



India: Capacity Building for Project Design, Implementation and Evaluation

Project Name	Capacity Building for Project Design, Implementation and Evaluation
Project Number	43459-013
Country	India
Project Status	Approved
Project Type / Modality of Assistance	Technical Assistance
Source of Funding / Amount	TA: Capacity Building for Project Design, Implementation and Evaluation Technical Assistance Special Fund US\$ 2.50 million
Strategic Agendas	Environmentally sustainable growth Inclusive economic growth
Drivers of Change	Governance and capacity development Knowledge solutions
Sector / Subsector	Agriculture, natural resources and rural development - Agricultural policy, institutional and capacity development Education - Education sector development Energy - Electricity transmission and distribution Finance - Finance sector development Transport - Transport policies and institutional development Water and other urban infrastructure and services - Urban policy, institutional and capacity development
Gender Equity and Mainstreaming	Some gender elements
Description	The transaction technical assistance facility (TRTA) will support Capacity Development Resource Center (CDRC) at India Resident Mission (INRM) for conducting demand driven capacity development programs in ADB procedures, project implementation and thematic topics, conduct Tripartite Portfolio Review Meetings (TPRMs) to improve portfolio performance. The TA has been included in INRM's Country Operations Business Plan 2018-20 (document number IN.399-17).
Project Rationale and Linkage to Country/Regional Strategy	India's Country Partnership Strategy (CPS2018-22) aspires to increase ADB's lending from 2.6 billion to \$3-4 billion in the future. The CPS also envisages increased lending in new areas like Economic Corridors and to low income states. New executing agencies (EAs) with little prior experience of implementing large projects would be joining the India portfolio in the next 3 years. To achieve high project readiness at entry in a qualitative manner it is very important to upfront build capacities of the new EAs for designing and implementing new projects. In addition, weak capacities of EAs of ongoing projects in the areas of procurement, consultant recruitment, financial management, project management, contract management, construction management, safeguards, monitoring and evaluation, frequent transfers of Project Directors and other project staff, poor participation of contractors and consultants, etc. have been identified as bottlenecks for speedy project implementation at various tripartite portfolio review meetings (TPRM). It has been observed that most projects experience start up and implementation delays due to inadequate awareness of various aspects of project preparation and implementation. These shortcomings have a bearing on project quality and finally on the project outcomes. Another reason for implementation difficulties is attributed to the absence of integrated and efficient approach in tracking and monitoring project implementation. Some of these issues were addressed through Capacity Development Resource Center (CDRC) created under TA 7593-IND: Capacity Development for Project Implementation which is due to close on 31 December 2018. CDRC activities for capacity development of executing agencies has been acknowledged as ADB's finance plus contribution by Department of Economic Affairs, EAs and ADB Management. Country Assistance Program Evaluation (CAPE 2007-15) appreciated CDRC activities as a unique example of a stand-alone and institutionalized platform for capacity development in a client country setting and appreciated CDRC efforts to institutionalize the training programs in an anchor institution like Administrative Staff College of India. CAPE also observed that while immediate objective of training staff is being achieved, translating this in to introducing cutting edge innovation, and improved operational effectiveness and portfolio performance remains difficult. The proposed CDTA aspires to overcome portfolio management bottlenecks by building the capacities of EA staff for project design and implementation through regular, demand driven and structured capacity development programs and instituting information and communications technology (ICT) based project monitoring mechanisms to improve portfolio performance. In addition, it would also address issues like introducing cutting edge innovation and improved portfolio performance noted by CAPE.
Impact	

Project Outcome	
Description of Outcome	
Progress Toward Outcome	
Implementation Progress	
Description of Project Outputs	
Status of Implementation Progress (Outputs, Activities, and Issues)	
Geographical Location	Nation-wide
Summary of Environmental and Social Aspects	
Environmental Aspects	
Involuntary Resettlement	
Indigenous Peoples	
Stakeholder Communication, Participation, and Consultation	
During Project Design	
During Project Implementation	
Business Opportunities	
Consulting Services	Recruitment of individual consultants (national and international) will be conducted through Consultant Management System (CMS).
Procurement	ADB will procure national training institutes, event management providers and engage individual consultants in accordance with ADB Procurement Policy (2017, as amended from time to time) and the TA staff instructions.
Responsible ADB Officer	Annamraju, Vikram Harsha
Responsible ADB Department	South Asia Department
Responsible ADB Division	India Resident Mission
Executing Agencies	<i>Department of Economic Affairs Ministry of Finance Room No. 40-B North Block New Delhi-110001, India</i>
Timetable	
Concept Clearance	-
Fact Finding	-
MRM	-
Approval	06 Nov 2018
Last Review Mission	-
Last PDS Update	08 Nov 2018
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