x | x | x % |
| Training | x | x | x | x % |
| Incremental Operating Costs | x | x | x | x % |
| | x | x | x | x % |
| Disbursement Category 3 | | | | |
| <i>Technical Assistance - Sindh Revenue Board</i> | | | | |
| Goods | x | x | x | x % |
| Consultants' Services | x | x | x | x % |
| Non-Consultant Services | x | x | x | x % |
| Training | x | x | x | x % |
| Incremental Operating Costs | x | x | x | x % |
| | x | x | x | x % |
| TOTAL | xx | xx | xx | x % |

Note: Please provide reasons for variances of more than 10%.


Sindh Public Sector Management Reforms Project
IDA Credit No. 5584-PK
Interim Financial Reports for period ended mmm-dd-yyyy
Designated Account (DA) Activity Statement - Finance Department Assignment Account

| | Note | Pak Rs. | Pak Rs. |
|---|------|---------|---------|
| PART I | | | |
| 1. Cumulative Advances by IDA to the end of Current Period | | | x |
| 2. Cumulative Expenditure at the beginning of Current Period | | | x |
| 3. Outstanding Advances to be accounted for (Line 1 minus Line 2) | | | x |
| PART II | | | |
| 4. DA balance at beginning of Period | | | x |
| 5. Add/Subtract - Cumulative Adjustments (if any) | | x | |
| 6. Advances by IDA during the Period | | x | |
| 7. Sub total of Advances and Adjustments (Line 5 plus 6) | | | x |
| 8. Outstanding Advances to be accounted for (Line 4 plus 7) | | | x |
| 9. DA balance at end of Period | | | x |
| 10. Add/Subtract - Cumulative Adjustments (if any) | | x | |
| 11. Expenditure for Current Disbursement Period - Disbursement Category 2 | | x | |
| 12. Sub total of Adjustments and Expenditure (Line 10 plus 11) | | x | |
| 13. Add Line 9 and Line 12 | | | x |
| 14. Difference if any (Line 8 minus Line 13) | | | x |
| PART III | | | |
| 15. Total Forecasted amount to be paid by IDA | | | x |
| 16. Less - Closing DA balance after adjustments | | x | |
| 17. Imprest Petty Cash | | x | |
| 18. Forecasted Direct / Special Commitment payments | | x | |
| 19. Sub total (Line 16 plus 17 plus 18) | | | x |
| 20. Cash Requirement from IDA for next 6 months (Line 15 minus 19) | | | x |

Sindh Public Sector Management Reforms Project
IDA Credit No. 5584-PK
Interim Financial Reports for period ended mmm-dd-yyyy
Designated Account (DA) Activity Statement - Sindh Revenue Board Assignment Account

| | Note | Pak Rs. | Pak Rs. |
|---|------|---------|---------|
| PART I | | | |
| 1. Cumulative Advances by IDA to the end of Current Period | | | x |
| 2. Cumulative Expenditure at the beginning of Current Period | | | x |
| 3. Outstanding Advances to be accounted for (Line 1 minus Line 2) | | | x |
| PART II | | | |
| 4. DA balance at beginning of Period | | | x |
| 5. Add/Subtract - Cumulative Adjustments (if any) | | x | |
| 6. Advances by IDA during the Period | | x | |
| 7. Sub total of Advances and Adjustments (Line 5 plus 6) | | | x |
| 8. Outstanding Advances to be accounted for (Line 4 plus 7) | | | x |
| 9. DA balance at end of Period | | | x |
| 10. Add/Subtract - Cumulative Adjustments (if any) | | x | |
| 11. Expenditure for Current Disbursement Period - Disbursement Category 2 | | x | |
| 12. Sub total of Adjustments and Expenditure (Line 10 plus 11) | | x | |
| 13. Add Line 9 and Line 12 | | | x |
| 14. Difference if any (Line 8 minus Line 13) | | | x |
| PART III | | | |
| 15. Total Forecasted amount to be paid by IDA | | | x |
| 16. Less - Closing DA balance after adjustments | | x | |
| 17. Imprest Petty Cash | | x | |
| 18. Forecasted Direct / Special Commitment payments | | x | |
| 19. Sub total (Line 16 plus 17 plus 18) | | | x |
| 20. Cash Requirement from IDA for next 6 months (Line 15 minus 19) | | | x |

Sindh Public Sector Management Reforms Project
IDA Credit No. 5584-PK
Interim Financial Reports for period ended mmm-dd-yyyy
Project Expenditures for Contracts NOT Subject to Prior Review

| Disbursement Category | Description | Expenditure During the Period Pak Rs. | %age Financed by IDA | IDA Share Pak Rs. |
|-----------------------|-------------|--|--|----------------------|
| | | | | |
| TOTAL | | x |  | x |

| | |
|--------------------------------|----------------|
| | Pak Rs. |
| Total Prior Review expenditure | x |
| Total Post Review expenditure | x |
| | x |

