

Project Number: 49210-001 June 2015

Proposed Policy-Based Loan Mongolia: Social Welfare Support Program

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Asian Development Bank

### **CURRENCY EQUIVALENTS**

(as of 25 May 2015)

| Currency unit | - | togrog (MNT) |
|---------------|---|--------------|
|               |   | ¢0,00051     |

MNT1.00 = \$0.00051 \$1.00 = MNT1,930

### ABBREVIATIONS

| ADB  | _ | Asian Development Bank                         |
|------|---|--|
| CMAP | _ | Comprehensive Macroeconomic Adjustment Program |
| FDI  | _ | foreign direct investment                      |
| GDP  | _ | gross domestic product                         |
| PBL  | _ | policy-based loan                              |

### NOTE

In this report, "\$" refers to US dollars unless otherwise stated.

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# **PROGRAM AT A GLANCE**

| 1. | Basic Data  |   |                                  | Project Number: 49210-001  |
|----|---|---|----------------------------------|----------------------------|
|    | Project Name  | Social Welfare Support Program  | Department<br>/Division          | EARD/EAOD                  |
|    | Country<br>Borrower   | Mongolia<br>Ministry of Finance   | Executing Agency                 | Ministry of Finance        |
| 2. | Sector  | Subsector(s)  |                                  | ADB Financing (\$ million) |
| 1  | Public sector management  | nt Social protection initiatives  |                                  | 150.00                     |
|    |   |   | Total                            | 150.00                     |
| 3. | Strategic Agenda  | Subcomponents   | Climate Change Inforn            |                            |
|    |   | Pillar 3: Extreme deprivation prevented and effects of shocks reduced (Social Protection) | Climate Change impact<br>Project | on the Low                 |
| 4. | Drivers of Change   | Components  | Gender Equity and Ma             | instreaming                |
|    | Governance and capacity development (GCD)                         | Public financial governance   | Some gender elements             | (SGE)                      |
| 5. | Poverty Targeting   |   | Location Impact                  |                            |
|    | Project directly targets<br>poverty<br>Geographic targeting (TI-G | Yes<br>) Yes  | Nation-wide                      | High                       |
| 6. | Risk Categorization:  | Complex   | I                                |                            |
| 7. | Safeguard Categorization  | Environment: C Involuntary Res  | ettlement: C Indigenous          | Peoples: C                 |
| 8. | Financing   |   |                                  | •                          |
|    | Modality and Sources  |   | Amount (\$ million)              |                            |
|    | ADB   |   |                                  | 150.00                     |
|    |   | an: Ordinary capital resources  |                                  | 150.00                     |
|    | Cofinancing   |   |                                  | 0.00                       |
|    | None<br>Counterpart   |   |                                  | 0.00                       |
|    | None  |   |                                  | 0.00                       |
|    | Total   |   |                                  | 150.00                     |
|    |   |   |                                  |                            |
| 9. | Effective Development Co  |   |                                  |                            |
|    | Use of country procuremen   |   |                                  |                            |
|    | Use of country public finance                                     | dia management systems res  |                                  |                            |

### Ι. **THE PROGRAM**

#### Α. **Rationale**

1. In a letter dated 15 April 2015, the Government of Mongolia requested financial assistance from the Asian Development Bank (ADB) to help it overcome severe fiscal revenue shortages. The government asked for a policy-based loan (PBL) to ensure that social welfare programs can be sustained during the implementation of a macroeconomic adjustment and fiscal consolidation program.<sup>1</sup> This lending proposal was not included in ADB's 2014–2016 country operations business plan for Mongolia.<sup>2</sup>

2. **Development problems and opportunities.** Mongolia's economy is highly dependent on its mining sector, which in turn greatly relies on foreign direct investment (FDI). This makes the economy vulnerable to external shocks, particularly weaknesses in commodity prices and in the economic cycles of its trading partners. The external environment is currently unfavorable. Mongolia's mineral production, exports, and fiscal revenues have been depressed by falling commodity prices and moderating growth in the People's Republic of China, which is Mongolia's largest trading partner. In addition, FDI has been falling since 2013 and plummeted by 80% in 2014 due to political instability and weak investor confidence. This has delayed the start-ups of large mining projects that would generate greater revenue for the government budget.

3. Falling FDI has triggered balance of payment pressures, which have led to currency depreciation and an increase in the cost of servicing US dollar-denominated debt. The government consumed a large share of its foreign exchange reserves and borrowed heavily from market sources to meet external financial obligations. Total public debt increased from 32.7% of gross domestic product (GDP) in 2012 to 77.4% in 2014. Currency depreciation aggravated domestic inflationary pressures in 2012-2014 that had been triggered by loose monetary policy. Against this background, GDP growth declined to 7.8% in 2014 from 17.5% in 2011. The government's expansionary fiscal and monetary policies, launched during 2012-2013, did not result in the increase in economic growth that was intended, and aggravated macroeconomic imbalances. GDP growth continues to slow and was 4.4% in the first guarter of 2015. ADB estimates that overall growth for 2015 could fall to 3%. The economic slowdown is creating unemployment and eroding incomes, and the burden of the effects are borne disproportionately by the vulnerable and the poor.

4. Government crisis response and reform efforts. A new government assumed office in November 2014. It has taken important steps to stabilize the economy and consolidate fiscal expenditures. The central bank tightened monetary policy, and this brought inflation down into single digits (9.2% in April 2015). The government amended the country's fiscal stability law so that it covered off-budget expenditures by the Development Bank of Mongolia, and reflected the adoption of a medium-term fiscal framework aimed at gradually reducing fiscal deficit and debt levels. It is prioritizing social welfare services and increased the resources for the country's food stamp program by 80% in January 2015.

5. A comprehensive macroeconomic adjustment program (CMAP) approved by Parliament in February 2015 to stabilize the economy calls for a variety of short- and medium-term policy actions to stabilize the economy and undertake structural reforms intended to lay the

<sup>&</sup>lt;sup>1</sup> A second request on 15 April for ADB to provide balance of payments support through a special PBL was not pursued in the absence of an International Monetary Fund standby program. <sup>2</sup> ADB. 2014. *Country Operations Business Plan: 2014–2016.* Manila.

foundations for sustainable growth. In addition to actions for fiscal consolidation and improved debt management, the CMAP includes measures that aim to diversify Mongolia's sources of economic growth, strengthen investor confidence, and ensure that social welfare is sustained.

6. The CMAP is built on fiscal restraint. The Ministry of Finance has been implementing a stringent fiscal consolidation program to try to reduce the fiscal deficit from 11.5% in 2014 to the 5% targeted by the country's fiscal stability law for 2015. This is a massive adjustment, particularly during an economic slowdown and in the face of external shocks. A budget amendment approved in January 2015 reduced initial expenditure projections by 7.3%. The government has also downsized government ministries, increased fuel taxes, and reduced capital expenditures.

7. However, the short-term contractionary effects of the CMAP compounded by the persistence of the negative external economic factors have resulted in additional fiscal revenue shortages (MNT500 billion or \$265 million). The size of the fiscal gap indicates that (i) capital expenditures will need to be reduced, which will further depress GDP growth and employment; and (ii) in the absence of donor's assistance, social welfare programs will have to be curtailed when they are needed most. It is vital that the government develops polices to protect the vulnerable and the poor. Since the country's social welfare schemes are well-established, policy actions should focus on consolidating social welfare programs and ensuring that they become better at delivering a greater part of the benefits to the country's neediest citizens. Failing to do so could reverse the commendable poverty reduction Mongolia achieved during 2010-2012.<sup>3</sup>

8. The system needs better targeting to deliver more of the benefits to the poor. Most social transfers are categorically targeted. This makes the welfare system costly. Social transfers are made through 71 funds for the provision of social pensions, allowances, and services to citizens with special needs. This broad, fragmented approach results in overlapping subsidies, which undermine the effectiveness of the social transfers system upon which the poor depend for a large share of their income.<sup>4</sup> An integrated poverty-targeting household information database based on proxy-means testing is applied only to the food stamp program. Policy action is therefore needed to consolidate the delivery of welfare benefits and gradually apply poverty-targeting to a greater number of welfare programs.

9. **Government plans and the linkage with the country partnership strategy**. The Social Welfare Support Program will be aligned with the government action plan to restore macroeconomic stability to support inclusive growth. It is consistent with the main pillars of ADB's interim country partnership strategy for Mongolia, 2014–2016—sustainable growth and inclusive social development.<sup>5</sup>

10. **Development partner coordination.** The objectives of this ADB program have been shared with the International Monetary Fund, the World Bank, and the Government of Japan through the Japan International Cooperation Agency. The program has been well received as it will help to reduce the government's financing costs and ensure social welfare protection during the fiscal consolidation process.

<sup>&</sup>lt;sup>3</sup> The poverty rate declined by 11 percentage points from 38% in 2010 to 27% in 2012 (the most recent year for which poverty data is available). The reduction was largely the result of increased social transfers.

<sup>&</sup>lt;sup>4</sup> Social transfers in Mongolia account for 42% of the income of the poorest 10% of households, and for one-third of the income for the poorest 40%.

<sup>&</sup>lt;sup>5</sup> ADB. (Year). Interim Country Partnership Strategy: Mongolia, 2014–2016. Manila.

11. **Proposed financing modality.** A two-tranche stand-alone PBL to the government is proposed to finance the program and to help ensure that social welfare spending and standards are maintained throughout the macroeconomic and fiscal adjustment process. Given the severity of the current budget shortfalls and their impending negative effects on social welfare programs, the government has requested that ADB expedite loan processing and disburse the first tranche within 2015.

12. **Program justification**. The program will fill critical short-term revenue shortages that, if unaddressed, will translate into significant cuts in welfare programs in 2015. This will affect the existing poor population disproportionally and push more people below the poverty line. The program will also support reforms needed to strengthen the sustainability and impact of social welfare programs in the longer term.

### Β. Impact, Outcome, and Outputs

The impact will be sustained financing for social welfare programs. The outcome will be 13. improved targeting and consolidation of social welfare programs. The outputs will be social welfare budget maintained, and policies and regulations to support targeting and consolidation of social welfare programs improved.

### C. **Program Costs and Financing**

The program is estimated to cost \$100-\$150 million,<sup>6</sup> which will be drawn from ADB's 14. ordinary capital resources (Table 1). The PBL will have a 15-year term, including a grace period of 3 years, and an annual interest rate determined in accordance with ADB's London interbank offered rate (LIBOR)-based lending facility, plus a commitment charge of 0.15%.<sup>7</sup> The loan proceeds will be disbursed in two tranches.

15. The loan size is determined with due consideration of the importance of supporting (i) the government's macroeconomic and fiscal stabilization program, (ii) the development financing needs of the country, and (iii) social welfare programs. The loan proceeds will substantially contribute to closing the fiscal gap in the budget in accordance to the targets established by the FSL, and ensure financing for social welfare programs is maintained.

| Source                            | Amount (\$ million) | Share of Total (%) |
|-----------------------------------|---------------------|--------------------|
| Asian Development Bank            |                     |                    |
| Ordinary capital resources (loan) | 100.0-150.0         | 100.0-150.0        |
| Total                             | 100.0-150.0         | 100.0-150.0        |

# **Table 1: Tentative Financing Plan**

Source: Asian Development Bank estimates.

#### D. **Indicative Implementation Arrangements**

16. The Ministry of Finance is expected to serve as the executing agency to coordinate and monitor program implementation. The implementation agencies will be selected once the specific policy actions are identified with the government. Implementation will be from 1 December 2014 to 30 June 2016. The loan proceeds will be disbursed in line with simplified

<sup>&</sup>lt;sup>6</sup> A range of \$100-\$150 million is provided as per Vice President Operations 2's advice. The final amount will be agreed upon the completion of the fact-finding mission when more details are available about the size of the fiscal gap and the country's financial needs. <sup>7</sup> ADB. 2013. Program Lending. *Operations Manual.* OM D4. Manila.

disbursement procedures for program loans and ADB's *Loan Disbursement Handbook* (2015, as amended from time to time). The proceeds of a particular tranche under the loan will be disbursed upon ADB's satisfaction that the agreed policy actions have been completed.

### II. DUE DILIGENCE REQUIRED

17. Due diligence for the program will include a sector assessment, fiduciary risks assessment, and preparation of a summary poverty reduction and social strategy. The program is expected to be category C for environment, involuntary resettlement, and indigenous peoples. Should policy actions result in environmental or social impacts, a matrix of potential impacts and appropriate mitigation measures will be prepared.

18. Given Mongolia's vulnerability to external shocks, a deterioration in the external environment beyond current expectations will aggravate fiscal revenue shortages. This would require additional resources to ensure the effectiveness of the program.

## III. PROCESSING PLAN

### A. Risk Categorization

19. The program is classified as complex as it exceeds \$50 million.

### B. Resource Requirements

20. Program processing is estimated to require a total of 8 person-months of staff time.

### C. Processing Schedule

21. The proposed processing schedule is in Table 2.

### Table 2: Proposed Processing Schedule

| Major Milestones               | Expected Completion Date |
|--------------------------------|--------------------------|
| Program concept paper approval | June 2015                |
| Loan fact finding              | June 2015                |
| Management review meeting      | August 2015              |
| Loan negotiations              | September 2015           |
| Board consideration            | October 2015             |
| Loan signing                   | October 2015             |
| Loan effectiveness             | October 2015             |

Source: Asian Development Bank estimates.

# IV. KEY ISSUES

22. Close coordination is required with the International Monetary Fund to monitor the direction of Mongolia's macroeconomic policy and progress on implementing the country's reform program. Fiscal budget developments must be watched carefully in light of the severity of the fiscal revenue shortages and their potential adverse impact on the vulnerable and the poor.

# **DESIGN AND MONITORING FRAMEWORK**

Impacts the program is aligned with: Sustained financing for social welfare programs (Comprehensive Macroeconomic Adjustment Plan, 2015-2017)

| Results Chain  | Performance Indicators<br>with Targets and<br>Baselines  | Data Sources and<br>Reporting<br>Mechanisms              | Risks   |
|--|--|--|---|
| Outcome<br>Improved targeting and<br>consolidation of social<br>welfare programs | a. Total poverty-targeted<br>transfers to poorest<br>households increased (2014<br>baseline: MNT10 billion)  | a. Annual budget report                                  | Political instability, including<br>the possibility of early<br>elections, paralyzes the reform<br>program.   |
| Outputs<br>1. Social welfare budget<br>maintained                                | 1a. Social welfare<br>expenditures maintained or<br>increased in 2015 (2014<br>baseline: MNT286 billion)   | 1a. Annual budget report                                 | Prices of mineral resources<br>plummet beyond expectations,<br>sharply reducing government<br>fiscal revenue. |
|  | 1b.The Parliament approves the CMAP by October 2015  | 1b. CMAP   | Weak public financial<br>management   |
|  | 1c. The government makes<br>the Budget Transparency Law<br>effective by October 2015   | 1c. Budget<br>Transparency Law                           |   |
|  | 1d. The Parliament approves<br>the first amended of the 2015<br>budget that reflected (i) a<br>7.3% expenditures reduction;<br>and (ii) increased fuel taxes<br>revenue by MNT228 billion by<br>October 2015   | 1d. Amended Budget                                       |   |
|  | 1e. The Parliament approves<br>the amended<br>FSL to (i) include budgetary<br>expenditures financed by the<br>Development Bank of<br>Mongolia under the State<br>budget; and (ii) to reflect a<br>gradual reduction of fiscal<br>deficit and debt levels to the<br>original targets of the Law by<br>2018 (2% and 40% of GDP,<br>respectively), by October<br>2015 | 1e. Amended FSL  |   |
|  | 1f. The Parliament approves<br>the mid-term debt<br>management strategy, 2016-<br>2018, by October 2015  | 1f. Mid-term debt<br>management strategy,<br>2016-2018   |   |
|  | 1g. The government<br>terminates the PSP and<br>transfers the outstanding<br>loans from the central bank to<br>the State budget to be subject<br>to the Fiscal Stability Law by<br>October 2015  | 1g. Government decree<br>on the program's<br>termination |   |

| Results Chain   | Performance Indicators<br>with Targets and<br>Baselines  | Data Sources and<br>Reporting<br>Mechanisms   | Risks   |
|---|--|---|---|
|   | 1h.The government submits<br>to Parliament a second 2015<br>budget amendment to adjust<br>fiscal expenditure ensuring<br>that funding for social welfare<br>programs is maintained by<br>December 2015   | 1h. Amended budget                            |   |
|   | 1i. The government submits<br>to Parliament a revised DBM<br>Law to improve the bank's<br>transparency and<br>accountability, including (i)<br>subjecting the bank to the<br>central bank's supervision; (ii)<br>ensuring independent<br>investment decision-making;<br>and (iii) regular financial<br>statements' disclosure, by<br>June 2016 | 1i. Revised DBM Law                           |   |
| 2. Policies and<br>regulations to support<br>targeting and<br>consolidation of social<br>welfare programs<br>improved | 2a. The government<br>increases funding for the<br>Food Stamp Program by<br>October 2015 (2014 baseline:<br>MNT10 billion)   | 2a. Annual budget report                      | Political will to complete the<br>reforms is lacking due to<br>vested interests.<br>Capacity limitations constrain<br>the implementation of some of |
|   | 2b.The Parliament approves<br>the Revised Citizens' Health<br>Insurance Law by October<br>2015   | 2b. Revised Citizen's<br>Health Insurance Law | the proposed reforms.   |
|   | 2c. The Cabinet issues a<br>decree to use the poverty-<br>targeted Integrated<br>Household Information<br>Database across government<br>programs by October 2015   | 2c. Draft Cabinet decree                      |   |
|   | 2d. The government allocates<br>funding under the 2015<br>MPDSP budget to maintain<br>and update the poverty-<br>targeted Integrated<br>Household Information<br>Database by October 2015  | 2d. MPDSP budget                              |   |
|   | 2e. The Government through<br>the MPDSP issues a<br>ministerial order requiring the<br>Health Insurance<br>Organization to ensure health<br>insurance coverage for<br>household members in need<br>of social welfare services by<br>June 2016.   | 2e.MPDSP ministerial<br>decree                |   |

| Results Chain                      | Performance Indicators<br>with Targets and<br>Baselines   | Data Sources and<br>Reporting<br>Mechanisms | Risks |
|------------------------------------|---|---|-------|
|                                    | 2f. The government prepares<br>a draft resolution for at least<br>two ministries to use proxy-<br>means testing in selected<br>programs by June 2016  | 2f. Draft government<br>resolution          |       |
|                                    | 2g. The government includes<br>a budget line under the<br>MPDSP's 2016 budget for<br>maintaining and updating the<br>poverty-targeted Integrated<br>Household Information<br>Database in 2016 by<br>December 2015 | 2g. MPDSP budget                            |       |
|                                    | 2h. The Prime Minister<br>establishes an inter-<br>ministerial working group to<br>analyze options and prepare<br>a plan to further consolidate<br>social welfare programs of the<br>MPDSP by June 2016           | 2h. Prime-ministerial<br>order              |       |
|                                    | 2i. The government<br>strengthens monitoring and<br>evaluation of social welfare<br>programs by ensuring budget<br>allocations for the quarterly<br>preparation of the 2016 HSES<br>by December 2015              | 2i. Annual budget<br>report                 |       |
|                                    | lestones Not applicable   |   |       |
| Inputs<br>ADB: \$100- \$150 millio | on policy-based loan  |   |       |
| Assumptions for Part               | ner Financing   |   |       |

•

Not applicable CMAP=Comprehensive Macroeconomic Adjustment Program; DBM=Development Bank of Mongolia; FSL=Fiscal Stability Law; HSES=Household Socioeconomic Survey; MPDSP=Ministry of Population Development and Social Protection; PSP=Price Stability Program Source: Asian Development Bank.

### **PROBLEM TREE**



INITIAL POVERTY AND SOCIAL ANALYSIS

| Country:   | Mongolia   | Program<br>Title:   | Social Welfare Support Program   |
|--|--|---|--|
| Londing/Einonoing  | Policy-based lending   | Department/   | Fast Asia Dopartment/  |
| Lending/Financing<br>Modality:   | Folicy-based lending   | Department/<br>Division:  | East Asia Department/<br>Urban and Social Sectors Division   |
| -  |  |   |  |
|  | I. POVERTY IMPAC   | CT AND SOCIA  | L DIMENSIONS   |
| A. Links to the Na   | ational Poverty Reduction Strate   | egy and Countr  | y Partnership Strategy   |
| Adjustment Program<br>and medium-term p<br>foundations for sust<br>management, the C<br>investor confidence,<br>Bank's interim cour<br>inclusive social deve | n (CMAP), approved by Parliamen<br>policy actions aimed at stabilizing<br>ainable and inclusive growth. In a<br>MAP includes measures to diver<br>and ensure social protection and<br>ntry partnership strategy for Mo<br>elopment as its main pillars. <sup>a</sup> | It in February 20<br>g the economy<br>addition to actio<br>sify the sources<br>welfare. The pro | povernment's Comprehensive Macroeconomic<br>015. The CMAP include a wide variety of short-<br>and undertaking structural reforms to lay the<br>ns for fiscal consolidation and to improve debt<br>of the country's economic growth, strengthen<br>ogram is consistent with the Asian Development<br>016, which highlights sustainable growth and |
| B. Poverty Targe   | •  |   |  |
| General Interven   | tion Individual or Household (TI   | -H) 🗌 Geograph  | nic (TI-G)   |
| unfavorable externa<br>program will focus of<br>welfare programs a<br>with a variety of stal<br>to sustain social saf  | I environment and the short-terr<br>on protecting the poor and the vu<br>nd improving their targeting of th<br>keholders in the government (prog   | m contractionar<br>Inerable from the<br>needy. Specif<br>gram conditiona<br>omic restructuri    | t growing revenue shortages resulting from an<br>y effects of the CMAP's implementation. The<br>nese impacts by ensuring adequate funding for<br>fic measures will be formulated in consultation<br>lity) to ensure that necessary actions are taken<br>ng and fiscal consolidation process. These will<br>programs and sectors.                 |
| C. Poverty and Se  | ocial Analysis   |   |  |
| such effects as job<br>poor. All the count<br>sustainable, but the<br>from enhanced pro-   | losses, reduced incomes, and hi<br>ry's citizens will benefit from the<br>greatest impact will be on the co  | gh inflation. The<br>program and<br>puntry's poorest<br>ement in the soc                        | lown in Mongolia is affecting all citizens through<br>ese impacts are disproportionately hard on the<br>a system of social assistance that is fiscally<br>and most vulnerable people. They will benefit<br>cial welfare system's targeting of the needy, and   |
| current levels of s<br>maintained. Direct a  | ocial expenditures by the gover<br>and medium-term impacts will co   | rnment, and ac<br>me through inc  | nort-term impacts will come through sustained<br>ccess to social welfare benefits by the poor<br>reased efficiency in the social welfare system,<br>ty to monitor social welfare assistance.   |
| Development Bank<br>program loans to ad<br>existing reports and  | has had a steady presence in M<br>dress crises in 2005 and 2009. Th<br>analyses on social welfare refo<br>ional consultant (1 month) and s   | longolia's socia<br>ne poverty and s<br>prm, current res  | cal assistance (TA) or due diligence. The Asian<br>I welfare sector since 2000, and provided two<br>social assessment for this project will draw from<br>search on poverty, and consultations with key<br>vill be used to prepare inputs and a summary   |
|  | port prepared as part of the support<br>the President.   | t documents rec   | r assessment and program impact will be<br>quired for preparation of the report and  |
| 4 140  |  | AND DEVELO  |  |
| applicable. The proposed one variable. Many  | ky-means testing is sex-disaggreg<br>of these are headed by women.   | pated and identi<br>Some benefits   | re likely to be relevant to this program? Not<br>fies households headed by a single person as<br>that may be considered for welfare program's<br>and this will be considered in the work on  |
|  |  |   |  |

| <ul> <li>2. Does the proposed program have the potential to make a contribution to the promotion of gender equity and/or empowerment of women by providing women's access to and use of opportunities, services, resources, assets, and participation in decision making?</li> <li>Yes Xo The program is focused on protecting the poor during the CMAP and ensuring the maintenance of the social welfare programs. This will benefit all citizens of Mongolia.</li> <li>3. Could the proposed program have an adverse impact on women and/or girls or widen gender inequality?</li> <li>Yes Xo The maintenance of social welfare programs will benefit women and girls.</li> </ul>   |
|--|
| <ul> <li>4. Indicate the intended gender mainstreaming category:</li> <li>☐ GEN (gender equity)</li> <li>☐ EGM (effective gender mainstreaming)</li> <li>☑ SGE (some gender elements)</li> <li>☐ NGE (no gender elements)</li> </ul>   |
| III. PARTICIPATION AND EMPOWERMENT   |
| 1. Who are the main stakeholders of the program, including beneficiaries and negatively affected people? Identify<br>how they will participate in the program design. The budget support provided by the program will help the government<br>fill fiscal revenue shortages to ensure that its social welfare spending and standards are maintained. Main<br>stakeholders include the Ministry of Finance, the Ministry of Population Development and Social Protection, and the<br>Ministry of Health, the broader population; and the poor in need of social assistance.  |
| 2. How can the program contribute (in a systemic way) to engaging and empowering stakeholders and beneficiaries, particularly, the poor, vulnerable, and excluded groups? What issues in the program design require participation of the poor and excluded? The policy-based loan will provide budget support to the Ministry of Finance to address revenue shortages.   |
| 3. What are the key, active, and relevant civil society organizations in the program area? What is the level of civil society organization participation in the project design? Consultation with research institutions.         M       Information generation and sharing M       Consultation       N       Partnership   |
| 4. Are there issues during program design for which participation of the poor and excluded is important? What are they and how shall they be addressed? Yes No Focus group discussions in rural and urban communities will be conducted to make a rapid assessment of the impacts of the current crisis on households and particularly the poor.   |
| IV. SOCIAL SAFEGUARDS A. Involuntary Resettlement Category A B C FI  |
|  |
| <ul> <li>A. Involuntary Resettlement Category A B B C B Fi</li> <li>1. Does the program have the potential to involve involuntary land acquisition resulting in physical and economic displacement? Yes No The program does not include land acquisition or civil works.</li> </ul>  |
| <ol> <li>Does the program have the potential to involve involuntary land acquisition resulting in physical and economic displacement? Yes No The program does not include land acquisition or civil works.</li> <li>What action plan is required to address involuntary resettlement as part of the project preparatory TA or due</li> </ol>   |
| 1. Does the program have the potential to involve involuntary land acquisition resulting in physical and economic displacement? ☐ Yes         2. What action plan is required to address involuntary resettlement as part of the project preparatory TA or due diligence process?         ☐ Resettlement plan       ☐ Resettlement framework       ☐ Social impact matrix  |
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1. What other social issues and risks should be considered in the program design? Creating decent jobs and employment Adhering to core labor standards Labor retrenchment Spread of communicable diseases, including HIV/AIDS Increase in human trafficking Affordability ☐ Increase in unplanned migration Increase in vulnerability to natural disasters Creating political instability Others, please specify Creating internal social conflicts 2. How are these additional social issues and risks going to be addressed in the program design? These are addressed as part of the CMAP and by Technical Assistance from the Asian Development Bank and the World Bank. PROJECT PREPARATORY TECHNICAL ASSISTANCE OR DUE DILIGENCE RESOURCE VI. REQUIREMENT 1. Do the terms of reference for the project preparatory TA (or program assessments) contain key information needed to be gathered during project preparatory TA or the program assessment process to better analyze (i) poverty and social impact; (ii) gender impact, (iii) participation dimensions; (iv) social safeguards; and (v) other social risks. Are the relevant specialists identified? X Yes No A poverty and social analysis and social protection sector assessment will be conducted. Specific measures will be formulated to ensure adequate welfare funding for the poor. 2. What resources (e.g., consultants, survey budget, and workshop) are allocated for conducting poverty, social

2. What resources (e.g., consultants, survey budget, and workshop) are allocated for conducting poverty, social and/or gender analysis, and participation plan during the project preparatory TA or the program assessments? 1 month of national consultant services; staff resources

<sup>a</sup> ADB. (2014). *Interim Country Partnership Strategy: Mongolia, 2014–2016.* Manila. Source: Asian Development Bank.