



Technical Assistance Report

Project Number: 52048-001
Knowledge and Support Technical Assistance (KSTA)
July 2018

Implementing the Central Asia Regional Economic Cooperation 2030 Strategy for Sustainable Regional Development

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Asian Development Bank

ABBREVIATIONS

ADB	–	Asian Development Bank
CAREC	–	Central Asia Regional Economic Cooperation
CITA	–	CAREC Integrated Trade Agenda
CWRD	–	Central and West Asia Department
TA	–	technical assistance

NOTE

In this report, “\$” refers to United States dollars.

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CONTENTS

	Page
KNOWLEDGE AND SUPPORT TECHNICAL ASSISTANCE AT A GLANCE	
I. INTRODUCTION	1
II. ISSUES	1
III. THE TECHNICAL ASSISTANCE	2
A. Impact and Outcome	2
B. Outputs, Methods, and Activities	3
C. Cost and Financing	4
D. Implementation Arrangements	4
IV. THE PRESIDENT'S DECISION	5
APPENDIXES	
1. Design and Monitoring Framework	6
2. Cost Estimates and Financing Plan	9
3. List of Linked Documents	10

KNOWLEDGE AND SUPPORT TECHNICAL ASSISTANCE AT A GLANCE

1. Basic Data		Project Number: 52048-001	
Project Name	Implementing the Central Asia Regional Economic Cooperation 2030 Strategy for Sustainable Regional Development	Department/Division	CWRD/CWRC
Nature of Activity Modality	Policy Advice Regular	Executing Agency	Asian Development Bank
Country	AFG, AZE, GEO, KAZ, KGZ, MON, PAK, PRC, TAJ, TKM, UZB		
2. Sector	Subsector(s)	ADB Financing (\$ million)	
✓ Transport	Multimodal logistics		0.50
	Transport policies and institutional development		0.60
Agriculture, natural resources and rural development	Agro-industry, marketing, and trade		0.25
	Water-based natural resources management		0.25
Education	Education sector development		0.30
Energy	Energy sector development and institutional reform		0.60
Finance	Finance sector development		0.20
Health	Disease control of communicable disease		0.20
	Disease control of non-communicable diseases and other priority programs		0.20
Industry and trade	Trade and services		0.60
Water and other urban infrastructure and services	Urban policy, institutional and capacity development		0.30
		Total	4.00
3. Strategic Agenda	Subcomponents	Climate Change Information	
Inclusive economic growth (IEG)	Pillar 1: Economic opportunities, including jobs, created and expanded	Climate Change impact on the Project	Low
Regional integration (RCI)	Pillar 1: Cross-border infrastructure Pillar 2: Trade and investment Pillar 3: Money and finance Pillar 4: Other regional public goods		
4. Drivers of Change	Components	Gender Equity and Mainstreaming	
Governance and capacity development (GCD)	Client relations, network, and partnership development to partnership driver of change Civil society participation	Some gender elements (SGE)	✓
Knowledge solutions (KNS)	Application and use of new knowledge solutions in key operational areas		
Partnerships (PAR)	Bilateral institutions (not client government) Civil society organizations International finance institutions (IFI) Official cofinancing Private Sector Regional organizations		
Private sector development (PSD)	Conducive policy and institutional environment Promotion of private sector investment		
5. Poverty and SDG Targeting		Location Impact	
Geographic Targeting	No	Regional	High
Household Targeting	No		
SDG Targeting	Yes		
SDG Goals	SDG1, SDG2, SDG3, SDG4, SDG5, SDG6, SDG7, SDG8, SDG9, SDG10, SDG11, SDG12, SDG13, SDG15, SDG16, SDG17		
6. Risk Categorization	Low		
7. Safeguard Categorization	Safeguard Policy Statement does not apply		

KNOWLEDGE AND SUPPORT TECHNICAL ASSISTANCE AT A GLANCE

8. Financing	
Modality and Sources	Amount (\$ million)
ADB	4.00
Knowledge and Support technical assistance: Regional Cooperation and Integration Fund	1.00
Knowledge and Support technical assistance: Technical Assistance Special Fund	3.00
Cofinancing	0.00
None	0.00
Counterpart	0.00
None	0.00
Total	4.00

I. INTRODUCTION

1. The knowledge and support technical assistance (TA) will support the implementation of the Central Asia Regional Economic Cooperation (CAREC) 2030 strategy, which aims to enhance CAREC's role as a regional cooperation platform to connect people, policies, and projects for shared and sustainable development. This TA builds on and continues the work completed under the Technical Assistance for Enhancing Coordination of the CAREC Program,¹ which has helped strengthen coordination between member countries and development partners for greater economic cooperation and integration, and has supported the critical role that the Asian Development Bank (ADB) plays as the secretariat of the CAREC Program. The CAREC 2030 strategy, endorsed by the ministers of CAREC countries at the 16th Ministerial Conference held on 27 October 2017 in Dushanbe, Tajikistan, serves as the regional cooperation strategy for the CAREC Program. The TA is aligned with ADB's Operational Plan for Regional Cooperation and Integration, 2016–2020.² The country partnership strategies of member countries also support the implementation of the CAREC Program.³

2. The CAREC Program, now 17 years in operation, is a partnership of 11 member countries and development partners, working together to promote development through cooperation and hence help accelerate economic growth and poverty reduction.⁴ The CAREC Program is a proactive facilitator of regionally important projects and policy initiatives critical to sustainable and inclusive economic growth in the region. As of the end of 2017, investments in CAREC member countries under CAREC amounted to \$31.6 billion, covering 185 projects in CAREC's traditional areas of cooperation: transport, energy, trade, and economic corridor development.⁵

II. ISSUES

3. The CAREC 2020 strategic framework guided CAREC operations since 2011. A midterm review of it, completed in 2016, noted the satisfactory progress achieved thus far, while recognizing the need to review CAREC's strategic coherence and the program's relevance. This was against the backdrop of unexpected and significant changes in the international economic environment, which had a major impact on several CAREC countries, beginning with the adverse impacts of the 2007–2008 financial crisis that lingered on in some countries. The subsequent fall in commodity prices in 2014 further damaged the balance sheets of hydrocarbon-exporting countries, and the resulting recession dampened prospects of migrant labor and reduced the flow of remittances to labor-exporting countries. On top of this, the economic slowdown of the major trading partners led to shrinking markets for exports originating in CAREC countries.

4. At the same time, investment needs in the CAREC region continue to be large, while the member countries' development priorities have shifted. All CAREC countries are signatories to the 2030 Agenda for Sustainable Development, including its 17 Sustainable Development Goals,

¹ ADB. 2016. *Technical Assistance for Enhancing Coordination of the Central Asia Regional Economic Cooperation Program*. Manila.

² ADB. 2016. *Operational Plan for Regional Cooperation and Integration, 2016–2020: Promoting Connectivity, Competitiveness, Regional Public Goods, and Collective Action for Asia and the Pacific*. Manila.

³ The TA first appeared in the business opportunities section of ADB's website on 11 April 2018.

⁴ The CAREC member countries are Afghanistan, Azerbaijan, Georgia, Kazakhstan, Kyrgyz Republic, Mongolia, Pakistan, the People's Republic of China, Tajikistan, Turkmenistan, and Uzbekistan. The six original development partners are the Asian Development Bank, the European Bank for Reconstruction and Development, the International Monetary Fund, the Islamic Development Bank, the United Nations Development Programme, and the World Bank. The number of development partners is expected to expand under the CAREC 2030 strategy.

⁵ Of the total CAREC-related investments, ADB financed \$11.4 billion (\$1.5 billion during 2016–2017), and other donors and CAREC governments contributed the rest.

as well as to the Paris Agreement reached at the 21st Conference of Parties of the United Nations Framework Convention on Climate Change (COP21). This underscores the need for CAREC to consider member countries' expectations for stronger regional cooperation to achieve international development goals.

5. The midterm review also pointed out the need to address the following issues: (i) lack of diversification of the CAREC agenda, and insufficient knowledge and policy work to support investment activities; (ii) limited flexibility of CAREC's institutional framework; and (iii) lack of a strong and coherent results framework that includes monitorable indicators for all sectors of activity.

6. Building on the progress and lessons learned under CAREC 2020, the CAREC 2030 strategy envisages deepening cooperation in the traditional operational areas while selectively expanding into new areas in response to member countries' evolving needs. It prioritizes five operational clusters: (i) economic and financial stability; (ii) trade, tourism, and economic corridors; (iii) infrastructure and economic connectivity; (iv) agriculture and water; and (v) human development. Application of information and communication technology, climate resilience and disaster risk management, and gender equality are crosscutting issues embedded in all clusters.

7. Regional projects and investments will be complemented with policy dialogue and knowledge solutions. Moreover, CAREC will promote people-to-people and business-to-business contacts, leading to greater employment opportunities and social and cultural understanding across member countries. Under CAREC 2030, CAREC's institutional framework has also undergone refinements, aiming at increasing the countries' ownership at both the policy and project levels, enhancing the role of development partners by capitalizing on their areas of comparative advantage to maximize their contributions, promoting engagement with the private sector and civil society, strengthening the effectiveness of the CAREC Secretariat, and leveraging CAREC Institute's knowledge support for quality development solutions.⁶

8. CAREC will formulate a refined program results framework to monitor progress on CAREC 2030 implementation. CAREC will strengthen results chains in its traditional operational areas to be better aligned with the new strategy. Subsequently, CAREC will develop results frameworks in the new areas in a phased manner. Every 3 years, the CAREC secretariat will prepare a comprehensive progress and evaluation report, and the first report will be developed in 2020.

III. THE TECHNICAL ASSISTANCE

A. Impact and Outcome

9. The TA is aligned with the following impact: regional economic cooperation in the CAREC region strengthened.⁷ The TA will have the following outcome: CAREC's role as a regional cooperation platform to connect people, policies, and projects in the region enhanced.⁸

⁶ CAREC Institute is an intergovernmental organization contributing to the CAREC Program through knowledge generation and capacity building. It functioned as a virtual entity from 2009 to 2015. Its physical base was inaugurated in 2015 in Urumqi, Xinjiang Uygur Autonomous Region, People's Republic of China. CAREC Institute obtained its legal status in August 2017.

⁷ ADB. 2017. *CAREC 2030: Connecting the Region for Shared and Sustainable Development*. Manila.

⁸ The design and monitoring framework is in Appendix 1.

B. Outputs, Methods, and Activities

10. **Output 1: Regional initiatives in CAREC 2030's operational priorities conceptualized and implemented.** The TA will further advance cooperation in the five operational clusters of CAREC 2030. It will support the development of scoping studies and organization of consultation workshops to identify key issues and help converge the interest of member countries, particularly in the new areas of operations. This includes economic and financial stability, tourism, education, health, water resources management, food safety, and agricultural value chains. The scoping studies will help identify niche areas for cooperation between member countries, as well as investment opportunities and scope for potential donor cofinancing. The TA will also support the formulation of a new CAREC Integrated Trade Agenda (CITA) leading to 2030,⁹ and the identification and feasibility of potential economic corridors in the region to help attract private sector investments. The CAREC secretariat will also explore intersubregional cooperation opportunities.

11. **Output 2: Policy dialogue and knowledge sharing among member countries facilitated.** The TA will support the organization of the annual ministerial conference, which will serve as a high-level platform to discuss and debate important policy and strategic issues of regional relevance. These may include macroeconomic policy issues and measures to promote regional economic stability, such as countercyclical financing, capital market reforms and financial cooperation, and water and environmental issues. The CAREC secretariat will prepare policy briefs to facilitate the dialogue. In addition, CAREC will organize sector-specific policy discussions and regional thematic forums for the exchange of experiences and best practices between policymakers.

12. **Output 3: Coordination and information exchange among CAREC stakeholders increased.** The TA will support the operationalization of CAREC's renewed institutional framework, including (i) establishing flexible and demand-driven expert groups as needed to provide rapid responses to the countries' emerging priorities and changing needs, (ii) promoting public-private dialogue through the organization of business and investment forums, and (iii) leveraging development partners' comparative advantage and ensuring greater transparency and information sharing. CAREC will organize a CAREC development partners' forum. Coordination with other regional cooperation mechanisms, including the Belt and Road Initiative, Economic Cooperation Organization, and the Shanghai Cooperation Organisation will also be strengthened. The TA will support the annual Senior Officials' Meeting, National Focal Points' Meeting, and sector committee and subworking group meetings in coordination with host CAREC countries.

13. **Output 4: Monitoring and evaluation mechanisms improved.** The TA will support (i) the development of results frameworks at both sector and program levels with concrete indicators, baseline data, and data sources for outcome and outputs; (ii) regular maintenance of the CAREC project database, including consolidating information of CAREC investments by development partners; and (iii) preparation of a 3-year CAREC progress and evaluation report in 2020, to take stock of the progress during 2018–2020 based on the program results framework, including cluster- or sector-specific indicators. The report will be published on the CAREC website.

⁹ The formulation of CITA 2030 is also supported under ADB. 2016. *Technical Assistance for Implementation of Trade Facilitation Initiatives in Central Asia Regional Economic Cooperation*. Manila. A separate TA is being processed to support the implementation of CITA 2030 (ADB. *Implementing Integrated Trade Agenda in CAREC*. <https://www.adb.org/projects/52011-001/main#project-overview>).

14. **Output 5: CAREC outreach and promotion means diversified and strengthened.** The TA will help boost public awareness of CAREC's role in member countries and beyond through (i) the organization of CAREC high-level panel discussions in other influential regional forums and events, such as the Astana Economic Forum, in collaboration with other stakeholders; (ii) outreach training programs for country-based CAREC consultants to effectively increase stakeholder engagement in their respective countries; and (iii) regular maintenance and update of contents in the CAREC website. In addition, the CAREC Program will reach its 20th anniversary in 2020. CAREC will produce and disseminate promotional materials, including a publication and a video, to raise CAREC's profile.

C. Cost and Financing

15. The TA is estimated to cost \$4 million, of which (i) \$3 million will be financed on a grant basis by ADB's Technical Assistance Special Fund (TASF-Others), and (ii) \$1 million will be financed on a grant basis by the Regional Cooperation and Integration Fund.¹⁰ The key expenditure items are listed in Appendix 2.

D. Implementation Arrangements

16. ADB will administer the TA. The Regional Cooperation and Operations Coordination Division of the Central and West Asia Department (CWRD) will implement the TA by adopting a "One ADB" approach. It will coordinate and work closely with CWRD's sector divisions as well as with other operations and knowledge departments to design and implement regional initiatives in CAREC 2030's priority areas. It will select, supervise, and evaluate consultants; procure goods; organize workshops and conferences; and monitor the TA implementation in coordination with CAREC consultants based in member countries.

17. The TA will be implemented over 30 months from July 2018 to December 2020. ADB will engage about 31 person-months of international and 319 person-months of national consulting services annually during the TA implementation period. International consultants will include sector and regional cooperation experts to provide technical advice and analytical support on a range of issues relating to regional economic cooperation, and to support the implementation of CAREC strategies and action plans in CAREC 2030's sectors and areas of cooperation. National consultants based at ADB headquarters and in the CAREC member countries will include (i) up to 11 national advisors to the CAREC national focal points, (ii) up to 11 regional cooperation coordinators, (iii) two regional cooperation program officers and/or analysts, (iv) a web developer and administrator, (v) a website and publications expert, (vi) communications and engagement experts, and (viii) an administrative coordinator. ADB will also engage international and national resource persons. The terms of reference for consultants are in Appendix 3.

18. ADB will recruit consultants as individuals and not through a firm since (i) they will be operating in different countries, and (ii) their work and outputs are independent of each other. Moreover, given the wide range of operational areas under the CAREC 2030 strategy, it is unlikely that a single consultancy firm will be able to provide highly qualified experts with a sound knowledge of the CAREC Program in all the areas required. The CAREC Unit within the Regional Cooperation and Operations Coordination Division of CWRD will manage all individual consultants.

¹⁰ Established by ADB. Financing partner: the Government of Japan.

19. The TA equipment budget covers computers, software, accessories, and other small office equipment. ADB will engage individual consultants and will procure all TA-financed goods in accordance with its Procurement Policy (2017, as amended from time to time) and its associated project administration instructions and/or staff instructions. TA funds will be disbursed in accordance with ADB's *Technical Assistance Disbursement Handbook* (2010, as amended from time to time).

20. The CAREC unit will prepare and print publications for CAREC events such as the Ministerial Conference, Senior Officials' Meeting, and high-level policy forums, including the production of a special publication for CAREC's 20th anniversary in 2020. The target audience comprises policymakers and government officials in CAREC's areas of cooperation, development partners, think tanks, civil society and the private sector. The CAREC unit will disseminate publications and outreach materials through ADB and CAREC websites, and high-level CAREC sessions in regional forums and events. Internal dissemination will also be done through activities organized by the RCI Thematic Group. The CAREC unit will maintain and update the CAREC website on a regular basis.

21. The implementation arrangements are summarized in the table.

Implementation Arrangements

Aspects	Arrangements		
Indicative implementation period	July 2018–December 2020		
Executing agency	ADB		
Implementing agency	CWRC by adopting a "One ADB" approach		
Consultants	To be selected and engaged by ADB		
	Individual selection	Up to 78 person-months of international consulting services, 794 person-months of national consulting services, and 4 person-months of international and national resource persons as needed	\$2,330,000 ^a
Procurement	To be procured by ADB		
	Shopping and direct contracting	Computers and small office equipment	\$10,000
Disbursement	The TA resources will be disbursed following ADB's <i>Technical Assistance Disbursement Handbook</i> (2010, as amended from time to time). The RCIF will be utilized on a front-loaded basis.		

ADB = Asian Development Bank, CWRC = Regional Cooperation and Operations Coordination Division, CWRD = Central and West Asia Department, RCIF = Regional Cooperation and Integration Fund, TA = technical assistance.

^a The total budget for consultants includes resource persons for seminars and conferences.

Source: Asian Development Bank.

IV. THE PRESIDENT'S DECISION

22. The President, acting under the authority delegated by the Board, has approved the provision of technical assistance not exceeding the equivalent of \$4,000,000 on a grant basis for Implementing the Central Asia Regional Economic Cooperation 2030 Strategy for Sustainable Regional Development, and hereby reports this action to the Board.

DESIGN AND MONITORING FRAMEWORK

Impact the TA is Aligned with			
Regional economic cooperation in the CAREC region strengthened (CAREC 2030) ^a			
Results Chain	Performance Indicators with Targets and Baselines	Data Sources and Reporting Mechanisms	Risks
<p>Outcome</p> <p>CAREC's role as a regional cooperation platform to connect people, policies, and projects in the region enhanced</p>	<p>By 2021:</p> <p>a. Total cumulative value of CAREC investments increased by more than \$8 billion (2015–2017 baseline: \$6.97 billion)</p> <p>b. Consensus reached on at least two policy issues among CAREC countries (2017 baseline: 0)</p> <p>By 2020:</p> <p>c. At least three initiatives launched in the areas of education, tourism, and cross-border community development (2017 baseline: 0)</p>	<p>a. CAREC project database</p> <p>b. Summaries of the policy dialogue</p> <p>c. Proceedings of CAREC events and CAREC progress report by 2020</p>	<p>Political instability in some CAREC countries can discourage reform and willingness to cooperate.</p>
<p>Outputs</p> <p>1. Regional initiatives in CAREC 2030's operational priorities conceptualized and implemented</p> <p>2. Policy dialogue and knowledge sharing among member countries facilitated</p>	<p>1a. By Q4 2018, the CAREC Integrated Trade Agenda 2030 endorsed (2017 baseline: not endorsed).</p> <p>By 2020:</p> <p>1b. At least four scoping and/or feasibility studies conducted (2017 baseline: 0)</p> <p>By 2020:</p> <p>2a. Information and best practices shared between CAREC countries in at least three organized policy forums disseminated (2017 baseline: 1)</p> <p>2b. At least 70% ministerial-level representation in CAREC high-level meetings and/or forums (2017 baseline: 55%)</p>	<p>1a. Joint Ministerial Statement of the 17th CAREC Ministerial Conference</p> <p>1b. Proceedings of CAREC events and CAREC progress report by 2020</p> <p>2a. Joint Ministerial Statement of CAREC ministerial conferences</p> <p>Summaries and reports of the policy forums</p> <p>CAREC website</p> <p>2b. List of participants of CAREC ministerial conferences and thematic policy forums</p>	<p>Members' different needs and political and regional interests may make it difficult to reach consensus on common agendas and harmonized approaches.</p> <p>Involvement of CAREC countries in several regional cooperation mechanisms may hamper ministers' participation.</p>

Results Chain	Performance Indicators with Targets and Baselines	Data Sources and Reporting Mechanisms	Risks
3. Coordination and information exchange among CAREC stakeholders increased	By 2020: 3a. Annual CAREC events conducted with expected outputs delivered (2017 baseline: SOM, NFPs' meeting, and sector committees meetings conducted) 3b. At least one development partners' forum organized with possible areas for cooperation and joint regional initiatives identified (2017 baseline: 0)	3a. Proceedings of CAREC events 3b. SOM chair's reports to the ministerial conferences and proceedings of the forum	High turnover of participants and intracountry bureaucratic barriers across government agencies may hamper coordination efforts.
4. Monitoring and evaluation mechanisms improved	By 2020: 4a. At least three sector results frameworks developed (2017 baseline: 0) 4b. A 3-year progress and evaluation report completed and uploaded on the website (2017 baseline: 0)	4a. Sector progress reports and a 3-year (2018–2020) CAREC progress and evaluation report 4b. SOM chair's reports to the ministerial conferences, and publication in print or online in the CAREC website.	Member countries are reluctant to provide required data and information.
5. CAREC outreach and promotion means diversified and strengthened	By 2020: 5a. 20% readership increase of the CAREC website (2017 baseline: 29,086 users) 5b. Publication and video for CAREC's 20th anniversary produced and disseminated (2017 baseline: 0)	5a–5b. CAREC website, ADB website, and media coverage	
Key Activities with Milestones			
1. Regional initiatives in CAREC 2030's operational priorities conceptualized and implemented			
1.1 Finalize the development of the CAREC Integrated Trade Agenda 2030 for endorsement at the 17th CAREC Ministerial Conference (Q3 2018–Q4 2018)			
1.2 Develop scoping studies in CAREC's new areas of cooperation (Q3 2018–Q4 2020)			
1.3 Organize sector-specific focus group discussions and consultations workshops (Q3 2018–Q4 2020)			
1.4 Identify and assess the feasibility of economic corridors in the CAREC region (Q3 2018–Q4 2020)			
2. Policy dialogue and knowledge sharing among member countries facilitated			
2.1 Organize CAREC ministerial conferences once a year in coordination with the host CAREC countries (Q1 2019–Q4 2020)			
2.2 Prepare policy briefs on issues of regional relevance to be discussed at the ministerial conferences (Q3 2018–Q4 2020)			
2.3 Organize regional thematic forums for the exchange of experiences and best practices between policymakers (Q3 2018–Q4 2020)			

<p>3. Coordination and information exchange among CAREC stakeholders increased</p> <p>3.1 Organize SOM and NFPs' meetings annually in coordination with the host CAREC countries (Q1 2019–Q4 2020)</p> <p>3.2 Support the execution of CAREC sector committee and subworking group meetings (Q1 2019–Q4 2020)</p> <p>3.3 Constitute issue-driven expert groups and convene meetings as needed (Q3 2018–Q4 2020)</p> <p>3.4 Convene regular consultation meetings between ADB and development partners and other regional cooperation mechanisms (Q3 2018–Q4 2020)</p> <p>3.5 Organize CAREC development partners' forum (Q3 2019–Q4 2020)</p> <p>3.6 Facilitate public–private dialogue through the organization of business and investment forums (Q1 2019–Q4 2020)</p> <p>4. Monitoring and evaluation mechanisms improved</p> <p>4.1 Conceptualize cluster- or sector-specific results frameworks (Q3 2018–Q4 2020)</p> <p>4.2 Maintain and update the CAREC project database on a regular basis (Q3 2018–Q4 2020)</p> <p>4.3 Prepare a 3-year (2018–2020) CAREC progress and evaluation report (Q1 2020–Q4 2020)</p> <p>4.4 Publish and disseminate CAREC progress and evaluation report (Q4 2020)</p> <p>5. CAREC outreach and promotion means diversified and strengthened</p> <p>5.1 Maintain and update the CAREC website on a regular basis (Q3 2018–Q4 2020)</p> <p>5.2 Conduct outreach training for CAREC consultants based in member countries (Q3 2018–Q2 2019)</p> <p>5.3 Collaborate with other development partners, think tanks, academia, and the private sector to organize high-level CAREC sessions in regional forums and events (Q3 2018–Q4 2020)</p> <p>5.4 Produce and disseminate publication, video, and other outreach materials for the 20th anniversary of the CAREC Program (Q1 2019–Q4 2020)</p> <p>Inputs</p> <p>ADB: \$3 million (TASF-Others)</p> <p>RCIF: \$1 million</p> <p>Assumptions for Partner Financing</p> <p>Not applicable</p>
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ADB = Asian Development Bank, CAREC = Central Asia Regional Economic Cooperation, NFP = national focal point, Q = quarter, RCIF = regional cooperation and integration fund, SOM = Senior Officials' Meeting, TA = technical assistance, TASF = Technical Assistance Special Fund.

^a ADB. 2017. *CAREC 2030: Connecting the Region for Shared and Sustainable Development*. Manila.

Source: Asian Development Bank.

COST ESTIMATES AND FINANCING PLAN
(\$'000)

Item	Amount	
	ADB ^a	RCIF ^b
A. Consultants		
1. Remuneration and per diem		
a. International consultants	250.0	350.0
b. National consultants	1,200.0	300.0
2. Out-of-pocket expenditures		
a. International and local travel	80.0	100.0
B. Printed external publications ^c	20.0	
C. Surveys	15.0	
D. Goods ^d	10.0	
E. Training, seminars, and conferences ^e		
1. Facilitators ^f		50.0
2. Venue rental and related facilities	450.0	
3. Participants	880.0	200.0
F. Miscellaneous administration and support costs ^g	25.0	
G. Contingencies	70.0	
Total	3,000.0	1,000.0

ADB = Asian Development Bank, RCIF = Regional Cooperation and Integration Fund.

Note: The technical assistance (TA) is estimated to cost \$4 million, of which contributions from ADB and RCIF are presented in the table above.

^a Financed by ADB's Technical Assistance Special Fund (TASF—Others).

^b Established by the Asian Development Bank. Financing partner: Government of Japan.

^c Publications will be printed for CAREC events such as the ministerial conferences, Senior Officials' Meeting, and high-level policy forums, including the production of a special publication for CAREC's 20th anniversary.

^d These include computers, software, accessories, and other small office equipment to be procured in accordance with ADB's Procurement Guidelines (2017, as amended from time to time). Equipment will be turned over to the respective host government or disposed upon completion of the TA, pursuant to ADB's Project Administration Instruction 5.09, section T, on Turning Over and Disposing of Equipment and Vehicles. ADB. 2013. Administering Grant-Financed Technical Assistance Projects. *Project Administration Instructions*. PAI 5.09. Manila.

^e These include regular and special (needs-based) meetings, forums, and conferences under CAREC 2030 Institutional Framework, i.e., CAREC ministerial conferences, Senior Officials' Meetings, national focal points consultation meetings, sector committee and subworking group meetings, consultation meetings with multilateral and bilateral development partners, business and investment forums, and sector-specific focus group discussions and consultation workshops in CAREC 2030's operational priorities.

^f Facilitators may be engaged as resource persons.

^g Includes translation costs for documents and web pages into the Russian language.

Source: Asian Development Bank estimates.

LIST OF LINKED DOCUMENTS

<http://www.adb.org/Documents/LinkedDocs/?id=52048-001-TARreport>

1. Terms of Reference for Consultants