

RISK ASSESSMENT AND RISK MANAGEMENT PLAN

RISK DESCRIPTION	RATING	MITIGATION MEASURES	RESPONSIBILITY
1. Political support reduced	L	The project directly supports the government's priority infrastructure projects under the Ten-Point Socioeconomic Agenda and the Philippine Development Plan, 2017–2022. ^{1, 2} The “Build, Build, Build” program is a central theme of the present administration; political support may decline in the next administration. The project will help ensure that the national infrastructure program will progress to implementation stage by the end of this administration.	Project steering committee
2. Limited availability of ODA funding	S	The size of the national infrastructure program is very large, and the ODA support might not be able to meet the level of finance being sought. The project will assist the government in technical and financial due diligence to ensure value for money in ODA-financed projects.	DOF
3. Insufficient qualified counterpart staff	S	The scale of the “Build, Build, Build” program means that the key agencies, DOTr and DPWH, will be short of staff. The project and the separate TA grant will provide additional consultants to fill the gap in the short term. ³	PMUs
4. Delayed selection of project preparation consulting firms	M	The government delegated selection of the consulting firms to ADB.	ADB Project steering committee
5. Insufficient experience to manage the project	S	The project and the separate TA grant will provide additional support to assist with the management and reporting requirements.	PMUs
6. Overall financial risk	S	A consultant will be recruited under the separate TA grant to meet the financial monitoring and reporting requirements for the project and will be located in the executing agency.	DOF, DOTr, and DPWH

¹ Presented during the 'Sulong Pilipinas: Hakbang Tungo sa Kaunlaran' consultative workshop held on June 20-21, 2016. MBC Notes. 2016. *Sulong Pilipinas: Hakbang Tungo sa Kaunlaran*. Manila. http://www.eccp.com/newsletters/circulars/manila/pdf/eccp-at-work_06-28-2016-mbc_notes-09_sulong_pilipinas_2016.pdf

² Government of the Philippines, National Economic and Development Authority. 2017, *Philippine Development Plan 2017–2022*. Manila.

³ ADB. 2017. *Technical Assistance to the Republic of the Philippines for Strengthening Infrastructure Capacity and Innovation for Inclusive Growth*. Manila.

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7. Insufficient funds to ensure overall project support	L	Prioritization of the projects was implemented under the original loan, and the preparation activities will focus on the prioritized projects.	Project steering committee

ADB = Asian Development Bank, DOF = Department of Finance; DOTr = Department of Transportation; DPWH = Department of Public Works and Highways, L = low, M = moderate, ODA = official development assistance, PMU = project management unit, S = substantial, TA = technical assistance.
Source: Asian Development Bank.