



Afghanistan: Public Management Support

Project Name	Public Management Support
Project Number	48419-001
Country	Afghanistan
Project Status	Active
Project Type / Modality of Assistance	Technical Assistance
Source of Funding / Amount	TA 8976-AFG: Public Management Support Technical Assistance Special Fund US\$ 1.50 million
Strategic Agendas	Inclusive economic growth
Drivers of Change	Governance and capacity development
Sector / Subsector	Public sector management - Economic affairs management - Public expenditure and fiscal management - Reforms of state owned enterprises
Gender Equity and Mainstreaming	Some gender elements
Description	<p>The Public Management Support technical assistance (TA) will strengthen the capacity of the Ministry of Finance (MOF) to conduct sophisticated management analysis and decision making as the country addresses new and complex challenges in economic and fiscal policy reform. The TA will also establish an oversight regime in MOF to properly monitor the financial performance and delivery of services in Afghanistan's state-owned enterprises (SOEs) and state-owned corporations (SOCs). The TA will be implemented over 39 months.</p> <p>The impact of the TA is strengthened Afghanistan's institutions and improved performance of SOEs and SOCs. This impact is aligned with the Afghanistan National Development Strategy. The outcome will be improved public sector decision making.</p> <p>The TA will have the following outputs:</p> <ul style="list-style-type: none">- Output 1: Increased understanding of public financial management, procurement and anticorruption issues.- Output 2: Improved economic and fiscal policy management.- Output 3: Improved oversight of SOEs and SOCs.
Project Rationale and Linkage to Country/Regional Strategy	<p>In ADB's Country Operations Business Plan for Afghanistan for 2015-2017, \$1.5 million is programmed for the Public Management Support TA. ADB's Country Partnership Strategy (CPS) 2009-2013 for Afghanistan identified infrastructure investments as a necessary contributor to rapid economic growth and poverty reduction with a focus on public sector management. Private sector development, governance and anticorruption and capacity development were priority cross-cutting themes. The Interim CPS (2014-2015) continues the focus of the 2009-2013 strategy while a new strategy is being prepared. The CPS, 2009-2013 was fully aligned with the Afghanistan National Development Strategy (ANDS), 2008-2013 and ADB's Strategy 2020. ANDS is the government's poverty reduction strategy that envisions a stable Afghanistan by 2020 based on constitutional democracy with social equity, environmental sustainability, and a market economy led by the private sector. To reiterate commitment to reforms, the government has also prepared an economic development strategy, Realizing Self-Reliance. The strategy stresses restoring fiscal sustainability, building better governance and bolstering private sector growth.</p>
Impact	Strengthen Afghanistan's institutions and improve the performance of SOEs and SOCs.

Project Outcome

Description of Outcome	Improved public sector decision making
Progress Toward Outcome	Progress toward this outcome is on-going.
Implementation Progress	

Description of Project Outputs	1. Increased understanding of public financial management, procurement, and anticorruption issues 2. Improved economic and fiscal policy management 3. Improved oversight of SOEs and SOCs
Status of Implementation Progress (Outputs, Activities, and Issues)	Progress toward these outputs is on-going.
Geographical Location	

Summary of Environmental and Social Aspects

Environmental Aspects
Involuntary Resettlement
Indigenous Peoples

Stakeholder Communication, Participation, and Consultation

During Project Design	Other development partners have complementary assistance programs in the areas of public financial management and financial sector development. USAID and US Treasury, the UK's Department for International Development, and Australia's Department for Foreign Affairs and Trade are assisting the Afghan government in various areas of public financial management. Their support focuses on revenue (improving collection, broadening the tax base and reducing corruption), public financial management (budget operations, budget expenditure and treasury operations) and similar issues in line ministries. Many donor programs on public financial management are coming to an end reflecting a general winding down of operations in Afghanistan. The story on the financial sector side is different with few donors supporting financial sector reforms. However, no donor supports work in SOEs/SOCs or Islamic finance.
During Project Implementation	

Business Opportunities

Consulting Services	A total of 202 person-months of international (14 months) and national (188 months) consulting services are required to ensure that the technical assistance (TA) project is effectively managed and the intended outcome is achieved. Only individuals were engaged as firms are unlikely to be interested in contracts requiring a high number of national consultants. The individuals were selected in accordance with the ADB Guidelines on the Use of Consultants (2013, as amended from time to time).
Procurement	Not applicable.

Responsible Staff

Responsible ADB Officer	Hodge, Matthew W.
Responsible ADB Department	Central and West Asia Department
Responsible ADB Division	Public Management, Financial Sector and Trade Division, CWRD
Executing Agencies	<i>Ministry of Finance Pashtunistan Watt, Kabul, Islamic Republic of Afghanistan</i>

Timetable

Concept Clearance	03 Jul 2015
Fact Finding	06 Aug 2015 to 09 Aug 2015
MRM	-
Approval	16 Oct 2015
Last Review Mission	-
Last PDS Update	31 Mar 2017

TA 8976-AFG

Milestones

Approval	Signing Date	Effectivity Date	Closing		
			Original	Revised	Actual
16 Oct 2015	03 Nov 2015	03 Nov 2015	31 Dec 2018	-	-

Financing Plan/TA Utilization							Cumulative Disbursements	
ADB	Cofinancing	Counterpart				Total	Date	Amount
		Gov	Beneficiaries	Project Sponsor	Others			
1,500,000.00	0.00	0.00	0.00	0.00	0.00	1,500,000.00	16 Oct 2015	608,116.18

Project Page	https://www.adb.org/projects/48419-001/main
Request for Information	http://www.adb.org/forms/request-information-form?subject=48419-001
Date Generated	06 July 2017

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