



Sri Lanka: Capacity Development for Project Implementation

Project Name	Capacity Development for Project Implementation				
Project Number	47121-002				
Country	Sri Lanka				
Project Status	Closed				
Project Type / Modality of Assistance	Technical Assistance				
Source of Funding / Amount	<table border="1"> <tr> <td colspan="2">TA 8562-SRI: Capacity Development for Project Implementation</td> </tr> <tr> <td>Technical Assistance Special Fund</td> <td>US\$ 500,000.00</td> </tr> </table>	TA 8562-SRI: Capacity Development for Project Implementation		Technical Assistance Special Fund	US\$ 500,000.00
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Technical Assistance Special Fund	US\$ 500,000.00				
Strategic Agendas	Inclusive economic growth				
Drivers of Change	Governance and capacity development Knowledge solutions				
Sector / Subsector	Education - Education sector development Energy - Electricity transmission and distribution Transport - Road transport (non-urban) - Urban roads and traffic management Water and other urban infrastructure and services - Urban sanitation - Urban water supply				
Gender Equity and Mainstreaming	No gender elements				
Description	The proposed TA will provide direct support for project management and administration to the government staff undertaking ADB funded projects. The TA will be phased, with water sector projects selected as pilot projects. The TA is also expected to deliver (i) a project management system incorporating IT tools for the water sector projects (ii) technical support for water sector projects' planning and implementation such as non-revenue water (NRW) reduction technical support; and (iii) a set of training courses for project management and contract management for education, energy, transport, and water sectors.				
Project Rationale and Linkage to Country/Regional Strategy	ADB's portfolio in Sri Lanka comprises primarily urban water, energy, transport and education sector support. These sectors contribute to 84% of ADB's ongoing lending. For these projects, the government sets ambitious completion deadlines. The complex nature of the projects' physical components calls for enhanced project management capacity of government staff. It is important for these projects to establish effective project management capacity supported by efficient information technology (IT) based systems. Robust IT tools are also useful to ensure better information sharing among the government agencies and the development partners. Capacity enhancement for contract management is a key factor for overall project management capacity improvement.				
Impact	Enhanced operational effectiveness of ADB projects in Sri Lanka.				

Project Outcome

Description of Outcome	Improved implementation of ADB projects in Sri Lanka, with specialized technical support to NRW program.
Progress Toward Outcome	Specialized technical support to NRW program has been completed, the project was supported by providing two national technical experts.

Implementation Progress

Description of Project Outputs	<ol style="list-style-type: none"> Enhanced knowledge of PMU staff in project management. Project management staff in the water sector apply best project management practices supported with IT tools. NWSDB staff is equipped with Improved technical skills for the NRW reduction program.
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Status of Implementation Progress (Outputs, Activities, and Issues)	<p>1. ADB conducted 35 training programs using 63 training days on (a) project and contract management; (b) claims management and dispute resolution; (c) issues on insurance in project management; (d) use of GPMCM; (e) bid evaluation; (vi) tender document preparation; (f) quality control and assurance in project management; (g) recruitment of consultants under ADB guidelines; and (h) managing for development results and key performance indicators. Additionally, under this TA, ADB prepared and delivered 500 copies of printed Guide to Project and Contract Management (GPMCM) to the Ministry of Finance.</p> <p>2. IT need assessment was completed in consultation with government project management officers of the PMUs and in coordination with Information and Communication Technology Agency (ICTA). The IT system developer was contracted to develop a project and contract management IT system based on MS Project Server in MS SharePoint platform. The selection of the IT system developer was completed by the Ministry of City Planning and Water Supply (MCPWS) and the contract was entered into with the supplier by the MCPWS. ADB also conducted 23 project management IT tools related trainings and on the job training programs which represent 54 training days. The installations of server hardware and software equipment, Project Professional and providing Client Access Licenses (CALs) completed in 2016. The IT system developer completed the customization of project management IT tools and development of Project and Contract Management IT System based on the System Requirements Specification (SRS) agreed with the international consultant under the CDTA. The installation and pilot run of the IT system developed was carried out at the project offices of the Greater Colombo Water and Waste Water Management Improvement Investment Program and the Colombo Municipal Council. Subsequently, this IT system was replicated to Dry Zone Urban Water and Sanitation Project and Jaffna Kilinochchi Water Supply and Sanitation Project.</p> <p>(3) NRW reduction technical support program was prepared, staff trained, and GIS expertise provided by the consultants. The final report on updating GIS data and completing GIS maps to facilitate NRW reduction program financed by ADB under Loan: 2947, 2948, 3029 and 3030, was submitted and accepted by the Project Manager.</p>
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Geographical Location

Summary of Environmental and Social Aspects

Environmental Aspects

Involuntary Resettlement

Indigenous Peoples

Stakeholder Communication, Participation, and Consultation

During Project Design	The processing team had detailed discussions with the relevant officers of NWSDB, CEB, RDA, ERD, NPD and DPMM in preparing the concept paper. The changes such as reduction of the TA amount from original amount of \$750,000 to \$ 500,000 and scaling down of activities accordingly were fully discussed with these stakeholders. Additionally input from the project specialists responsible for water sector projects were fully considered in structuring the Concept paper and their concerns were fully incorporated.
During Project Implementation	The team managing the TA together with consultants and the stakeholder representatives from the Ministry of Urban Development and Water Supply and Drainage and the officers from National Water Supply and Drainage Board have had monthly progress review meetings in the past. The recommendations made by the stakeholders and consultants have been considered well for the implementation of the TA.

Business Opportunities

Consulting Services	The TA will be implemented through a team of International and local consultants. The international consultants include a Contract Management Specialist, Project Management Specialist, Hydraulic Network Modeling Specialist, a Hydraulic Modeler. Considering (i) input of experts (ii) timing of engagements, and (iii) multiplicity disciplines of consultants' TOR and their qualification requirements, ADB will engage individual experts in accordance with the ADB's Guidelines on use of consultants (2010, as amended time to time)
Procurement	All TA financed goods will be procured in accordance with Procurement Guidelines (2010, as amended from time to time).

Responsible Staff

Responsible ADB Officer	Miyao, Taisuke
Responsible ADB Department	South Asia Department
Responsible ADB Division	Sri Lanka Resident Mission
Executing Agencies	<i>Asian Development Bank 6 ADB Avenue, Mandaluyong City 1550, Philippines</i>

Timetable

Concept Clearance	02 Oct 2013
Fact Finding	17 Sep 2013 to 20 Sep 2013
MRM	-
Approval	10 Dec 2013
Last Review Mission	-
Last PDS Update	13 Mar 2017

TA 8562-SRI

Milestones					
Approval	Signing Date	Effectivity Date	Closing		
			Original	Revised	Actual
10 Dec 2013	20 Jan 2014	20 Jan 2014	30 Jun 2015	31 Dec 2016	-

Financing Plan/TA Utilization						Cumulative Disbursements		
ADB	Cofinancing	Counterpart				Total	Date	Amount
		Gov	Beneficiaries	Project Sponsor	Others			
500,000.00	0.00	54,000.00	0.00	0.00	0.00	554,000.00	10 Dec 2013	470,652.92

Project Page	https://www.adb.org/projects/47121-002/main
Request for Information	http://www.adb.org/forms/request-information-form?subject=47121-002
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