### **DEVELOPMENT COORDINATION**

# A. Major Development Partners: Strategic Foci and Key Activities

- 1. Donor funds have been essential in supporting road sector development in Tajikistan. From 1998 to 2016, the Asian Development Bank (ADB) financed 28 transport projects through loans, grants, and technical assistance totaling nearly \$461 million. During the same period, other development partners provided about \$1,276 million to finance 62 projects with loans, grants, and technical assistance. The activities of development partners since 2006 are summarized in the table.
- 2. Coordination with donors is based on the Joint Country Partnership Strategy.¹As the largest donor in the transport sector, ADB serves as the lead coordinating agency. The Transport Sector Master Plan, prepared with ADB assistance, is the basis for the government's strategic planning in the transport sector, and provides a framework for coordination among Joint Country Partnership Strategy partners.² The Central Asia Regional Economic Cooperation (CAREC) Program has a Transport Sector Coordination Committee that coordinates regional donor activities. ADB cofinanced the CAREC Corridor 3 (Dushanbe–Uzbekistan Border) Improvement Project in 2010 with the European Bank for Reconstruction and Development (EBRD), as well as the CAREC Corridor 6 (Ayni–Uzbekistan Border Road) Improvement Project in 2012 and the CAREC Corridors 2, 5, and 6 (Dushanbe–Kurgonteppa) Road Project in 2016 with the Organization of the Petroleum Exporting Countries Fund for International Development.

**Major Development Partners in Transport (2006–2017)** 

Development Partner	Project Name	Duration	Amount
	Project Name		(\$ million)
Asian Infrastructure Investment Bank	Dushanbe–Uzbekistan Border Road Improvement Project	2016–2021	27.5
ADB	Preparing the Dushanbe–Kyrgyz Republic Border Road	2006–2008	0.7
	Rehabilitation Project (Phase 3)		-
	Transport Sector Master Plan	2007–2008	0.6
	Preparing the CAREC Transport Corridor 3 (Dushanbe– Uzbekistan Border Road) Project	2008–2010	0.7
	Post-Conflict Emergency Reconstruction	1998-2000	10.0
	Emergency Flood Assistance	1999-2000	7.0
	Road Rehabilitation	2000-2007	20.0
	Dushanbe-Kyrgyz Border Road Rehabilitation (Phase 1)	2003-2009	15.0
	Dushanbe-Kyrgyz Border Road Rehabilitation (Phase 2)	2005-2012	50.1
	CAREC Regional Road Corridor Improvement	2007-2013	62.4
	Community-Based Rural Road Maintenance	2005-2010	1.8
	Sustainable Access for Isolated Rural Communities	2007-2010	2.0
	CAREC Corridor 3 (Dushanbe–Uzbekistan Border) Improvement Project	2011–2015	120.0
	Preparing the CAREC Corridor 6 (Ayni–Uzbekistan Border Road) Improvement Project	2012	0.8
	CAREC Corridor 6 (Ayni–Uzbekistan Border Road) Improvement Project	2012–2016	100.0
	Improved Maternal and Child Health through Connectivity	2013-2017	2.5
	CAREC Corridors 3 and 5 Enhancement Project	2013-2017	70.0
	Preparing the CAREC Corridors 2, 5, and 6 (Dushanbe-	2016-2017	1.5
	Kurgonteppa)Road Project		
	CAREC Corridors 2, 5, and 6 (Dushanbe-Kurgonteppa) Road	2016-2021	65.2
	Project		
Islamic	Shagon–Zigar Road Rehabilitation Project, Phase 2	2007–2010	13.8
Development Bank	Shagon–Zigar Road Rehabilitation Project, Phase 3	2011-2013	18.6
	Rehabilitation of Kulyab-Kalaikhumb Road (Shurobod-Shagon)	2012–2014	20.0

<sup>&</sup>lt;sup>1</sup> Government of Tajikistan. 2009. *Tajikistan: Joint Country Partnership Strategy*, 2010–2012. Dushanbe.

<sup>&</sup>lt;sup>2</sup> ADB. 2011. Developing Tajikistan's Transport Sector: Transport Sector Master Plan. Manila.

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Government of the PRC Co	ehabilitation of Dushanbe–Chanak Road (Uzbekistan border) onstruction of Shar–Shar tunnel	2006–2009	
PRC Co	onstruction of Shar–Shar tunnel	2006–2009	
Re Du Re Du coi Re Du Re Co Re Ph			
Du Re Du coi Re Du Re Co Re Ph		2009–2012	49.0
Re Du coi Re Du Re Co Re Ph	ushanbe–Dangara, Phase 1		
Du coi Re Du Re Co Re Ph Co	ehabilitation of Dushanbe–Kulma Road (PRC border), section	2009-2013	143.9
col Re Du Re Co Re Ph Co	ushanbe-Dangara, Phase 2 (including Chormagzak Tunnel	2000 2010	1 10.0
Re Du Re Co Re Ph Co	nstruction)		
Du Re Co Re Ph Co	ehabilitation of Dushanbe–Kulma Road (PRC border), section	2011–2014	50.5
Re Co Re Ph Co		2011-2014	50.5
Co Re Ph Co	ushanbe–Dangara, Phase 3	2012 2014	2.2
Re Ph Co	epair of access road to the Shar–Shar (Ozodi Tunnel)	2013–2014	2.2
Ph Co	onstruction of Chormagzak Tunnel	2010–2013	64.0
Co	ehabilitation of Dushanbe–Kulma Road, Dushanbe–Dangara	2011–2014	51.0
	ase 3	0040 0040	70.0
	onstruction of bridges and tunnels along Dush–Kurgonteppa	2013–2016	72.0
	ailway, Vahdat–Yavan		
	ehabilitation of Dusti-Nijniy Pyanj Road, Phase 1	2007–2008	4.5
	ehabilitation of Dusti–Nijniy Pyanj Road, Phase 2	2009–2010	13.5
	ehabilitation of Kurgan–Tube–Dusty Road, Phase 1	2009–2011	35.0
	ehabilitation of Kurgan-Tube-Dusty Road, Phase 2	2012–2013	23.3
	ocurement of road maintenance equipment	2013–2014	1.0
	provement of Dushanbe International Airport	2015–2010	17.5
Pro	oject for improvement of equipment for road maintenance in		
Kh	natlon Region (Kulyab area and Sughd Region)	2016-2017	18.7
	onstruction of Dushanbe Airport Terminal	2012–2014	26.5
	ehabilitation of Kulyab–Kalaikhumb Road (Shurobod–Shagon)	2011–2014	15.0
		2015–2020	45.0
	antral Asia Road Links Program	2003–2010	
	entral Asia Road Links Program	2003-2010	4.3
	ant for construction of bridges in 4 districts of Gorno		
Gr Re		2011–2013	3.5

ADB = Asian Development Bank, CAREC = Central Asia Regional Economic Cooperation, EBRD = European Bank for Reconstruction and Development, OPEC = Organization of Petroleum Exporting Countries, PRC = People's Republic of China, RME = road maintenance equipment.

Source: ADB; and Government of Tajikistan, Ministry of Transport.

## B. Institutional Arrangements and Processes for Development Coordination

- 3. The first development forum was organized in December 2010 by the government, with the support of development partner members of the Donor Coordination Council. The overall objective of the Donor Coordination Council is to improve the efficiency and effectiveness of its members' development activities in Tajikistan. The forum discussed development challenges and reform priorities for Tajikistan's third Poverty Reduction Strategy, 2010–2012.<sup>3</sup>
- 4. The second development forum took place in December 2012, which assessed the outcomes of the third Poverty Reduction Strategy and identified policy priorities for the country's Living Standards Improvement Strategy, 2013–2015.<sup>4</sup> The June 2016 National Development Council meeting marked the end of the implementation of the National Development Strategy to 2015<sup>5</sup> and the Living Standards Improvement Strategy, 2013–2015 (footnote 4), and the start of the new National Development Strategy, 2016–2030 and the Medium-term Development Strategy, 2016–2020.<sup>6</sup>

### C. Achievements and Issues

- 5. The size of ADB's program in the transport sector, coupled with its leading role in CAREC's transport program, has positioned ADB to successfully support the government's sector strategies, policies, and plans. ADB's investments in the transport sector have improved transport infrastructure; introduced pilot projects on performance-based maintenance; raised awareness on road safety; reduced cross-border barriers; and improved connectivity with Afghanistan, the People's Republic of China, the Kyrgyz Republic, and Uzbekistan.
- 6. A number of knowledge products were developed through ADB regional and advisory technical assistance, including the Road Sector Governance Assessment (2009) and the Transport Sector Master Plan (footnote 2). This laid the groundwork for the development of the State Program on Transport Sector Development, which includes a list of short-, medium-, and long-term investments that are regularly reviewed and updated.
- 7. The CAREC Corridors 2, 5, and 6 (Dushanbe–Kurgonteppa) Road Project will also develop guidelines on safe arterial road design and initiate the development of a tailored road asset management system with the view to incrementally strengthening Ministry of Transport capacity in these areas. This approach will support a continued policy dialogue that will run parallel with the progressive improvement of the road and will be closely coordinated with other development partners active in the transport sector.

### D. Summary and Recommendations

8. ADB is the lead development partner, and its transport sector assistance has contributed significantly to the government's achievement of its development objectives. ADB will continue assisting the government in infrastructure financing, policy and capacity development, and institutional reforms.

<sup>&</sup>lt;sup>3</sup> Government of Tajikistan. 2010. Poverty Reduction Strategy of the Republic of Tajikistan for 2010–2012. Dushanbe.

<sup>&</sup>lt;sup>4</sup> Government of Tajikistan. 2013. *Living Standards Improvement Strategy of Tajikistan for 2013–2015.* Dushanbe.

<sup>&</sup>lt;sup>5</sup> Government of Tajikistan. 2007. *National Development Strategy of the Republic of Tajikistan for the period to 2015.* Dushanbe.

Government of Tajikistan. 2016. National Development Strategy of the Republic of Tajikistan for 2016–2030. Dushanbe; and Government of Tajikistan. 2016. Medium-term Development Strategy of the Republic of Tajikistan for 2016–2020. Dushanbe.

<sup>&</sup>lt;sup>7</sup> Government of Tajikistan. 2010. State Program on Transport Sector Development for 2010–2025. Dushanbe.