

DEVELOPMENT PARTNER COORDINATION MATRIX

1. **Institutional Arrangements and Development Coordination Processes.** The Inter-Agency Task Force for the Management of Emerging Infectious Diseases (IATF) (chaired by the secretary of health) and its COVID-19 Vaccine Cluster (headed by a vaccine czar) lead the task groups (in vaccine selection and evaluation, diplomatic engagement and negotiation, procurement and finance, vaccine cold chain and logistics, COVID-19 immunization program, and demand generation and communications), the relevant government instrumentalities and the private sector, and the government’s overall efforts to access COVID-19 vaccines and implement a national COVID-19 Vaccination program.

2. Development partner coordination on COVID-19 vaccination is carried out at two levels. First, the Department of Finance chairs the development partners’ COVID-19 working group on vaccine financing, which comprises the Department of Health (DOH), the World Health Organization (WHO), the United Nations Children’s Fund (UNICEF), Asian Development Bank (ADB), the Asian Infrastructure Investment Bank (AIIB), the World Bank, and Australian Government Department of Foreign Affairs and Trade (DFAT). The working group meets regularly to discuss policy and technical issues related to vaccine financing and procurement. Second, DOH has set up a development partners’ technical working group on COVID-19 vaccination. The DOH’s Bureau of International Health Cooperation coordinates with several development partners, including Japan International Cooperation Agency and United States Agency for International Development (USAID), and integrates partner contributions into a common results framework and operational plan. This involves regular meetings among development partners to coordinate work on various aspects of accessing and delivering safe and effective COVID-19 vaccines.

3. The coordinated work at the country level includes the following: (i) assessments on Vaccine Delivery Readiness led by WHO and UNICEF; (ii) vaccine risk communications with USAID; (iii) vaccine financing support with ADB, World Bank, DFAT, and AIIB; (iv) training of health workers with WHO, Japan International Cooperation Agency, and USAID; (v) logistics systems with UNICEF and the private sector; and (vi) information systems with WHO.

4. The government has requested ADB financing for COVID-19 vaccine advance payment of \$25 million from its ongoing project loan¹ and another \$400 million as a new project to finance the procurement of vaccines. ADB will provide both financing of the procurement of vaccines and other needed support for vaccine delivery through the proposed Second Health System Enhancement to Address and Limit COVID-19 under the Asia Pacific Vaccine Access Facility (HEAL 2). AIIB will cofinance an additional \$300 million. The World Bank was requested to provide an additional loan of \$500 million for vaccines procurement. Table 1 indicates the major development partners supporting the government’s COVID-19 health response and vaccination program.

Table 1: Major Development Partners

| Development Partner | Project Name (and ODA Type, e.g., Loan, Grant) | Key Outputs and activities | Duration | Amount (\$ million) |
|---------------------|---|--|----------|---------------------|
| ADB | COVID-19 Active Response and Expenditure Support Program (CARES) (Loan) | Expand social assistance program, boost resources for COVID-19 prevention and control, safeguard | 2020 | 1,500 |

¹ The major change in scope was approved on 29 January 2021. ADB. 2021. [Major Change in Loan: Health System Enhancement to Address and Limit COVID-19](#). Manila.

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|---------------------|--|---|----------------------|--------------------------|
| | | workers and productive sectors from economic downturn | | |
| | Health System Enhancement to Address and Limit COVID-19 (Loan) | (i) disease surveillance and diagnostic capacity upgraded; (ii) infection prevention and control measures expanded; (iii) treatment capacity for COVID-19 scaled-up. | 2020–2023 | 125.0 |
| | COVID-19 Emergency Response (Grant) | (i) pandemic sub-national reference laboratory established at the Jose B. Lingad Memorial Regional Hospital; and (ii) modern laboratory equipment and emergency medical supplies provided. | 2020 | 3.0 |
| | Implementing a Rapid Emergency Supplies Provision Assistance to Design a Sustainable Solution for COVID-19 Impact Aras in the National Capital Region, through Public Private Collaboration (TA) | (i) rapid emergency supplies provision mechanism established; (ii) public-philanthropic-partnerships' platform established; (iii) essential food supplies provided to COVID-19 Impact Households; and (iv) proposal for a fund for COVID-19. | 2020–2021 | 5.0 |
| | Second Health System Enhancement to Address and Limit COVID-19 under the Asia-Pacific Vaccine Access Facility (HEAL 2) (Loan) | Rapid Response Component (RRC) to procure vaccines and other needed support for vaccine delivery | Proposed (2021-2023) | 400.0 |
| AiIB | HEAL 2 (Loan cofinancing with ADB) | Vaccine financing support | Proposed (2021-2023) | 300.0 |
| DFAT | TBD | Vaccine financing support | TBD | TBD |
| JICA | Support through co-organizing the Asia Pacific Action Alliance on Human Resources for Health (AAAH) webinars | Training for health workers | Not applicable | Not applicable |
| UNICEF | Part of UNICEF technical assistance as stated in its Country Program Document | Support strengthening of logistics systems | 2019–2023 | No available information |
| USAID | Support provided through the ReachHealth project funded by a USAID grant | Strengthen Risk communication including communication skills of health workers | 2018–2022 | No available information |
| World Bank | Philippines COVID-19 Emergency Response Project (Loan) | Strengthen emergency COVID-19 health care response; Strengthening laboratory capacity at the national and sub-national level to support Emerging Infectious Diseases (EIDs) Prevention, Preparedness, and Response; Implementation Management and Monitoring and Evaluation Contingent Emergency Response Component (CERC) | 2020–2023 | 100.0 |
| | Additional financing to Philippines COVID-19 Emergency Response Project (Loan) | Vaccine Financing | | 500.0 |
| WHO | Part of WHO country cooperation strategy's technical assistance support | Vaccine Management Information system; | 2017–2022 | No available information |

| Development Partner | Project Name (and ODA Type, e.g., Loan, Grant) | Key Outputs and activities | Duration | Amount (\$ million) |
|---------------------|--|--|----------|---------------------|
| | | Increased skills and knowledge of health workers | | |

ADB = Asian Development Bank, AIIB = Asian Infrastructure Investment Bank, COVID-19 = coronavirus disease, DFAT = Australian Government Department of Foreign Affairs and Trade, JICA = Japan International Cooperation Agency, KOICA = Korean International Cooperation Agency, ODA = official development assistance, TA = technical assistance, USAID = United States Agency for International Development, WHO = World Health Organization.

Sources: Asian Development Bank.

5. The DOH has sought ADB's assistance through the proposed HEAL 2 to address governance risks and vaccine hesitancy facing the vaccination program and effective vaccine communication and risk management, particularly at the local government level. ADB's technical support will be done through individual consultants and collaborative work with WHO and UNICEF. Specifically, ADB is working with the WHO-Western Pacific Region Office and the UNICEF-East Asia and Pacific Office to provide technical support including contracting and management of individual consultants. WHO is working on the cold chain system, while ADB will support the information management system. ADB will also work with WHO and UNICEF to support assessments using the COVID-19 Vaccine Introduction Readiness Assessment Tool at the subnational level and identify area-based capacity needs at the regional, provincial, city, municipality, and community levels. Consequently, the support to strengthen the institutional capacity for COVID-19 vaccination program will complement efforts to improve the country's health system and National Immunization Program.

6. **ADB Experience and Assistance Program.** ADB assisted the government in strengthening the primary health care services through the Women's Health and Safe Motherhood Project in 1994–2002 and the Integrated Community Health Project in 1995–2005. In 2004, ADB approved the Health Sector Development Program was approved to support the implementation of the 1999 Health Sector Reform Agenda. ADB's Credit for Better Health Care Project in 2009-2013 helped to upgrade health services of local government units and facilitate private sector participation in health care.² The experience and lessons learnt from underscore the need to (i) consider the decentralized health system and its institutional arrangements for local health service delivery; and (ii) include public financial management support to strengthen project implementation, performance, and governance. ADB, under its COVID-19 Active Response and Expenditure Support program, approved a \$1.5 billion countercyclical support for the Philippines on 23 April 2020 to help the government mitigate the severe health, social, and economic impacts of COVID-19. ADB has supported the health sector address COVID-19 through the \$125 million loan for Health System Enhancement to Address and Limit COVID-19 project, a \$3.0 million grant for COVID-19 Emergency Response, and a \$5.0 million technical assistance for rapid emergency supplies provision.³

7. ADB likewise envisages to support the government implement the Universal Health Care law by strengthening its local health systems through the primary health care network and the National Immunization Program, service delivery, regulation, health financing, and performance accountability.

² ADB. [Philippines: Women's Health & Safe Motherhood Project](#); ADB. [Philippines: Integrated Community Health Services Project](#); ADB. [Philippines: Health Sector Development Program](#); and ADB. [Philippines: Credit for Better Health Care Project](#).

³ ADB. [Philippines: Health System Enhancement to Address and Limit COVID-19](#); ADB. [Philippines: COVID-19 Emergency Response](#); ADB. [Philippines: Implementing a Rapid Emergency Supplies Provision Assistance to Design a Sustainable Solution for COVID-19 Impact Areas in the National Capital Region, through Public Private Collaboration](#).