

RISK STRATEGY

RISK MATRIX OVERVIEW				
		IMPACT ON TA IF RISK MATERIALIZES		
		LOW	MEDIUM	HIGH
ASSESSMENT OF LIKELIHOOD	LOW		Funding for operations/activities for 2016/17 inadequate	
	MEDIUM		<p>Consultants not able to produce their deliverables</p> <p>APLMA opts for their secretariat to be autonomous from ADB</p>	<p>Deadlines missed for key deliverables in support of EAS2015 (i.e. Roadmap)</p> <p>Reduced commitment or engagement of APLMA Co-Chairs</p> <p>EAS roadmap not accepted by leaders</p>
	HIGH	Evidence base not complete for the roadmap presentation to EAS		Eradication roadmap derailing the EAS elimination agenda

DETAILED RISK STRATEGY

RISK	HOW THE LIKELIHOOD AND IMPACT OF THE RISK WILL BE REDUCED	RESPONSE IF THE RISK MATERIALIZES
Evidence base not complete for the roadmap presentation to EAS	<p>Manage contracts for deliverables</p> <p>Scope out existing bodies of work already undertaken</p> <p>Fully utilize the additional staff resources available (Tech. Officers / CHAI)</p>	Identify a process whereby evidence is updated and presented to leaders, and any changes reflected in roadmap post EAS 2015
Funding for operations/activities for 2016/17 inadequate	Develop a plan that is within available resources, monitor expenses regularly, and ensure that donor requirements are complied with and their commitments are remitted.	Restrategize, scale down some of the activities. Develop a resource mobilization plan.
Consultants not able to produce their deliverables	<p>As it was difficult to get senior consultants to relocate in Manila, many of the consultants are working from home. This arrangement makes monitoring difficult and increases the risk of delayed or substandard deliverables. To reduce this risk, mandatory 2-hr weekly team meetings will be set up for regular updates on progress of work and identification of pending issues. Clear work plans and deliverables can mitigate this risk.</p>	Review scope of the APLMA work plan to prioritise deliverables, and match the work plan to available resources
APLMA opts for their secretariat to be autonomous from ADB	<p>The inherent tension between a consultant-led secretariat and ADB (especially in relation to standard operating procedures and policies) may make autonomy from ADB a mutually beneficial option, but this may disrupt operations and cause delays. Constant dialogues and discussion of issues may reduce the tension and the likelihood of this option being taken.</p>	Prepare an exit strategy/transition plan

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Deadlines missed for key deliverables in support of EAS2015 (i.e. Roadmap)	<p>Develop milestones timeline and monitor regularly</p> <p>Early, proactive intervention if deadline deliverables at risk</p> <p>Prioritize workload</p>	Circulate alternative "concise" roadmap version.
Reduced commitment or engagement of APLMA Co-Chairs	<p>Active and regular engagement with senior officials supporting Co-Chairs</p> <p>Early commencement in identifying changes in Co-Chair arrangement</p> <p>Maintain and build high visibility and profile of APLMA agenda through multiple forums, media, etc.</p> <p>Ensure consistently high quality of deliverables</p>	Engage with DFAT on potential transition strategy for new Co-Chairs or another strategy
EAS Roadmap not being accepted by Leaders	<p>"Testing the waters" with reference group and high level contact group, prior to roadmap presentation to Leaders</p> <p>Ensure a high quality roadmap that meets or exceeds the standards and expectations of Co-Chairs, and include an alternative version of the Roadmap as a back up</p> <p>APLMA to prepare a "second best" or alternative roadmap to present to Leaders (alternative road map to be less specific in terms of leaders commitments)</p> <p>Ensure the roadmap avoids specific country level 'asks' (unless these countries have indicated their willingness to commit to roadmap 'asks')</p>	Undertake assessment and re-strategize

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Eradication Roadmap derailing the EAS Elimination agenda	Regular communication and "check ins" with those leading the Eradication roadmap APLMA to ensure consistent focus on the Elimination roadmap and Leaders agenda Petition the Eradication roadmap group to rename/rebrand the roadmap, to a "call for action" paper	Distance APLMA from Eradication roadmap