



Cambodia: Strengthening Capacity for Improved Implementation of Externally Funded Projects in Cambodia

Project Name	Strengthening Capacity for Improved Implementation of Externally Funded Projects in Cambodia	
Project Number	50111-001	
Country	Cambodia	
Project Status	Approved	
Project Type / Modality of Assistance	Technical Assistance	
Source of Funding / Amount	<p>TA 9315-CAM: Strengthening Capacity for Improved Implementation of Externally Funded Projects in Cambodia</p> <p>Japan Fund for Poverty Reduction US\$ 1.40 million</p>	
Strategic Agendas	Inclusive economic growth	
Drivers of Change	Governance and capacity development Knowledge solutions Partnerships	
Sector / Subsector	Public sector management - Public expenditure and fiscal management	
Gender Equity and Mainstreaming	No gender elements	
Description	<p>The National Strategic Development Strategy (NSDP) 2014-2018 focuses on the promotion of agriculture, physical infrastructure, private sector development, and human resources underpinned by a results-based monitoring and evaluation framework. ADB's Country Partnership and Strategy (CPS) 2014-2018 emphasizes three development pillars, namely strengthening of urban-rural linkages, human resource development and strengthening public management. To achieve these, it is imperative that investments are results-based and that projects deliver their intended outcomes. The proposed TA also supports the midterm review of ADB's Strategy 2020 in terms of delivering value for money/improving operational efficiencies and organizing to meet new challenges, particularly in light of greater empowerment to resident missions in portfolio management and project implementation. Previous TAs on enhancing project implementation and capacity building and country systems have started to build the capacity of executing and implementing agencies (EAs/IAs), in the areas of project administration, procurement and financial management, following Government's promulgation of the sub decree on Standard Operating Procedures (SOP) in 2012. The TAs provided support in operationalizing the sub decree and conducted training programs. However the outreach has been rather limited and performance has been uneven; aspects relating to utilizing knowledge of good implementation practices has also been limited and will need greater attention. The proposed TA therefore builds on results from the previous TA and at the same time seeks to enhance the project cycle.</p>	
Project Rationale and Linkage to Country/Regional Strategy	<p>The demand for public investments in Cambodia has been increasing, in line with Cambodia's rapid economic growth which has averaged 7 percent per year during the past decade. Official Development Assistance (ODA) has played a large role, providing roughly half of the Royal Government of Cambodia's (RGC's) annual development budget. In 2016, ADB alone, as one of RGC's largest development partners, has ongoing commitments of over \$1.1 billion, with an expected increase of roughly \$150 million/year for the next 3 years. There is concern, however, that as development assistance is expanding the capacity to absorb the aid, is less than effective. Furthermore, knowledge and lessons learned from previous assistance have not been fully documented, disseminated and utilized in the preparation of new projects. This, along with poor upstream project preparation has in turn caused difficulties in starting up new projects and investments. The TA therefore addresses to enhance the project cycle, which combines knowledge and lessons learned with sound project preparation and readiness.</p>	
Impact	Effective and sustainable development using external resources promoted	

Project Outcome

Description of Outcome	Implementation of externally financed projects improved
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Progress Toward Outcome

Implementation Progress

Description of Project Outputs	Output 1: Mechanisms for project preparation, readiness and implementation improved Output 2: Implementation capacity of the executing and implementing agencies strengthened and sustained Output 3: Strategic and effective knowledge management improved
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Status of Implementation Progress (Outputs, Activities, and Issues)

Geographical Location

Summary of Environmental and Social Aspects

Environmental Aspects

Involuntary Resettlement

Indigenous Peoples

Stakeholder Communication, Participation, and Consultation

During Project Design

During Project Implementation

Business Opportunities

Consulting Services Consulting firm/national training institute and individual consultants will be recruited in March 2017.

Procurement Procurement of goods (laptop computers, audiovisual projector, and office furniture) will be procured when the TA starts in March 2017.

Responsible Staff

Responsible ADB Officer Hakim, Januar

Responsible ADB Department Southeast Asia Department

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Timetable

Concept Clearance	09 Feb 2017
Fact Finding	01 Feb 2017 to 02 Feb 2017
MRM	-
Approval	08 May 2017
Last Review Mission	-
Last PDS Update	16 May 2017

TA 9315-CAM

Financing Plan/TA Utilization						Cumulative Disbursements		
ADB	Cofinancing	Counterpart				Total	Date	Amount
		Gov	Beneficiaries	Project Sponsor	Others			
0.00	1,400,000.00	100,000.00	0.00	0.00	0.00	1,500,000.00	-	0.00

Project Page	https://www.adb.org/projects/50111-001/main
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