



Higher Education Reforms Project (P147010)

SOUTH ASIA | Nepal | Education Global Practice |
IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 1 | ARCHIVED on 18-Jun-2015 | ISR19425 |

Implementing Agencies: University Grants Commission

Key Dates

Key Project Dates

Board Approval date:19-Feb-2015

Effectiveness Date:22-May-2015

Planned Mid Term Review Date:21-Nov-2017

Actual Mid-Term Review Date:--

Original Closing Date:30-Jun-2020

Revised Closing Date:30-Jun-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To support reforms in selected institutions for improving quality, relevance, and efficiency of higher education; and to assist under-privileged students for equitable access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Component 1: Implementation of Reforms:(Cost \$60.00 M)

Component 2: Capacity Building and Project Management:(Cost \$5.00 M)

Overall Ratings

| Name | Previous Rating | Current Rating |
|--------------------------------------|-----------------|----------------|
| Progress towards achievement of PDO | -- | ● Satisfactory |
| Overall Implementation Progress (IP) | -- | ● Satisfactory |
| Overall Risk Rating | -- | ● Substantial |

Implementation Status and Key Decisions



The project supports critical reforms in higher education through financing of the National Program for Higher Education Reform and Development (NPHRD). The project is based on a results-based approach and uses a set of disbursement-linked indicators (DLIs) focused on four results areas (Component 1): (i) Systemic and Institutional Reforms; (ii) Academic Reforms and Relevance; (iii) Equity; and (iv) Academic Excellence and Research. It also supports Capacity Building and Project Management (Component 2) for effective implementation and monitoring of the NPHRD.

The project became effective in time despite the severe earthquake in Nepal. Targets for most base-line indicators are met. These will facilitate timely progress in all reforms and development proposed.

A project launch work-shop was held on June 11, 2015. Participants included senior officials of GON, UGC and heads of 50 higher education institutions. Tribhuvan University conducted a dissemination workshop on June 12, 2015.

Risks

Systematic Operations Risk-rating Tool

| Risk Category | Rating at Approval | Previous Rating | Current Rating |
|--|--------------------|-----------------|----------------|
| Political and Governance | -- | -- | ● Substantial |
| Macroeconomic | -- | -- | ● Substantial |
| Sector Strategies and Policies | -- | -- | ● Moderate |
| Technical Design of Project or Program | -- | -- | ● Moderate |
| Institutional Capacity for Implementation and Sustainability | -- | -- | ● Moderate |
| Fiduciary | -- | -- | ● Substantial |
| Environment and Social | -- | -- | ● Moderate |
| Stakeholders | -- | -- | ● Moderate |



| | | | |
|---------|----|----|---------------|
| Other | -- | -- | -- |
| Overall | -- | -- | ● Substantial |

Results

Project Development Objective Indicators

► Number of Accredited HEIs (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 12.00 | -- | 12.00 | 125.00 |
| Date | 01-Aug-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

► Percentage of students enrolled in identified priority areas (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|-------------------|--|--|
| Value | Under Graduates: 12.6; Post-graduates: 16.7 | -- | Under Graduates: 12.6; Post-graduates: 16.7 | Under Graduates: 17.0; Post-graduates: 23.0 |
| Date | 01-Aug-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

► Number of under-privileged students supported under the Project (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|-------------------|--|---|
| Value | (i) Total Higher Sec (HS) : 0 Total Bachelor (B) : 0 (ii) % female(HS): 0 % female(B): 0 | -- | (i) Total Higher Sec (HS) : 0 Total Bachelor (B) : 0 (ii) % female(HS): 0 % female(B): 0 | (i) Total (HS) : 2,000 Total (B) : 7,500 (ii) % female(HS): 45 % female(B): 40 |
| Date | 01-Oct-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

► Average time taken for announcement of results of Bachelors programs with centralized examinations at TU (Months, Custom)



| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 7.00 | -- | 7.00 | 3.00 |
| Date | 01-Jul-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

Comments

Baseline is more than 7 months.

► Number of publications in refereed journals by the research grant recipients. (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | -- | 0.00 | 85.00 |
| Date | 01-Jul-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

Overall Comments

Intermediate Results Indicators

► Number of institutions undertaking specified reforms (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 15.00 | -- | 15.00 | 135.00 |
| Date | 01-Oct-2014 | -- | 15-Jun-2015 | 30-Jun-2021 |

► Number of TU institutions granted autonomy (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 4.00 | -- | 4.00 | 14.00 |
| Date | 01-Aug-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |



▶ Number of academic programs revised (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | -- | 0.00 | 75.00 |
| Date | 01-Aug-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

▶ Number of new academic programs introduced in identified priority areas (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | -- | 0.00 | 65.00 |
| Date | 01-Jul-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

▶ Computerization of records of all students eligible for appearing in examinations from TU constituent and affiliated campuses (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | -- | 0.00 | 100.00 |
| Date | 01-Jul-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

▶ Number of Research, Development and Innovation (RDI) projects supported in identified priority areas (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-----------------------|-------------------|-----------------------|--------------------------|
| Value | PhD: 0; Faculty: 0 | -- | PhD: 0; Faculty: 0 | PhD: 130 Faculty: 220 |
| Date | 01-Aug-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |



► Direct project beneficiaries (Number, Core)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | -- | 0.00 | 500000.00 |
| Date | 01-Jul-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

▲ Female beneficiaries (Percentage, Core Supplement)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | -- | 0.00 | 40.00 |
| Date | 01-Jul-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

► DLI 1: National accreditation system established and functioning (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|-------------------|------------------|-------------------------------------|
| Value | A QAAA with functional autonomy established at UGC | -- | In Progress | 35 HEIs accredited (cumulative 125) |
| Date | 30-Jun-2015 | -- | 15-Jun-2015 | 30-Jun-2020 |

► DLI 2: Performance-based financing extended to HEIs (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|-------------------|--|---|
| Value | 1.Guidelines for PBF of campuses published by UGC 2. FBF for autonomous campuses adopted by UGC | -- | Guidelines for Performance Based Funding (PBF) of campuses published by UGC; Formulae Based Funding (FBF) for autonomous campuses adopted by UGC. | 1. Release of final performance based grants to at least 45 HEIs from the three selected groups as per PIM 2. FBF based funds released to at least additional three autonomous campuses (cumulative) |



ten); and
3.PBF based
regular funds
released to at
least additional
20 community
campuses
(cumulative
100)

| | | | | |
|------|-------------|----|-------------|-------------|
| Date | 30-Jun-2015 | -- | 15-Jun-2015 | 30-Jun-2020 |
|------|-------------|----|-------------|-------------|

► DLI 3: Autonomy extended to additional campuses/schools (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|-------------------|--|---|
| Value | 1.TU autonomy campus rules for constituent campuses revised by TU Senate 2. TU adopts rules for academic autonomy of affiliated campuses by TU Senate | -- | 1. TU autonomy campus rules for constituent campuses revised by TU Senate 2. TU adopted rules for academic autonomy of affiliated campuses by TU Senate | 1. Autonomy granted to three campuses /schools (cumulative 14) 2. Two autonomous /accredited campuses or schools exercise academic autonomy (cumulative eight) |
| Date | 30-Jun-2015 | -- | 15-Jun-2015 | 30-Jun-2019 |

► DLI 4: Examination reforms implemented and academic calendar enforced in TU (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|---|-------------------|---|---|
| Value | (i)Academic rules of TU revised and approved by TU Academic Council for completing academic calendar within one academic year; and (ii) a plan for examination reforms approved by TU (with especial focus on centralized examinations) | -- | (i)Academic rules of TU revised and approved by TU Academic Council for completing academic calendar within one academic year; and (ii) a plan for examination reforms approved by TU (with especial focus on centralized examinations) | 1.Academic calendar of three program-years of centralized master's programs adhered to (cumulative 15) 2.Results for regular centralized bachelor's programs published within three months on an |



average

| | | | | |
|------|-------------|----|-------------|-------------|
| Date | 30-Jun-2015 | -- | 15-Jun-2015 | 30-Jun-2020 |
|------|-------------|----|-------------|-------------|

► DLI 5: Academic reforms introduced: Revision of existing and introduction of new programs at undergraduate and graduate levels (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|---|-------------------|--|--|
| Value | Areas of priority for new programs approved by UGC; and guidelines for selection of programs and institutions approved by UGC | -- | Areas of priority for new programs approved by UGC; and guidelines for selection of programs and institutions approved by UGC; | Implementation of all 140 programs continued |
| Date | 30-Jun-2015 | -- | 15-Jun-2015 | 30-Jun-2020 |

► DLI 6: Poverty-targeted financial support for under-privileged students (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|-------------------|--|--|
| Value | PMT processes for selection of students revised by SFAFDB; and database and process computerized | -- | PMT processes for selection of students revised by SFAFDB; and database and process computerized | (i) Funds released to at least 2,000 students as per schedule; and (ii) Plan for sustainability of the scheme approved |
| Date | 30-Jun-2015 | -- | 15-Jun-2015 | 30-Jun-2020 |



► DLI 7: Institutions supported for academic excellence in priority areas through RDI awards (Text, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|--|-------------------|---|---|
| Value | (i) Existing research guidelines reviewed and revised by UGC; and (ii) Priority areas for support approved by UGC (iii) Parallel recruitment and promotion rules adopted by TU Executive Council | -- | (i) Existing research guidelines reviewed and revised by UGC; and (ii) Priority areas for support approved by UGC (ii) Parallel recruitment and promotion rules adopted by TU Executive Council | (i) Final release of funds to at least 250 active projects as per schedule; and (ii) Plan for sustainability approved (ii) Fifth batch of faculty (at least additional ten) recruited and/or promoted based on excellence |
| Date | 30-Jun-2014 | -- | 15-Jun-2015 | 30-Jun-2020 |

Overall Comments

Data on Financial Performance

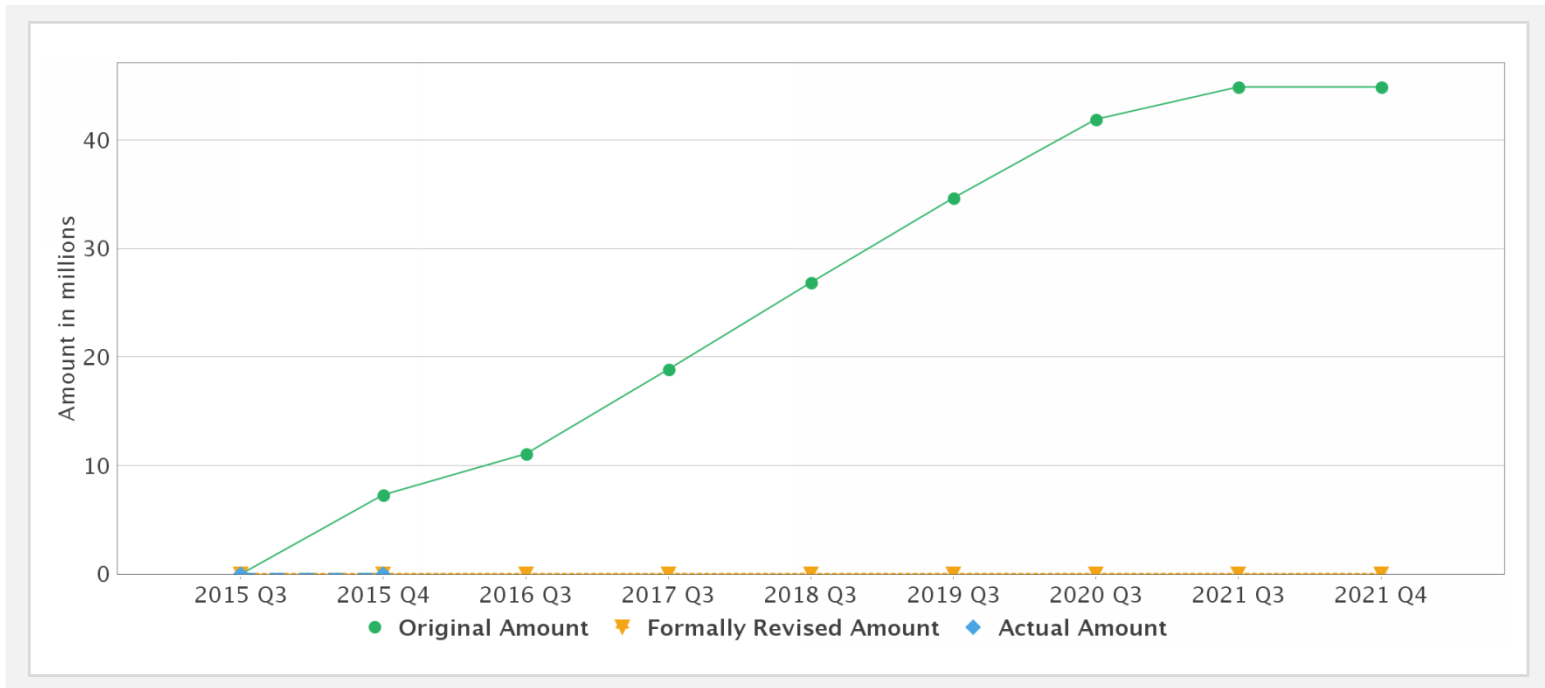
Disbursements (by loan)

| Project | Loan/Credit/TF | Status | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|-----------|
| P147010 | IDA-55860 | Effective | XDR | 44.90 | 44.90 | 0.00 | 0.00 | 44.90 | 0% |

Key Dates (by loan)

| Project | Loan/Credit/TF | Status | Approval Date | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-----------|---------------|--------------|--------------------|--------------------|-------------------|
| P147010 | IDA-55860 | Effective | 19-Feb-2015 | 06-Apr-2015 | 22-May-2015 | 30-Jun-2020 | 30-Jun-2020 |

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.