



Capacity Building for MNAO through Establishing a Continuing Professional Development Strategy and Program (P155305)

EAST ASIA AND PACIFIC | Mongolia | Governance Global Practice |
 Recipient Executed Activities | Investment Project Financing | FY 2016 | Seq No: 1 | ARCHIVED on 29-Jun-2016 | ISR24462 |

Implementing Agencies: Mongolia National Audit Office

Key Dates

Key Project Dates

Bank Approval Date:22-Jan-2016

Effectiveness Date:04-Feb-2016

Original Closing Date:30-Aug-2018

Revised Closing Date:30-Aug-2018

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The main objective of the proposed project is to strengthen MNAO's capacity, primarily in financial audit and audit firm contracting and oversight. To achieve this objective a comprehensive and systematic continuing professional development strategy together with a time-bound action plan that is needs-driven, tailored and sustainable will be developed and implemented. For this purpose, the current capacity strengths and gaps in financial audit and related areas will be independently assessed by a peer SAI. In parallel to this assessment, MNAO personnel will be surveyed and participate in focus groups to identify their requests for and perceptions of their professional development needs and alternative means to achieve these objectives. The results of the financial audit peer review and the knowledge and learning needs assessment to be carried out under this proposed project, as well as the 2010 performance audit peer review, will feed into development of a CPD strategy for the institution that will then be developed into a 3-year knowledge and learning program. Furthermore, as part of the project, tailored training materials will be developed and actual training will be delivered to MNAO staff as per the CPD strategy and the knowledge and learning program. While the specific content and depth of topics to be covered under the CPD program are largely to be identified and tailored as per the assessments to be carried out, an early indication of capacity gaps reveals such areas as MNAO staff's knowledge and understanding of the relevant standards, i.e. IPSAS and the newly translated ISSAIs, quality control, contracting and quality assurance of private audit firm engagements, and audit of the consolidated financial statements of the Government.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	--	● Satisfactory



Overall Implementation Progress (IP)

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● Satisfactory

Implementation Status and Key Decisions

Since the effectiveness of the project declared on February 4, 2016, the project has made a satisfactory progress and has so far carried out the following activities. On March 16, a half-day inception workshop was organized for the relevant officials of MNAO including the Auditor-General, members of the project steering committee as well as staff and managers from the relevant departments e.g. the Strategy and Management Department as the main implementing body as well as the Financial, Performance and Compliance Audit Departments. The purpose of the workshop was to bring everyone on the same page with regards to the planned activities of the project, clarify roles and responsibilities of the different players at MNAO in implementation of the project and to hear any comments from the MNAO staff for more effective and better implementation of the project. Following the inception workshop, the Bank team then had another more detailed technical meeting with the managers of the Strategy and Management Department of MNAO to discuss the project overall work plan and the terms of references for the consulting services to be procured in the immediate future including the one for the peer review activity, which is a prerequisite for the remaining planned activities. In due course, a final draft project work plan was prepared by MNAO together with a detailed budget and was submitted to the Bank's review and no objection after the Bank team's comments have been reflected on the initial drafts. Furthermore, the terms of reference for the financial audit peer review has been prepared and finalized as of the ISR date. The UK National Audit Office (NAO) has been identified as a potential peer reviewer for MNAO and the Bank team is currently discussing with the UK NAO on the proposed dates of the peer review that is currently planned to take place in the fall of 2016. Upon completion of the peer review and provision of the recommendations, the remaining project activities will take shape as planned. The project has withdrawn its initial advance of USD 75,000 from the Bank on June 15, 2016.



Risks

Overall Risk Rating

Risk Category	Rating at Approval	Previous Rating	Current Rating
Overall	● Moderate	--	● Moderate

Comments

There has been no change to the project risk assessment at this time. The main risks of the project remain associated with MNAO's capacity to manage the project effectively to ensure the timely and efficient implementation and completion of the planned project activities.

Results

Project Development Objective Indicators

►MNAO has made demonstrable progress in implementing the targeted improvements which emerge from the financial audit peer review (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	25.00
Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018

►MNAO auditors have been trained in the priority areas identified by the CPD strategy and action plans (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	50.00
Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018

►MNAO has utilized a strengthened procedure for selection of private audit firms contracted to conduct audits of government entities (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y



Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018
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Overall Comments

The project implementation is on track and it has not yet reached the time in its implementation to meet the target results.

Intermediate Results Indicators

▶ A peer review report including recommendations for improvement of MNAO's financial audit capabilities submitted (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y
Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018

▶ Report on MNAO training needs assessment (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y
Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018

▶ CPD strategy and an action plan have been developed and adopted (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y
Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018



►Materials developed for 50% of the courses included in the CPD action plan (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	50.00
Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018

►Selection procedure for private audit firms that would perform contracted audits developed (Yes/No, Custom)

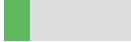
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	N	Y
Date	11-Jan-2016	--	28-Jun-2016	31-Aug-2018

Overall Comments

The project implementation is on track and it has not yet reached the time in its implementation to meet the target results indicators.

Data on Financial Performance

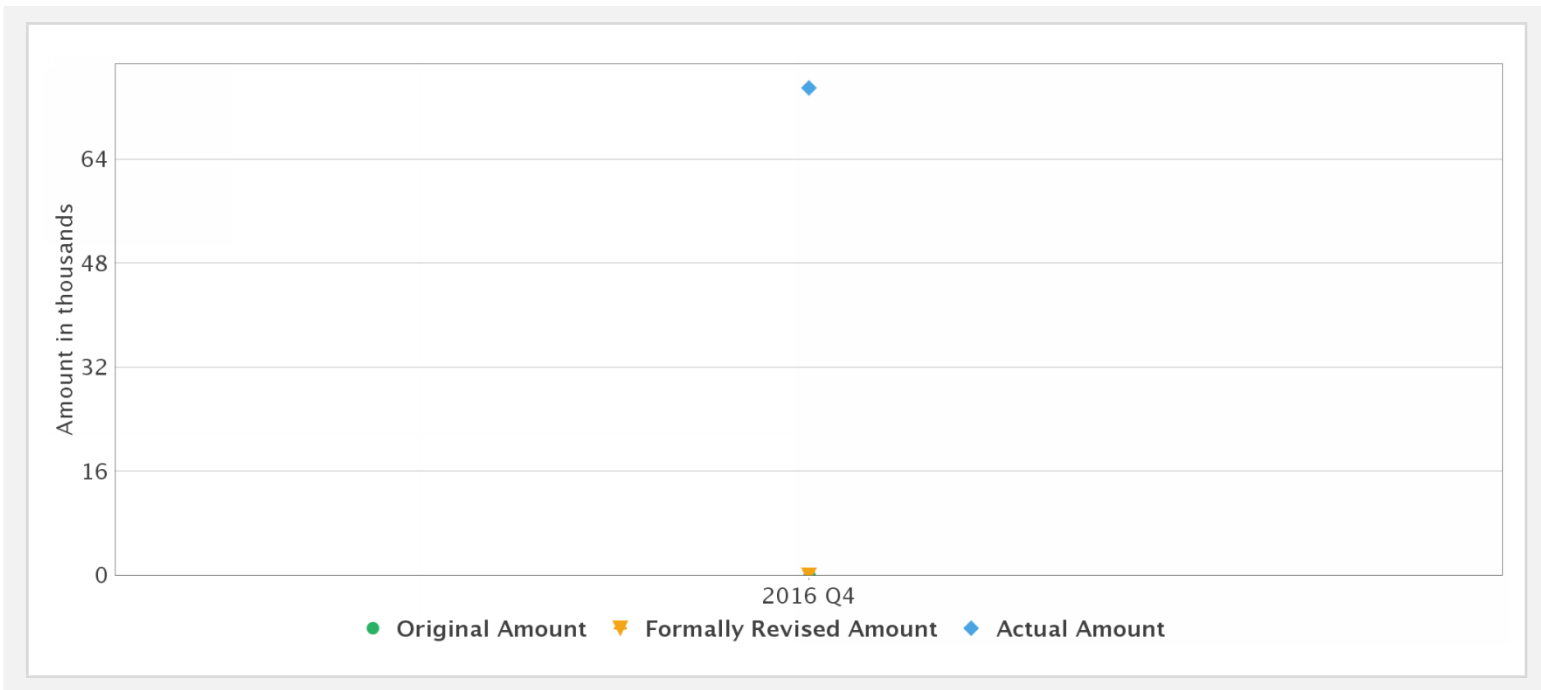
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P155305	TF-A1838	Effective	USD	0.38	0.38	0.00	0.08	0.31	 20%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P155305	TF-A1838	Effective	22-Jan-2016	04-Feb-2016	04-Feb-2016	30-Aug-2018	30-Aug-2018

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.