



India: West Bengal Public Finance Management Reforms Program

Project Name	West Bengal Public Finance Management Reforms Program	
Project Number	54001-001	
Country	India	
Project Status	Proposed	
Project Type / Modality of Assistance	Loan Technical Assistance	
Source of Funding / Amount	Loan: West Bengal Public Finance Management Reforms Program	
	Ordinary capital resources	US\$ 50.00 million
	TA: West Bengal Public Finance Management Reforms Program	
	Technical Assistance Special Fund	US\$ 350,000.00
Strategic Agendas	Inclusive economic growth	
Drivers of Change	Governance and capacity development Knowledge solutions Partnerships Private sector development	
Sector / Subsector	Public sector management - Public expenditure and fiscal management	
Gender Equity and Mainstreaming	Some gender elements	
Description	<p>The Asian Development Bank (ADB) has supported the state government of West Bengal (GOWB) with two consecutive fiscal consolidation programs, which have enabled GOWB in making significant improvements in fiscal management. The savings from expenditure rationalization and improved revenue administration have been gainfully employed towards capital assets creation and better service quality. Encouraged by the success of the ensuing reform measures, there is a visible momentum in the state government towards further efficiency enhancement using information technology as the enabler and expanding the scope of these reforms to other departments taking a 'One Government' approach. The proposed program will further strengthen financial management procedures, operational efficiencies, and harmonization across departments, parastatals and urban local bodies for more fiscal savings, informed decision-making, and better service delivery. The program is aligned with ADB's India country partnership strategy for 2018-2022 which emphasizes public sector management, among other, thrust areas for inclusive provision of infrastructure and services. The program directly supports ADB's Strategy 2030 operational priority 7 (strengthening governance and institutional capacity - public management reforms and financial sustainability, service delivery, capacity and standards).</p>	
Project Rationale and Linkage to Country/Regional Strategy	<p>The Asian Development Bank (ADB) has supported the State Government of West Bengal with two consecutive fiscal consolidation programs focusing on improved revenue administration, expenditure rationalization, and private sector facilitation, which increased the fiscal space and improved the overall fiscal management of the state government. The state's capital expenditure increased and public services improved. Encouraged by the success of the ensuing reforms, the state government is committed to continue reforms in fiscal management taking a 'One Government' approach. The proposed new program aims to (i) strengthen its integrated financial management system by automating and harmonising procedures across departments, parastatals and urban local bodies, (ii) enhance operational efficiencies by digitizing administrative and service delivery procedures of selected departments and urban local bodies, (iii) improve financial planning and control mechanism through the implementation medium term expenditure frameworks in selected departments, and (iv) continue build capacities in public finance through the operationalisation of the Center for Fiscal Policy and Public Finance.</p>	
Impact	Improved accessibility of public services with interoperability of e-Government platforms achieved	
Outcome	Better-integrated and modernized public financial management system and improved operational efficiency of the Government of West Bengal (GOWB)	
Outputs	<p>Achieved transition to automated systems with a whole-government perspective for management of social protection benefits, and grants to parastatals Improved resource planning, management, and control Improved information management for enhanced operational efficiency</p>	
Geographical Location	West Bengal	
Safeguard Categories		
Environment		C
Involuntary Resettlement		C
Indigenous Peoples		C
Summary of Environmental and Social Aspects		
Environmental Aspects		
Involuntary Resettlement		
Indigenous Peoples		
Stakeholder Communication, Participation, and Consultation		

During Project Design

During Project Implementation

Business Opportunities

Consulting Services The Program will draw on staff resources for the preparatory work. A consulting firm will be engaged using the quality and cost-based selection method with a standard quality cost ratio of 90:10.

Procurement Procurement, advance contracting, and retroactive financing are not expected.

Responsible ADB Officer	Karan, Navendu
Responsible ADB Department	South Asia Department
Responsible ADB Division	Public Management, Financial Sector and Trade Division, SARD
Executing Agencies	Finance Department - Government of West Bengal Finance Department , Government of West Bengal Writers' Building, Kolkata 700001, India

Timetable

Concept Clearance	03 Aug 2020
Fact Finding	31 Jul 2020 to 31 Jul 2020
MRM	13 Aug 2020
Approval	-
Last Review Mission	-
Last PDS Update	04 Aug 2020

Project Page	https://www.adb.org/projects/54001-001/main
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