

# Public Expend. Managemnt Network in Asia (P149303)

EAST ASIA AND PACIFIC | East Asia and Pacific | Public Sector Governance Global Practice | Recipient Executed Activities | Investment Project Financing | FY 2014 | Seq No: 1 | ARCHIVED on 27-Apr-2015 | ISR16589 |

Implementing Agencies:

## Key Dates

#### **Key Project Dates**

Board Approval date:27-Nov-2013 Planned Mid Term Review Date:31-Oct-2015

Original Closing Date:31-Dec-2015

Effectiveness Date:23-Dec-2013 Actual Mid-Term Review Date:--Revised Closing Date:31-Dec-2015

## **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The objective of PEMNA is to support formation and operationalization of a sustainable peer learning networks for public financial management (PFM) practitioners from EAP countries, in which officials can share professional experiences and learn from each other, thereby improving own country PFM systems. More specifically, the program supports the operationalization of communities of practice (CoPs), a steering committee, and the PEMNA secretariat that facilitate member countries to: (a) exchange experience on specific, high priority PFM reforms and their implementation; (b) analyze common challenges faced; and (c) benchmark their own performance to one another. The program operationalizes the network where members have sense of belonging, with formal and informal contact, with positive results with regard to learning and the application of learning, and with a knowledge resource base for members.

Has the Project Development Objective been changed since Board Approval of the Project Objective? No

## Components

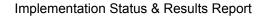
Name

Component 1: Carrying out of expansion of knowledge and learning across PEMNA members (US\$0.8 Million)

Component 2: Undertake PEMNA events in accordance with the PEMNA annual work plan (US\$1.6 Million)

## **Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO		Satisfactory
Overall Implementation Progress (IP)		Satisfactory



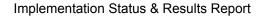


## Implementation Status and Key Decisions

Project implementation is satisfactory. The KIPF is managing the funding both the Development Grant Facility (DGF) and MDTF as the contracted secretariat. They are new to Bank procedures and therefore require training and hand holding.

## Results

**Project Development Objective Indicators** 





► Steering Committee is formed with sufficient members and operates a representative body to provide guidance to the network (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Steering Committee has been established but is not fully operational		Steering committee was formed and operational, but yet to be a strong guiding body.	Steering Committee has been formed with sufficient members and is operating as a guiding body of the network
Date	17-Dec-2013		31-Mar-2015	30-Jun-2016

#### ► Two Communities of Practice (CoPs) in budget and treasury are formed, effectively implement activities that facilitate peerlearning, and responds to priority topics and issues of the member countries (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Two CoPs in budget and treasury have yet been operational		Two CoPs are formed and are effectively implementing activities that facilitate peer- learning	Two CoPs are formed and are effectively implementing activities that facilitate peer- learning and respond to priority topics and issues of the member countries
Date	17-Dec-2013		31-Mar-2015	30-Jun-2016

# ► A PEMNA secretariat is formed with sufficient staffing and provides necessary support to Steering Committee and CoPs (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	A Secretariat has not yet been operational		The Korea Institute of Public Finance serves as the PEMNA Secretariat and providing support to Steering Committee and CoPs and the quality of support is gradually improving.	A Secretariat has been formed with adequate staffing and is providing necessary support to Steering Committee and CoPs
Date	17-Dec-2013		31-Mar-2015	30-Jun-2016



#### **Overall Comments**

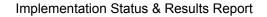
#### Intermediate Results Indicators

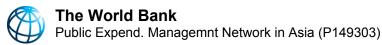
▶ PEMNA's rules of operation is agreed among member countries and development partners and governance bodies effectively operates under its condition (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	PEMNA's rules of operation has not yet been developed		PEMNA's rules of operation has been adopted by Steering Committee represented by member countries and development partners, and governance bodies have been following the rules.	PEMNA's rules of operation is agreed and endorsed among member countries and development partners, and governance bodies operate effectively under the agreed rules
Date	17-Dec-2013		31-Mar-2015	30-Jun-2016

#### ▶ Steering Committee is operational, executes its oversight role effectively and meets on a regular basis (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Steering Committee has not yet been operational		Steering Committee has been formed, convened meetings, and has been gradually strengthening its oversight role	Steering Committee is launched with all support and meets on a regular basis
Date	17-Dec-2013		31-Mar-2015	30-Jun-2016





#### ► Two CoPs in budget and treasury meet on a regular basis and hold activities based on the agreed annual plan (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Two CoPs in budget and treasury have not yet been fully operational		Two CoPs have been operational, and have been meeting regularly. CoP annual workplans are still under discussion.	Two CoPs meet in a regular basis and hold activities based on the annual work plan agreed at a Steering Committee
Date	17-Dec-2013		31-Mar-2015	30-Jun-2016

#### ► The secretariat effectively supports Steering Committee, two CoPs and other activities of the network (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	The Secretariat is established but not yet has been fully operational		The Secretariat provides administrative and logistical supports to Steering Committee, two CoPs and other activities of the network. The quality of support has been gradually improving.	The Secretariat is contracted and operates with sufficient financial and human resources and manages administrative and logistical work that supports Steering Committee, two CoPs and other activities of the network
Date	17-Dec-2013		31-Mar-2015	30-Jun-2016

Overall Comments None.

## **Data on Financial Performance**

#### **Disbursements (by loan)**

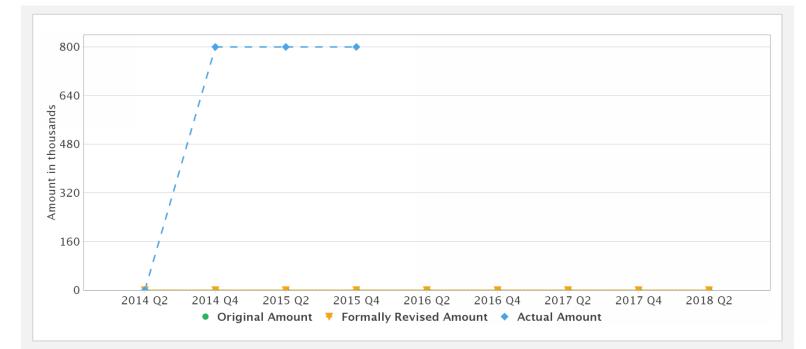
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P149303	TF-16153	Effective	USD	2.40	2.40	0.00	0.80	1.60	33%



#### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P149303	TF-16153	Effective	20-Dec-2013	23-Dec-2013	23-Dec-2013	31-Dec-2015	31-Dec-2015

### **Cumulative Disbursements**



## **Restructuring History**

There has been no restructuring to date.

# **Related Project(s)**

There are no related projects.