

DEVELOPMENT COORDINATION

A. Major Development Partners: Strategic Foci and Key Activities

1. An array of assistance programs from multilateral and bilateral development partners—targeting integrated water resources management, water supply and sanitation, flood and drought management, wetland management, and urban and rural development—is consistent with the priorities of the Government of the People’s Republic of China (PRC). The Asian Development Bank (ADB) has been an active development partner in these areas, covering infrastructure investment, capacity development, strategy development, and policy reforms.

2. External assistance to Shanxi Province comes primarily from the World Bank and ADB. Assistance has been focused on environmental improvement, water conservation, small town development, and energy efficiency. The table below lists some recent water resources management, water supply, and environmental management projects in the PRC and externally financed projects in Shanxi Province.

Major Development Partners: Strategic Foci and Key Activities

Development Partner	Project Name	Duration	Amount (\$ million)
Multisector (water resources management, water supply, small town development, other municipal services, and energy utility services)			
ADB	Henan Hebi Qihe River Environmental Improvement and Ecological Conservation Project	2016–2022	150.00
	Jiangxi Pingxiang Integrated Rural–Urban Infrastructure Development	2015–2021	150.00
	Hunan Dongjiang Lake Integrated Environment Protection and Management Project	2015–2021	130.00
	Hubei Enshi Qing River Upstream Environment Rehabilitation	2015–2021	100.00
	Guangdong Chaonan Water Resources Development and Protection Demonstration Project	2014–2020	100.00
	Anhui Huainan Urban Water Systems Integrated Rehabilitation	2013–2019	150.00
	Anhui Chao Lake Environmental Rehabilitation Project	2012–2018	250.00
	Gansu Urban Infrastructure Development and Wetland Protection	2012–2018	100.00
	Qinghai Rural Water Resource Management Project	2011–2017	60.00
	Guiyang Integrated Water Resources Management Project	2009–2016	150.00
	Qingdao Water Resources and Wetland Protection	2008–2016	45.35
	Integrated Ecosystem and Water Resources Management in Baiyangdian Basin	2008–2015	100.00
Projects in Shanxi Province			
ADB	Shanxi Energy Efficiency and Environment Improvement Project	2012–2017	100.00
	Shanxi Small Cities and Towns Development Demonstration Sector Project	2009–2015	100.00
	Thermal Power Efficiency	2009–2014	19.70
	Shanxi Integrated Agricultural Development Project	2009–2013	100.00
	Shanxi Roads Development	2001–2009	250.00
World Bank	Shanxi Gas Utilization	2014–2020	100.00
	Water Conservation Project II	2012–2017	80.00

Provincial Energy Efficiency Scale-up Program	2011–2016	13.39
Taiyuan Urban Transport Project	2010–2014	150.00
Shanxi Coal Bed Methane Development and Utilization	2009–2016	80.00
Shanxi Environment Improvement	1999–2005	100.00
Smallholder Cattle Development Project	1999–2005	93.50

ADB = Asian Development Bank.

Sources: ADB estimates.

B. Institutional Arrangements and Processes for Development Coordination

3. ADB is committed to sharing sector information and experiences in partnership with its developing member countries and other development agencies. In line with its support for the 2005 Paris Declaration and the 2008 Accra Agenda for Action, ADB has been harmonizing its policies, procedures, and practices with its key development partners through parallel implementation structures, technical working groups, and joint missions. In addition, ADB has been supporting global and regional efforts to enhance aid effectiveness.

4. The national government coordinates development assistance through the Ministry of Finance, the National Development and Reform Commission, and/or other ministries as lead coordinating agencies to work with each organization. These agencies work together to ensure that the PRC's Thirteenth Five-Year Plan on National Economic and Social Development, 2016–2020 serves the PRC's needs, and suits the interests and expertise of each organization.¹ All the development partners are requested to align their operations to support the implementation of a national development strategy as set out in the PRC's Thirteenth Five-Year Plan on National Economic and Social Development, 2016–2020 (footnote 1). Moreover, the China Council for International Cooperation on Environment and Development works to ensure that the five-year plans are adhered to, with particular relevance to the PRC's ecological needs.

5. At the provincial level, the Shanxi Provincial Development and Reform Commission and the Shanxi Provincial Finance Department coordinate the support provided by development partners. Requests for development assistance from local governments are matched to the needs and prioritized according to the strategies of different development partners. In consultation with the Ministry of Finance and the National Development and Reform Commission, the development partners establish areas of mutual interest; and make decisions on the project pipelines in line with the country partnership strategy.

6. ADB and other development partners meet and work together formally and informally to share information and discuss common interests. ADB works formally and informally with nongovernment organizations and other civil society stakeholders. By building links between the national government and civil society stakeholders, ADB can help mobilize all parties' strengths while improving its own effectiveness; and reinforce government efforts to strengthen the role of the civil society stakeholders. ADB's resident mission in the PRC plays a key role in harnessing lessons from project design and implementation, and shares these with the government and other development partners through regular exchanges.

C. Achievements and Issues

7. Coordination between major development partners is being strengthened to support the PRC's five-year plans, strategic master plans, public awareness and education, financial and

¹ Government of the People's Republic of China. 2016. *Thirteenth Five-Year Plan on National Economic and Social Development*. Beijing.

institutional strengthening, and other sector development objectives. During project preparation, the project team frequently interacted with the national and local governments, line agencies, relevant design institutes, project implementing agencies, consultants, project beneficiary communities, and project affected persons to discuss and share their experience with major international development partners working in the sector. Lessons learned from ADB and other department partners' programs and projects have been incorporated in the project design.

D. Summary and Recommendations

8. There is strong coordination of development projects under the leadership of the government. ADB will continue to coordinate closely with other development partners at the national and local levels during project implementation to avoid duplication and ensure harmony. This ensures that the strategic foci of the PRC's Thirteenth Five-Year Plan on National Economic and Social Development, 2016–2020 are well aligned with the projects (footnote 1). Close coordination with development partners will be continued and strengthened, especially on sharing lessons and innovative approaches in project processing and implementation.

9. The project team will further coordinate with other development partners during project implementation, particularly on lessons relating to effective environmental protection, integrated water resources management, and land use planning. Strengthening development coordination in the PRC is expected to minimize transaction costs, maximize responsiveness, address policy issues more systematically, provide greater support for reforms and capacity building, and promote increased accountability to achieve greater development impact. The staff of the executing and implementing agencies will also be encouraged to visit ADB-financed projects in other provinces of the PRC to learn good practices in water resources and project management.