



SME Competitiveness Project (P147705)

EUROPE AND CENTRAL ASIA | Kazakhstan | Trade & Competitiveness Global Practice |
IBRD/IDA | Investment Project Financing | FY 2015 | Seq No: 3 | ARCHIVED on 28-Jun-2016 | ISR24243 |

Implementing Agencies: Ministry of National Economy

Key Dates

Key Project Dates

Bank Approval Date:02-Mar-2015

Effectiveness Date:26-Feb-2016

Planned Mid Term Review Date:18-Apr-2017

Actual Mid-Term Review Date:--

Original Closing Date:30-Jun-2020

Revised Closing Date:30-Jun-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to enhance the competitiveness and capacity of targeted small and medium sized enterprises in Kazakhstan.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

1. SME Capacity Building Program:(Cost \$15.00 M)

2. SME Linkages in Competitive Sectors:(Cost \$20.00 M)

3. Impact Evaluations & Monitoring:(Cost \$8.00 M)

4. Project Management:(Cost \$3.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Moderately Satisfactory
Overall Risk Rating	● Substantial	● Substantial



Implementation Status and Key Decisions

The project became effective on February 26, 2016 and the Project Implementation Commission led by the Vice Minister was established. The PMU is fully staffed and operational. The initial procurement packages are being finalized for activities under Component 1 and Component 2.



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● Substantial	● Substantial	● Substantial
Macroeconomic	● Substantial	● Substantial	● Substantial
Sector Strategies and Policies	● Moderate	● Moderate	● Moderate
Technical Design of Project or Program	● Moderate	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	● Substantial	● Substantial	● Substantial
Fiduciary	● Substantial	● Substantial	● Substantial
Environment and Social	● Low	● Low	● Low
Stakeholders	● Low	● Low	● Low
Other	--	--	--
Overall	● Substantial	● Substantial	● Substantial

Results

Project Development Objective Indicators

► Number of SMEs who become "accredited suppliers" to large companies (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	100.00
Date	01-Jul-2015	--	22-Jun-2016	30-Jun-2020

► Percentage of participating SMEs reporting improved management & business practices (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	75.00
Date	01-Jul-2015	01-Jun-2015	22-Jun-2016	30-Jun-2020



► Number of Cluster Competitiveness Action Plans for which implementation has begun (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	4.00
Date	01-Jul-2015	01-Jun-2015	22-Jun-2016	30-Jun-2020

Overall Comments

Intermediate Results Indicators

► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	5000.00
Date	01-Oct-2015	--	22-Jun-2016	31-Aug-2019

▲ Female beneficiaries (Percentage, Core Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00

► Number of local SME Advisors trained to undertake SME capacity building based on an established competency framework (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	750.00
Date	01-Jul-2015	--	22-Jun-2016	30-Jun-2020



▾ Percent of Women Advisors trained (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00

▶ Percent of training participants who found the training offered as effective and useful to them (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	66.00
Date	01-Jul-2015	15-Sep-2015	22-Jun-2016	30-Jun-2020

▶ Number of master trainers, assessors, instructional designers developed and trained in global best practice (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	01-Jul-2015	--	22-Jun-2016	30-Jun-2020

▶ Number of SMEs who are in the process of becoming "accredited suppliers" to large companies (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	200.00
Date	01-Jul-2015	15-Sep-2015	22-Jun-2016	30-Jun-2020



► Value of increased sales of SMEs facilitated through participation in the project (Amount(USD), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	25000000.00
Date	01-Jul-2015	--	22-Jun-2016	30-Jun-2020

► Enhanced institutional structure and technical approach for cluster competitiveness (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Current approach focuses on providing financial resources and is measured primarily by output	--	State program and implementation approach adopted by KIDI has been revised with a focus on markets and private sector participation in actions to enhance cluster competitiveness.	Government's approach to cluster competitiveness includes an enhanced institutional structure and incorporates relevant best practices, including strong public-private dialogue, inter-institutional coordination, understanding of value chains and end markets, and evidence-based policy making
Date	01-Jul-2015	15-Sep-2015	22-Jun-2016	30-Jun-2020

► Number of Cluster Competitiveness Action Plans that have been developed (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	6.00
Date	01-Jul-2015	15-Sep-2015	22-Jun-2016	30-Jun-2020



► Strategic assessment for supply chain financing program has been completed, including recommendations on design, partners, structure, location, and regulatory requirements. (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Activity is new and no prior experience is available in the country	--	Not started.	Strategic assessment completed with clear and actionable recommendations on the next steps for development of supply chain financing in the country by the project mid-term.
Date	01-Jul-2015	15-Sep-2015	22-Jun-2016	30-Jun-2018

► A fully functioning and credible third-party monitoring system (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Existence of a Call Center at NCE that is largely unknown and not fully independent	--	Not started.	TMS operational and actively managing a flow of calls, escalating issues to the appropriate policy levels to ensure resolution and policy change based on systemic and specific feedback received. SMEs also view the TMS as credible and responsive.
Date	01-Jul-2015	15-Sep-2015	22-Jun-2016	30-Jun-2020



► Number of impact evaluations conducted or underway (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	6.00
Date	01-Jul-2015	--	22-Jun-2016	30-Jun-2020

► Number of government and associated professionals/staff receiving capacity building through trainings, workshops, study visits, etc. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	125.00
Date	01-Jul-2015	--	22-Jun-2016	30-Jun-2020

Overall Comments

Data on Financial Performance

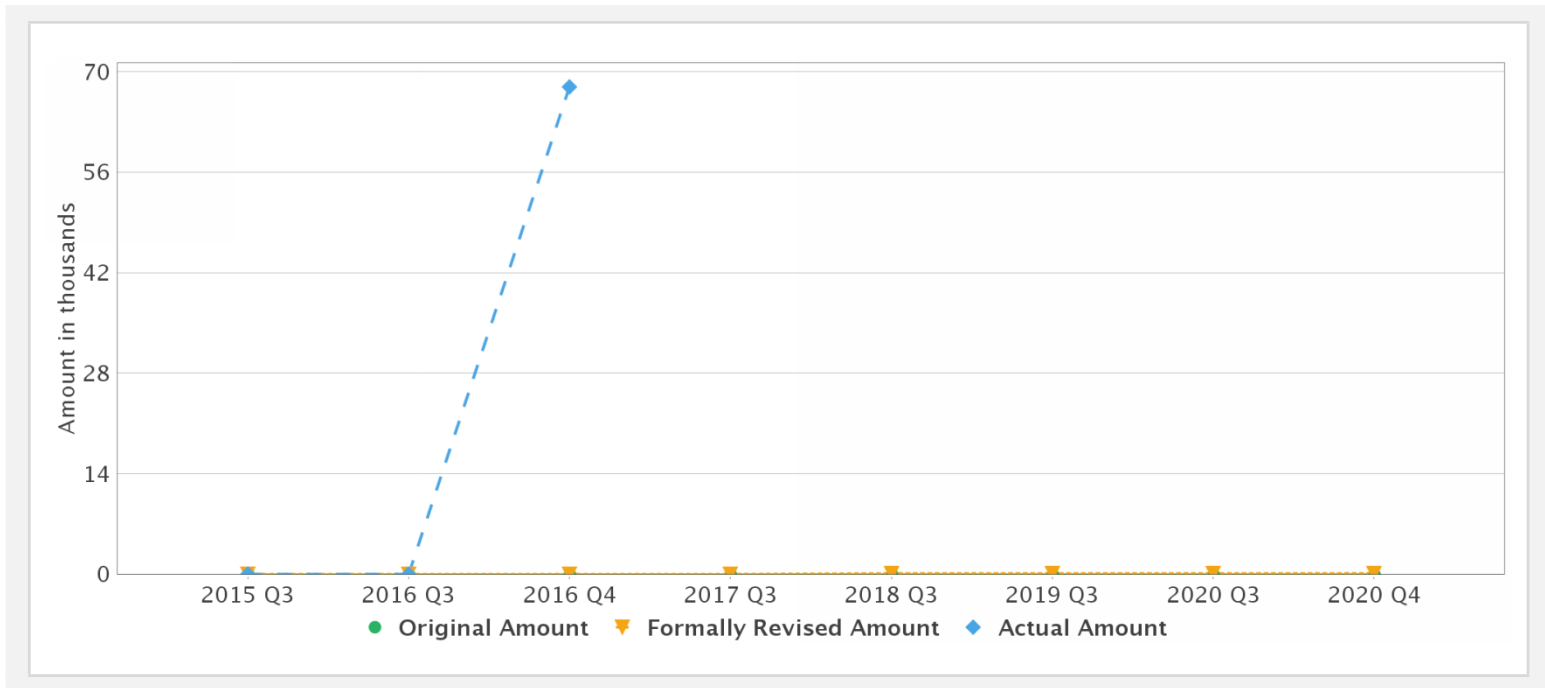
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P147705	IBRD-84770	Effective	USD	40.00	40.00	0.00	0.07	39.93	0%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P147705	IBRD-84770	Effective	02-Mar-2015	20-Jul-2015	26-Feb-2016	30-Jun-2020	30-Jun-2020

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.